

# Judicial Compensation and Benefits Commission Hearings

English Transcript  
on Tuesday, May 11, 2021



77 King Street West, Suite 2020  
Toronto, Ontario M5K 1A1

[neesonsreporting.com](http://neesonsreporting.com) | 416.413.7755

1                   IN THE MATTER OF THE JUDGES ACT,  
2                                 R.S.C. 1985, c. J-1

3  
4  
5  
6  
7                   2021 JUDICIAL COMPENSATION  
8                                 AND BENEFITS COMMISSION  
9

10  
11  
12  
13  
14  
15                                 -----  
16

17         --- This is the transcript of a continued  
18         Public Hearing, taken by Neesons Reporting, via  
19         Zoom virtual platform, on the 11th day of May,  
20         2021 commencing at 9:30 a.m.

21  
22                                 -----

23         [All participants appearing virtually or  
24         telephonically.]

25         REPORTED BY: Helen Martineau, CSR

1 C O M M I S S I O N P A N E L:

2 Mtre Martine Turcotte Madam Chair

3  
4 Peter Griffin Commissioner

5  
6 Margaret Bloodworth Commissioner

7  
8

9 P A R T I C I P A N T S:

10 Pierre Bienvenu Canadian Superior  
11 & Azim Hussain Courts Judges  
12 & Jean-Simon Schoenholz Association  
13 & Chief Justice and the Canadian  
14 Martel D. Popescul Judicial Council  
15 (The Judiciary)

16  
17  
18 Andrew K. Lokan Federal Court  
19 Prothonotaries

20  
21  
22 Christopher Rupar Government of Canada  
23 & Kirk Shannon  
24 & Samar Musallam

25

1	Chief Justice	Court Martial Appeal
2	Richard Bell	Court
3	& Eugene Meehan, Q.C.	
4	& Cory Giordano	
5		
6		
7	Justice Jacques	Independent Appellate
8	Chamberland	Judge
9		
10		
11	Brad Regehr	Canadian Bar
12	Indra Maharaj	Association
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1 -- Upon commencing at 9:30 am.

2 MADAM CHAIR: Welcome to this second  
3 day of the Quadrennial Commission. I remind  
4 each party ten minutes before the end of your  
5 presentation that you have ten minutes left in  
6 order to keep the agenda as clean as possible.  
7 And I will now call on the representative for  
8 the Chief Justice, Richard Bell, to start, which  
9 means I gave you my five minutes. But I will  
10 stop you at 10:35 in order to keep to the  
11 schedule and be fair to all the parties.

12 I understand that the government has a  
13 jurisdictional issue. However, as a Commission  
14 we have decided to hear your full arguments  
15 today but please note that we are not ruling at  
16 this time on the jurisdictional issue, but we do  
17 want to understand the full arguments.

18 So Mr. -- the representative for Chief  
19 Justice, Richard Bell, you're on and I'm  
20 starting my stop watch for 50 minutes to warn  
21 you ten minutes before. Thank you very much.

22 MR. MEEHAN: Hello, Honourable Madam  
23 Chair, Honourable Commissioner Bloodworth,  
24 Honourable Commissioner Griffin, and senior  
25 staff Louise Meagher. My name is Eugene Meehan.

1 I am here with The Honourable Chief Justice  
2 Bell, the Honourable Justice Scanlan and my  
3 colleague Mr. Giordano, all four of us are  
4 available to answer your questions. We are also  
5 joined today by Court Martial Appeal Court of  
6 Canada senior staff Ms. Lavictoire and  
7 Mr. Bieniasiewicz and, as observers in uniform,  
8 Lieutenant Colonel Kerr and Commander  
9 Létourneau. My role today is to give a brief  
10 introduction plus a super brief, three-point  
11 summary of the legal opinion, requested -- or  
12 submission requested, by the Office of the Chief  
13 Justice of the Court Martial Appeal Court of  
14 Canada.

15 The main submission will then be  
16 presented by Chief Justice Bell and Justice  
17 Scanlan, both of the Court Martial Appeal Court  
18 of Canada, the latter also a sitting judge of  
19 the Nova Scotia Court of Appeal.

20 Prior to being appointed Chief  
21 Justice, Chief Justice Bell was a sitting member  
22 of the New Brunswick Court of Appeal.

23 You have a copy of the submission of  
24 the office of Chief Justice Bell. Super  
25 briefly, three very short points.

1                   Number one, in the context of the  
2 Court Martial Appeal Court of Canada, the  
3 principle of judicial independence is  
4 concomitantly also essential to the preservation  
5 of fundamental -- the fundamental normative  
6 order of the Canadian military. And the  
7 perception of, we'll call it CMACC, short for  
8 Court Martial Appeal Court of Canada, CMACC'S  
9 judicial independence amongst members of the  
10 Canadian Armed Forces, not just perception but  
11 reality.

12                   Number two, this honourable Commission  
13 can exercise its jurisdiction to make  
14 recommendations to Parliament to address  
15 concerns that Chief Justice Bell and Justice  
16 Scanlan will set out.

17                   Number three, the prime objective of  
18 these requested recommendations is to remove  
19 juridical inequity in the Federal Court system,  
20 to remove the practical, administrative and  
21 operational independence concerns associated  
22 with the Chief Justice of CMACC struggling to  
23 try to balance his or her, in the future,  
24 primary responsibilities to CMACC against  
25 potential directives to serve as a regular

1 puisne judge of any source court.

2 With the guarded jurisdiction and,  
3 again very briefly, government counsel has  
4 attempted to limit, restrain, indeed diminish  
5 the jurisdiction of this honourable Commission,  
6 which is set out in section 26(1) of the Judges  
7 Act with regard to, of course, the adequacy of  
8 judge's benefits generally, and that's "benefits  
9 generally".

10 As Chief Justice Scanlan and -- sorry,  
11 Chief Justice Bell and Justice Scanlan will  
12 address their remarks, and their requested  
13 recommendations fall squarely into both benefits  
14 and generally.

15 We have filed a nine-page response to  
16 government counsel on jurisdiction and we add  
17 this, in addition to the multiple examples of  
18 prior Quad Comm's dealing with matters that we  
19 will hear and raise, and that's in our material  
20 at pages 4 through to 7 of what prior  
21 Quadrennial Commissions did.

22 Three brief points here.

23 Number one, a joint submission of the  
24 Canadian Superior Court, Courts Judges  
25 Association, and the Canadian Judicial Councils



1 at paragraph 7 -- page 71, sorry, recommends  
2 structural changes to 26(3) of the Judges Act  
3 with regard to judges being paid for the full  
4 cost of their participation in a Commission or  
5 inquiry. No objection from government counsel  
6 as the to jurisdiction of this honourable  
7 Commission.

8 Number two, and paragraph 78 of the  
9 government's reply, they say they are committed  
10 to engaging with the Chief Justice of the  
11 Federal Court with regard to pre-retirement  
12 arrangements. Again, no objection from  
13 government counsel as to jurisdiction of this  
14 honourable Commission.

15 Last, number three, the government,  
16 also at paragraph 78 in their reply, indicate  
17 they are committed to structural changes to the  
18 Judges Act as regards supernumerary status or  
19 Prothonotaries. Again, no objection with regard  
20 to jurisdiction.

21 I now hand the microphone,  
22 electronically and virtually, over to Justice  
23 Scanlan and to Chief Justice Bell.

24 MADAM CHAIR: Thank you, Mr. Meehan.  
25 Chief Justice Bell, thank you.

1 CHIEF JUSTICE RICHARD BELL: Thank  
2 very much, Madam Chair, Commissioners Bloodworth  
3 and Griffin.

4 First let me say that I consider it a  
5 privilege to appear before your Commission,  
6 which is so very important to the constitutional  
7 underpinnings of our free and democratic  
8 society. Secondly, I wish to state from the  
9 outset that this presentation's genesis does not  
10 arise from any job dissatisfaction by me.

11 To the contrary, I'm the view that I  
12 have the best job in the Canadian judiciary. I  
13 am Chief Justice of an appellate court that has  
14 the privilege of adjudicating a unique  
15 cross-section of criminal law, military law and  
16 constitutional law.

17 The lawyers who appear before me on a  
18 daily basis are always exceedingly well prepared  
19 and show tremendous courtesy toward one another  
20 and the Bench.

21 I have never, in over six years as  
22 Chief Justice of the Court Martial Appeal Court,  
23 have had an unrepresented litigant appear before  
24 me. I am proud to say that members of the  
25 Canadian Armed Forces have excellent access to

1 justice, as you know that is only a dream in  
2 most parts of Canada in the civilian justice  
3 system.

4 The military judges, the equivalent of  
5 the trial judges in the civilian justice system,  
6 write cogent, well-reasoned decisions. They  
7 give tremendous thought and effort in to  
8 perfecting their instructions to the five  
9 members of the general court martial, which once  
10 again, if I may make a comparison, would be the  
11 equivalent of the twelve-person jury in a  
12 civilian justice system.

13 CMACC staff are second to none. My  
14 relationship with the executive branch has been  
15 nothing but professional and exemplary and I  
16 can't say enough good about the members of the  
17 executive, with whom I have had the privilege of  
18 working.

19 If things are so good on your court,  
20 you might ask, where is the need for change? I  
21 will now turn to several aspects of conflict  
22 which flow from a structure which requires the  
23 Chief Justice of the Court Martial Appeal Court  
24 of Canada to also be a regular judge of a source  
25 court. And I deliberately use the word "regular

1 judge" rather than puisne judge. The three  
2 areas I intend to address relate to, one, a lack  
3 of perceived independence and impartiality as it  
4 relates to activities within the Canadian  
5 Judicial Council; a lack of perceived  
6 independence and impartiality as it relates to  
7 activities within the court administration  
8 services; and, three, a lack of independence  
9 with respect to the Chief Justice of CMACC's own  
10 training as well as the training of members of  
11 his or her court.

12 First, the Canadian Judicial Council.  
13 The Chief Justice of the Court Martial Appeal  
14 Court of Canada is 1 of 41 members of the  
15 Canadian Judicial Council. Some might refer to  
16 the council as the governing body for judges,  
17 some might not but some do. The Canadian  
18 Judicial Council makes recommendations to the  
19 Minister of Justice with respect to the removal  
20 of federally-appointed judges.

21 It also enacts policies related to  
22 judicial conduct, establishes a Code of Ethics  
23 for judges, and makes decisions with respect to  
24 courses to be offered to judges, where those  
25 courses will be held and, on occasion, allocates

1 spaces for training to particular courts.

2 There can be conflict between the  
3 Chief Justice of the Court Martial Appeal Court  
4 of Canada and the Chief Justice of his or her  
5 source court within the operations of the CJC.

6 Some areas of conflict include access  
7 to seats on training programs offered through  
8 the Canadian Judicial Council, respective  
9 discipline or removal of a federally-appointed  
10 judge and, finally, policy initiatives of the  
11 Canadian Judicial Council.

12 First to the issue of course  
13 allocations. The Court Martial Appeal Court of  
14 Canada judges deserve, and are constitutionally  
15 entitled to, a Chief Justice who is perceived as  
16 being impartial and independent and who will  
17 advocate for their interests on course funding  
18 and seats. That independence and willingness to  
19 advocate can be questioned when the Chief  
20 Justice of the CMACC is competing against the  
21 Chief Justice of his or her source court for  
22 seats and funding.

23 Second, I mention the discipline  
24 process. Very importantly, federally-appointed  
25 judges who find themselves facing the

1 possibility of removal recommendation from the  
2 Canadian Judicial Council are constitutionally  
3 entitled to a decision maker who is not only  
4 impartial and independent but is perceived to be  
5 so. With respect, that perception may be open  
6 to question when one of the Chief Justices at  
7 the table is a regular member of another court,  
8 who's Chief Justice is also part of the  
9 decision-making process.

10 Third, policy initiatives at the  
11 Canadian Judicial Councils. The CJC makes  
12 routine policy decisions on its ethical  
13 guidelines, to launch or not launch litigation,  
14 litigations' positions and strategies. These  
15 can be very hotly contested items. The Chief  
16 Justice of the Court Martial Appeal Court needs  
17 to be immune from possibility or suggestions  
18 that his or her position is coloured by their  
19 role as a regular judge of another Chief Justice  
20 of another court and, hence, Chief Justice  
21 around the Canadian Judicial Council table.

22 I now turn to court administration  
23 services where similar problems arise. The  
24 Court Administration Services Act identifies  
25 four Chief Justices as having equal

1 responsibilities with respect to the  
2 administration of the four national courts, of  
3 course excluding the Supreme Court of Canada.  
4 Those courts are the two intermediate appellate  
5 courts, the Federal Court of Appeal and the  
6 Court Martial Appeal Court of Canada; and the  
7 two national trial courts, the Federal Court and  
8 the Tax Court of Canada.

9 At regularly-held meetings of the  
10 Chief Justices Steering Committee, essentially a  
11 Board of Directors, the four Chief Justices and  
12 the Associate Chief Justices of the Tax Court  
13 and Federal Court decide such important issues  
14 as budget submissions to the executive branch,  
15 the allocation of physical, human and other  
16 resources among the courts.

17 As an aside, I would note that from my  
18 experience in -- quite frankly, I've sat on four  
19 courts now in my fifteen-year career, the New  
20 Brunswick Court of Queens Bench, the New  
21 Brunswick Court of Appeal and now the Federal  
22 Court and Court Martial Appeal Court. From my  
23 experience in all four courts, of which I have  
24 had the privilege of serving, some of the  
25 toughest battles are in relation to the

1 assignment of courtrooms. Those battles occur,  
2 sadly, not only among courts but among judges  
3 sitting on the same court.

4 The Court Martial Appeal Court is  
5 constitutionally required to have a Chief  
6 Justice who can advocate for resources and  
7 policies which advance his or her court's needs,  
8 without being beholding to a Chief Justice of  
9 another court. Furthermore, and equally  
10 important, the other courts around the court  
11 administration table are entitled to have  
12 comfort and certainty that the opinions from,  
13 and positions taken by, the Chief Justice of the  
14 Court Martial Appeal Court are his or hers alone  
15 and not influenced or coloured by the position  
16 as a regular justice of another court at that  
17 same table.

18 This assurance of the principle that  
19 all votes are equal around the CAS table applies  
20 to all issues that might arise in court  
21 administration, including, but not limited to,  
22 the building of court facilities, the design of  
23 those facilities, location of those facilities,  
24 assignment of courtrooms, allocation of human  
25 resources, digital resources, registry



1 resources, and the list goes on.

2 I now turn briefly to the issue of  
3 training within the courts. The Canadian  
4 Judicial Council currently recommends a minimum  
5 number of training days annually for all  
6 federally-appointed judges.

7 Parliament has recently imposed  
8 minimum mandatory judicial training in some  
9 subject matters. Chief Justices must advance  
10 the training of not only the regular members of  
11 their courts but also his or her own training.  
12 All courses are currently approved in all courts  
13 by their Chief Justices or associate Chief  
14 Justices. There is a bit of a caveat that we  
15 can get into in the question and perhaps that  
16 exception might be the Chief Justice of the  
17 Court Martial Appeal Court, because all of our  
18 judges are regular sitting federally-appointed  
19 judges of Superior Courts or Courts of Appeal  
20 across the country, which, quite frankly, works  
21 very well. We have a tremendous bassin from  
22 which to draw. So there are some issues that we  
23 can discuss surrounding training on that but  
24 they're secondary to what we're here about  
25 today.

1                    Serious questions do arise, however,  
2 about the independence of the Chief Justice of  
3 the Court Martial Appeal Court of Canada if he  
4 or she is required to seek the permission of his  
5 or her source court to attend training, to  
6 attend conferences, to lecture at conferences,  
7 et cetera.

8                    Furthermore, training is impacted by  
9 scheduling. Scheduling is perceived by the  
10 Chief Justice of source courts as his or her  
11 prerogative. You can imagine the challenges  
12 such an approach brings to the ability of the  
13 Chief Justice of the Court Martial Appeal Court  
14 of Canada to properly fulfill his or her  
15 responsibilities with respect to training,  
16 attending conferences, and effectively being an  
17 ambassador for the court and for the military  
18 justice system.

19                    Justice Scanlan will be addressing  
20 that issue, about training, more fully in his  
21 observations.

22                    I thank you very much for your time.  
23 If you have questions in French or English it  
24 will be a pleasure for me to answer in the  
25 language of your choice.

1                   MADAM CHAIR: Thank you, Chief Justice  
2 Bell. Thank you very much.  
3                   Justice Scanlan.

4                   JUSTICE EDWARD SCANLAN: Thank you  
5 very much. Ms. Chairperson, Commissioner  
6 Bloodworth, Commissioner Griffin, I preface my  
7 comments by suggesting that Counsel Meehan and  
8 the Chief Justice himself have appropriately  
9 sugar coated how the current source court  
10 arrangement impacts the judicial independence of  
11 CMACC, most notably the Chief Justice of that  
12 court. I choose to present a less varnished  
13 history. The current source court arrangement  
14 has a direct negative impact on the independence  
15 of a national court which is constitutionally  
16 established.

17                   A court that plays an important role  
18 in the Canadian justice system, Canada's  
19 military justice system is a unique,  
20 self-contained system, one that is a creature of  
21 our constitution, intended to operate in  
22 parallel to the civilian criminal justice  
23 system. This parallel system, as noted by the  
24 Supreme Court of Canada in the Généreux case, is  
25 deeply entrenched in our history yet the source

1 court arrangement, as it relates to the Chief  
2 Justice, compromises the independence of CMAACC.  
3 This is more than perception.

4 The source court arrangement sees the  
5 Chief Justice of CMAACC either beholden to or  
6 controlled by the Chief Justice or Associate  
7 Chief Justice of a source court. I need not  
8 reference just this source court for this Chief  
9 Justice but any source court, no matter where  
10 the Chief Justice is appointed from. He or she  
11 would suffer from the same lack of independence.  
12 There is no other court in this land at any  
13 level that is dependent upon or controlled by  
14 the Chief Justice in a separate court.

15 Judges of all Federal Courts enjoy the  
16 benefit of participation in educational  
17 conferences, upon approval by their Chief  
18 Justice. A Chief is also in control, in terms  
19 of assigned cases, locations, writing time or  
20 preparation time for trials and many other  
21 judicial benefits, yet the Chief Justice of  
22 CMAACC must get approval from the Chief of his  
23 source court to get time to do CMAACC work. This  
24 speaks to the lack of independence. Even if the  
25 Chief of the source court were to be hands off.

1 There are other examples in terms of how  
2 independence may be compromised.

3 I wish to explain some of the things  
4 required of the current Chief Justice. As Chief  
5 Justice he alone is required to set the schedule  
6 for both himself and other judges who may hear  
7 CMACC appeals. A Chief Justice of any court  
8 must be able to set the schedule for his or her  
9 court, yet even the Chief Justice in CMACC can  
10 have his or her schedule altered unilaterally by  
11 the Chief of the source court. Alternatively he  
12 or she must negotiate for the time required to  
13 do CMACC work. A Chief in the source court may  
14 have no idea as to the realty of the workload  
15 and the urgency of the workload as generated by  
16 CMACC.

17 There's no other court in the country  
18 where the Chief Justice of another court could,  
19 in effect, make it difficult, if not impossible,  
20 for the Chief of an Appeal Court to access and  
21 allocate judicial resources and benefits. The  
22 Chief Justice must negotiate perhaps even fight  
23 for time and resources that the CMACC requires.

24 Work, workload, location, case  
25 assignments, even educational benefits and

1 supernumerary entitlements for judges are all  
2 things that fall within this Commission's  
3 mandate. These items fall within the definition  
4 of benefits for judges in the broader sense.

5 The task of scheduling and assigning  
6 judges involves consideration as to language,  
7 gender, geography, and expertise. The Chief  
8 Justice must take into account --

9  
10 [SPEAKERS AUDIO IS CUTTING OUT.]

11  
12 MADAM CHAIR: I hear background noises  
13 and I see a lot of people who are not on mute.  
14 Can I ask anyone other than Justice Scanlan to b  
15 on mute please?

16 JUSTICE EDWARD SCANLAN: May I  
17 continue?

18 MADAM CHAIR: Yes.

19 JUSTICE EDWARD SCANLAN: Thank you.

20 You have to ask whether it was a  
21 formal court martial and if so are jury  
22 instructions in issue? If so what's the work  
23 experience for a potential panel member. Are  
24 there constitutional issues or issues of  
25 extra-territorial jurisdiction. The list can go

1 on in terms of things the Chief Justice must  
2 consider.

3 Chief Justice Bell sits on every  
4 appeal, both French and English. He reviews  
5 every decision and the translation thereof.

6 CMACC is unique among Canadian courts  
7 in that there is single judge responsible for  
8 the administration and operation of that court,  
9 that's the Chief Justice. All other judges who  
10 sit in CMACC have primary responsibility to a  
11 source court and act in CMACC only upon the  
12 request of the Chief Justice. The Chief  
13 Justice, therefore, is on call, 24/7, 365 days  
14 per year to deal with emergency issues, motions  
15 or applications.

16 By way of example, I refer to bail  
17 reviews. Even were he to assign the hearing of  
18 such a motion or application to another judge it  
19 must, first, come through him. There's no other  
20 judge sitting on a regular basis. Yet in spite  
21 of this constant on-call status the Chief  
22 Justice's schedule is subject to control by a  
23 source court.

24 It would not be beyond the pale for  
25 the Chief of a source court to simply hand the

1 Chief of CMACC a schedule and say, this is what  
2 you must do for the source court, how, where and  
3 when you fit CMACC work in that schedule is up  
4 to you.

5 The same could occur in terms of  
6 vacations. It is the source court that can set,  
7 cancel or vary a vacation for a CMACC Chief  
8 Justice no matter what the needs of CMACC are.  
9 Those are all benefits, for a judge.

10 I've already referred to some of the  
11 things that a Chief Justice must do, and even  
12 referred to the work he does with the Canadian  
13 Judicial Council. The Canadian Judicial Council  
14 meets twice per year, there's a minimum three  
15 days required for each session. With travel  
16 time it may require as much as five days, twice  
17 per year; and that's added to his normal  
18 workload both in CMACC and with his source  
19 court.

20 Judges are often asked to sit on  
21 committees in the CJC, while most Chief Justices  
22 control their own schedules, the fact that the  
23 source court is in control of the CMACC Chief's  
24 schedule means it is impossible for the CMACC  
25 Chief to agree to sit on any CJC committees that



1 involve substantial commitments of time. No  
2 other Chief Justice endures that restriction on  
3 the exercise of their benefits in that regard.

4 Chief Justice already mentioned the  
5 work he does on the Court Administration  
6 Services Committee, I will not repeat. But I do  
7 emphasize the fact that the CMACC Chief is put  
8 in an awkward position of having to compete with  
9 the Chief Justice of his source court when  
10 advocating on behalf of CMACC.

11 In a sense, he must go cap-in-hand not  
12 only the government but to the Chief of his  
13 source court. I recall reading and actually  
14 having my hands on an article where the Chief of  
15 the Federal Court, June 27, 2017, spoke of the  
16 independence of a court being compromised by  
17 having to go to government, in terms of budget,  
18 he was seeking more independence and control  
19 over his own budget. The CMACC Chief not only  
20 has to go to government, but at the same time  
21 and at the same place that that Chief Justice of  
22 the Federal Court has to go, but he has to go  
23 cap-in-hand to his own Chief in the source court  
24 and do battle, competing for the same scarce  
25 resources. If the Chief Justice in the Federal

1 Court viewed that as being an encroachment upon  
2 the independence of the court then it's double  
3 so for the CMACC courts.

4 The Chief of CMACC serves on a CMACC  
5 inquiry committee as well and all disciplinary  
6 matters that are not resolved at the inquiry  
7 level, for example, the Généreux matter. He's  
8 often asked to speak at outreach events, for  
9 example, at Canadian Bar Association conferences  
10 or various education programs. He does staff  
11 interviews, including court administrator,  
12 clerks and legal counsel.

13 It's the Chief alone that must  
14 spearhead projects like rule revisions or  
15 projects and the publications of CMACC  
16 decisions. The Chief is also the liaison with  
17 other Military Appeal Courts in the Five Eyes  
18 countries. And he's been asked to present  
19 internationally to update other countries as to  
20 the state of the military justice system in  
21 Canada.

22 All of these things one might expect  
23 of a Chief in terms of requests or demands on  
24 their time, but this Chief alone has to seek  
25 permission from his source court; and it would

1 be so no matter who the Chief was and what their  
2 source court was.

3 The unvarnished reality is that the  
4 control of the Chief Justice by the source court  
5 is real and it's not just about perception. The  
6 current Chief Justice of CMACC is substantially  
7 committed to CMACC duties, as would any Chief of  
8 CMACC. And in that capacity he sits only as an  
9 Appeal Court judge in CMACC.

10 What our written submissions, dated  
11 March 26th, 2021, urge is for your Commission to  
12 recommend that the Chief Justice be separated  
13 from a source court, and that upon electing  
14 supernumerary status the Chief Justice not have  
15 to return to his or her source court.

16 This is something similar to what the  
17 Commission has done before, earlier Commissions,  
18 for example, made recommendations related to  
19 senior judges in Nunavut. The Commission  
20 recommended the senior judges of the Nunavut  
21 Court of Justice become Chief Justices of that  
22 court, and upon being -- upon electing  
23 supernumerary status they be entitled to the  
24 benefits attached to the Chief Justice office  
25 upon retirement. As supernumerary judges they

1 would be entitled to sit as puisne judges of  
2 that court. That is, in fact, what we're asking  
3 this Commission to recommend.

4 The current source court arrangement  
5 would have the Chief Justice of CMACC return to  
6 a trial court, remember? He sits mainly in an  
7 Appeal Court capacity now. No other judge in  
8 any court, at any level, would be required to  
9 return to a different court from an Appeal Court  
10 upon electing supernumerary status. This is a  
11 direct impact of the benefits available to the  
12 Chief of CMACC.

13 There's also geographical aspect as  
14 well. CMACC, to a significant extent, is  
15 Ottawa-centred in terms of administrative  
16 operations. It's also where the only dedicated  
17 CMACC courtroom is located. While CMACC  
18 regularly sits in various locations throughout  
19 the country the administrative heart is in  
20 Ottawa. Upon electing supernumerary status in  
21 the source court the present Chief Justice may,  
22 for example, be required to do work as a trial  
23 court judge in the Federal Court in any corner  
24 of this country.

25 In fact, if the source court for a

1 Chief Justice was a provincial Superior Court  
2 then the election of supernumerary status may  
3 involve the permanent relocation of a  
4 supernumerary Chief to a different province,  
5 because his or her source court could be any  
6 province in the country. And they would be  
7 required to move back to become a supernumerary  
8 judge of that court.

9           The report and recommendations to the  
10 Minister of Justice, June 3rd, 2016, page 47,  
11 paragraphs 182 and 184, and that's found at tab  
12 C of our reply, recommended as part of the  
13 mandate that the government recognize that  
14 judges sitting in Labrador, or in a remote  
15 location, the Commission recommended that  
16 relocation benefits be paid upon retirement from  
17 office.

18           There's a real possibility that CMACC  
19 Chief could be appointed from a Superior  
20 Provincial Court if there's no provision for  
21 removal costs. And I mention that not that  
22 we're pushing for the removal costs, but it  
23 illustrates the dichotomy and difficulty of  
24 having the source court tie.

25           Yesterday you heard from Mr. Lokan and

1 Mr. Bienvenu speak on the needs to attract  
2 outstanding candidates. I, like them, refer you  
3 to section 26(1) of the Judges Act. A source  
4 court arrangement with the Chief Justice of  
5 CMACC being controlled by another court, and the  
6 prospect of having to return to a trial setting  
7 after many years working primarily in an Appeal  
8 Court setting, could be a deterrent to  
9 attracting outstanding candidates for the office  
10 of Chief Justice of the CMACC court.

11 The Chief Justice's written  
12 submissions of March 26, 2021, propose  
13 recommendations that would address or attenuate  
14 independence concerns by providing a  
15 supernumerary position for the Chief Justice, by  
16 bringing the office of the Chief Justice into  
17 conformity with other Chief Justices in the  
18 Federal Court system.

19 I summarize on the issue of  
20 jurisdiction. I respectfully disagree with the  
21 government's position suggesting that this  
22 Commission lacks jurisdiction. Benefits such as  
23 supernumerary status, vacations, workload, case  
24 assignments, education, and even the requirement  
25 to move to a different province upon electing

1 supernumerary, all fall squarely within the  
2 purview of benefits forming part of your  
3 mandate.

4 I remind you, in terms of benefits,  
5 the Chief Justice for CMACC is the only Chief  
6 Justice in the federal mandated courts,  
7 including the Superior Courts and Territorial  
8 Courts, that can, in effect, be denied the  
9 opportunity elect supernumerary status in the  
10 court which he or she serves in, the only judge.

11 It's a benefit that should be  
12 conferred upon the CMACC Chiefs for now and into  
13 the future, based on recommendations of this  
14 Commission. Also, upon appointment to the CMACC  
15 the Chief Justice of CMACC should be entitled to  
16 sever its obligations to any source court so as  
17 to avoid not only the perception but the reality  
18 in terms of independence.

19 If the Commission does not make the  
20 recommendations requested or declines to make  
21 any comment on the National Defence Act the  
22 Commission might note these concerns in the  
23 final report.

24 I thank you for your time and patience  
25 and I understand now that Mr. Meehan will wrap

1 up for us. Thank you.

2 MADAM CHAIR: Thank you, Justice  
3 Scanlan.

4 Mr. Meehan.

5 MR. MEEHAN: Unless the Chair and  
6 Honourable Commissioners have any questions, we  
7 have no further comments beyond, of course,  
8 emphasizing the comments by Chief Justice Bell  
9 and also Justice Scanlan who has just spoken.

10 The only thing I would emphasize would  
11 be that prior to appointment as Chief Justice of  
12 CMACC, as I mentioned at the beginning, Chief  
13 Justice Bell was a sitting member of an Appeal  
14 Court in Canada, New Brunswick, as Justice  
15 Scanlan is currently a sitting member of the  
16 Nova Scotia Court of Appeal. Those are our  
17 comments. Thank you.

18 MADAM CHAIR: Thank you. One question  
19 I have is, I notice Justice Morris Fish is  
20 currently tasked with reviewing military  
21 justice, and including in his mandate, as I saw  
22 in the press release, a review of the Martial  
23 Court and Martial Court of Appeal. How does  
24 that work, assuming that we agree on the  
25 jurisdictional issue and so forth? Can you help



1 me a bit on that side and whether we would be  
2 overstepping, I assume not overstepping if we  
3 have jurisdiction, but can you help me a bit on  
4 that mandate?

5 MR. MEEHAN: Let me say this and then  
6 defer to Chief Justice Bell.

7 As Justice Scanlan appropriately and  
8 strongly set out, there are structural and  
9 functional challenges that exist within the  
10 current system. Those structural and functional  
11 challenges can be eliminated by the elimination  
12 of a source court requirement. And the  
13 recommendations from -- to speak plainly, the  
14 recommendations from this Honourable Commission  
15 will solve the problem.

16 There are other issues related to  
17 military justice, but the appropriate and  
18 strongest avenue for redress here for CCMAC is  
19 through this Honourable Commission.

20 Chief Justice Bell.

21 CHIEF JUSTICE RICHARD BELL: Thank  
22 you. That's an excellent question, Madam Chair.

23 Madam Chair and members of the  
24 Commission, yes, we did make a presentation  
25 before the Fish Inquiry. I will tell you that

1 the presentation to the Fish Inquiry was, shall  
2 I say, much less sophisticated than it is before  
3 you. There was much less preparation than there  
4 is in the Commission before you.

5 We are not unmindful of the fact, and  
6 I mean no disrespect, in fact I'm speaking with  
7 representatives of the Honourable Fish tomorrow.  
8 So I mean no disrespect, please understand. But  
9 we understand that the Honourable Fish  
10 recommendations may or may not be implemented by  
11 the government. We have seen such studies  
12 before and such inquiries before.

13 We know that your Commission gets the  
14 attention of government. Your Commission the  
15 government cannot avoid either implementing or  
16 saying why they do not implement your  
17 recommendations.

18 Obviously, from a tactical point of  
19 view quite frankly, I expected this question  
20 from this Commission and that is no doubt one of  
21 the reasons why we made a submission to the Fish  
22 Commission, albeit brief, less detailed, less  
23 professional, but still expressing our view that  
24 the Chief Justice of CCMAC's position should be  
25 separate and apart from any source court.

1           Just to round out our submissions to  
2 the Fish Inquiry, we also question the need for,  
3 I think, approximately 56 judges who are  
4 appointed to the Court Martial Appeal Court from  
5 which I can draw upon. Since coming to office,  
6 I have been of the firm view that 56 or 57 is  
7 probably too many.

8           The challenge is that we have to have  
9 the right mix on the judges. And when I  
10 arrived, and I mean no disrespect to anyone on  
11 the Federal Court, but when I arrived the large  
12 percentage of the judges on the Court Martial  
13 Appeal Court came from the Federal Court.

14           The Federal Court has no criminal law  
15 jurisdiction. That's the reality. I should be  
16 careful saying "no" because I think there is  
17 some with respect to misleading advertising, but  
18 essentially they do no criminal law work. I  
19 have done no criminal law at the Federal Court  
20 since my arrival sixteen and a half years ago.

21           So through successive Ministers, and I  
22 can tell you that they have been super  
23 co-operative, we have worked toward changing  
24 that balance of the judges available for the  
25 Court Martial Appeal Court from Federal Court

1 judges to Superior Court judges in the  
2 provinces. That's no secret. I've done that  
3 and there's been a reason for that. This court  
4 needs the criminal law expertise.

5 MADAM CHAIR: Thank you very much,  
6 Chief Justice Bell.

7 I have another question but maybe I  
8 can ask my colleagues, Peter and Margaret, if  
9 you have any?

10 MR. COMMISSIONER: I just have one  
11 question for Mr. Meehan. Do I understand that  
12 the structure of the court is within the four  
13 corners of the jurisdiction of Mr. Fish's  
14 inquiry?

15 MR. MEEHAN: Yes.

16 MR. COMMISSIONER: Thank you.

17 MADAM COMMISSIONER: I just had one  
18 question, Madam Chair.

19 I understand your argument to be all  
20 focused on the Chief Justice and his need to  
21 control his schedule and so on, but help me  
22 understand why that same issue doesn't apply to  
23 all the judges of CCMAC. Presumably their  
24 schedules, their vacation, is all controlled by  
25 the Chief Justice of their court.

1 MR. MEEHAN: Chief Justice Bell, would  
2 you like to respond to that?

3 CHIEF JUSTICE RICHARD BELL: Surely.

4 It's interesting, I Chair the Appeal  
5 Courts Forum at the Canadian Judicial Council  
6 and there has not yet been a meeting that I  
7 close at the round table thanking the Chief  
8 Justices around that table for, this is a very  
9 poor choice of words, loaning their judges to  
10 the Court Martial Appeal Court for the past  
11 month or the past six months and so on.

12 The same problem doesn't arise, quite  
13 frankly, at the regular judge level of the Court  
14 Martial Appeal Court, and I'll explain why. The  
15 regular judges of the Court Martial Appeal  
16 Court, other than the Chief, have serious,  
17 serious responsibilities in their home court. I  
18 understand that. And most of them are  
19 privileged when I ask or delighted when I ask  
20 them to serve. I don't normally ask anyone to  
21 serve more than once per year. There have been  
22 some exceptions lately because we've had more  
23 cases than normal and there are a few who have  
24 done double duty. But, generally speaking, I  
25 don't call upon them that often so that's the

1 main reason why the same problem doesn't arise.

2           And many of them are supernumerary and  
3 they share their time with us. Justice Scanlan  
4 is supernumerary, there are many others. But  
5 I'll just give you an example, Justice Bennett  
6 of the BC Court of Appeal is supernumerary. She  
7 has answered the call every time. Justice Watt  
8 of the Ontario Court of Appeal is not  
9 supernumerary but he has sat whenever I have  
10 requested. Justice Deborah McCawley, who just  
11 recently retired, who has announced her  
12 retirement, she was supernumerary. So it fit  
13 well within her schedule when we did call her.  
14 But that's not to say that we don't call on  
15 judges sitting full time. Justice Rennie and  
16 Justice Pardu, Justice Rennie of the Federal  
17 Court of Appeal and Justice Pardu, I have called  
18 upon them often lately and they have made the  
19 time.

20           But the big difference is my opening  
21 lines, and I don't want to disclose deliberative  
22 secrecy but I'm sure no one will find this too  
23 offensive, my opening lines after every hearing,  
24 my opening lines are, quite simply, I am willing  
25 to write if you wish for me to write. And if

1 there's anyone that has a burning desire to  
2 write then I will let them write.

3 So when judges get assigned knowing  
4 that they don't have to hold the pen at an  
5 appellate court it makes a huge difference. It  
6 makes a huge difference. I can't say how  
7 much -- I can't overemphasize how much. So I  
8 think that's the main reason.

9 The other reason this application or  
10 this motion, this argument is being made to you  
11 folks today is, the role of the Chief Justice of  
12 CMACC is much, much different than the role of  
13 the regular judges of CMACC. I'm the first one  
14 to acknowledge that CMACC probably does not need  
15 a full-time roster of three full-time judges  
16 sitting alone, as the PEI Court of Appeal. And  
17 I often compare our work to the PEI Court of  
18 Appeal because we service a population, an adult  
19 population of about that same size. That's the  
20 reality. When you look at the civilians that  
21 are covered by our legislation, and you look at  
22 the regular military members who are covered by  
23 our legislation, and you look at the number of  
24 cases we have, and so on, it's not -- it's a  
25 good comparator.

1                   But I will say this, I think we  
2 benefit greatly, greatly, from having puisne  
3 judges from the superior courts and the Federal  
4 Courts across the country and I would not want  
5 to lose that.

6                   I do think, and remain very strongly  
7 of the view, that the position of Chief Justice,  
8 given the numerous responsibilities with respect  
9 to Canadian Judicial Council, committee work,  
10 CAS committee work, and being an ambassador for  
11 the court and for the military justice system  
12 should not be tied to a source court, whatever  
13 that source court. Whether it be BC Court of  
14 Appeal or BC Superior Court, New Brunswick Court  
15 of Queen's Bench or the Federal Court or the  
16 Federal Court of Appeal. This position needs to  
17 be a stand-alone position.

18                   MADAM COMMISSIONER: Okay. Chief  
19 Justice, just to make sure I understand what  
20 you're saying, I understand you're saying the  
21 principle isn't different but practically you  
22 haven't had a problem and practically you need  
23 judges from -- you benefit and the court  
24 benefits from having judges across the country  
25 in many different courts.



1 CHIEF JUSTICE RICHARD BELL: Greatly.

2 JUSTICE EDWARD SCANLAN: Can I add to  
3 that, just for moment, from a puisne judge's  
4 perspective in a province? I sit also as a  
5 Deputy Judge in Nunavut and they will call, from  
6 time to time, and ask that I sit up there, same  
7 as I've been often asked to sit in a CMACC  
8 appeal hearing. When I get a request I simply  
9 have to look at my schedule, which is set, and  
10 say, yes, I'm available or, no, I'm not.

11 For the Chief Justice when something  
12 comes in the door he can't say, well, wait till  
13 my schedule's freed up. He has to deal with it.  
14 He has to deal with it often today. And often,  
15 I might suggest as well, that the turnaround  
16 time required and expected and delivered in  
17 terms of CMACC is quite quick, because one of  
18 the mandates on the Defence Act is to get people  
19 back serving in the Forces as quickly as  
20 possible, if that is a possible outcome. And  
21 that is a mandate under the Act.

22 So the Chief Justice, in compliance  
23 with that Act, has to get things rolling quite  
24 quickly and have appeal hearings quite quickly.  
25 But he has a group, he says, of approximately

1 57 judges to call upon. And each and any one of  
2 us can simply look at our schedules and say,  
3 yes, available; no, not available. That's not  
4 the end of it, but for him it is the end of it.  
5 He has to and does sit on each and every panel,  
6 but a source court controls his schedule.

7 MADAM COMMISSIONER: Thank you, Chief  
8 Justice Bell and Justice Scanlan.

9 MADAM CHAIR: Thank you, Chief Justice  
10 Bell, Justice Scanlan, and Mr. Meehan. Thank  
11 you for the time. You did very, very well. So  
12 congratulations but thank you for your  
13 arguments. Very much appreciated.

14 Now, it is almost 10:20. Mr. Justice  
15 Chamberland, would you be ready to start from  
16 10:20 to 10:40 and then take a break afterwards?

17 JUSTICE JACQUES CHAMBERLAND: That's  
18 fine with me.

19 MADAM CHAIR: Thank you very much, you  
20 have the floor. And just before, I will give  
21 you right of rebuttal after Chief Justice Bell  
22 at 2:40 p.m. approximately this afternoon if you  
23 should need them, I will give you 10 minutes or  
24 so. Is that okay?

25 JUSTICE JACQUES CHAMBERLAND: That's

1 fine. Thank you very much and thank you for  
2 giving me the floor here and the opportunity to  
3 explain the request that I sent to the  
4 Commission on March 20, 2021. This is a  
5 privilege and I intend to take full advantage of  
6 it. Maybe I will not occupy all of the time  
7 that you've granted me but I at least would like  
8 to express my point of view and that of the  
9 Court of Appeals judges of Quebec.

10 For the first part I will present in  
11 French and for the second part I will present in  
12 English. Or rather, correction, I'm going to do  
13 the first part in English.

14 By the unanimous support of my 32  
15 colleagues on the Court of Appeal of Quebec,  
16 including that of Chief Justice Savard, their  
17 names are set out in an annex to my letter dated  
18 March 10, 2021.

19 In 2008 the Commission, chaired by  
20 Sheila Block, addressed the question of whether  
21 appellate judges should receive a higher salary  
22 than their colleagues appointed to trial courts;  
23 answering in the affirmative and establishing  
24 the salary differential at 3 percent; appellate  
25 judges had requested the 6.7 percent.

1           In 2012 the Commission, chaired by  
2 Ryan Levitt, came to the same conclusion.

3           In 2015 the Commission, chaired by Gil  
4 Rémillard, concluded that both prior Commissions  
5 had been mistaken and that appellate judges were  
6 not entitled to higher salaries than trial court  
7 judges. This is, in my humble opinion, an  
8 unfortunate error that must be corrected.

9           The question as to whether appellate  
10 judges should receive a higher salary than trial  
11 judges is a question of principle, that the  
12 Block Commission decided after an in-depth  
13 analysis of the arguments raised by all of the  
14 interested parties. I refer you to paragraph  
15 125 to 171 of the Block Commission report. And  
16 when questions of principles are decided they  
17 must be decided definitively, unless there is a  
18 significant change of circumstances. This goes  
19 to the argument of continuity that Mr. Bienvenu  
20 referred to yesterday.

21           No change in the situation of  
22 appellate courts in Canada, let alone a  
23 significant change, has occurred since the Block  
24 Commission decided the issue nearly thirteen  
25 years ago. The position of appellate tribunals

1 in Canada's court hierarchy is the same today as  
2 it was then, that is, trial courts, appellate  
3 courts, Supreme Court of Canada. The role and  
4 responsibilities of appellate courts are the  
5 same as they were then, that is, to remedy  
6 errors made by trial courts and to speak the  
7 law.

8           The Commission, your Commission, is an  
9 institution whose existence is established by  
10 the Judges Act. Commissioners change but the  
11 institution does not. In the -- in this context  
12 of continuity the Commission must follow its own  
13 decisions. This is, with the utmost respect,  
14 what the Rémillard Commission should have done  
15 and did not do. I believe that the integrity  
16 and credibility of the Commission process  
17 depends, at least partly, on this respect for  
18 previous decisions.

19           I have read the excerpts of the  
20 government's submission that are relevant to  
21 this question of a salary differential of  
22 appellate judges, as well as the letter from  
23 Justice Gordon Campbell on this same topic. As  
24 heard yesterday, Madam Chair, I would like to  
25 say a few words of this.

1                   Firstly, neither the government nor  
2 Justice Campbell answer the issues raised by our  
3 request. The Rémillard Commission did what it  
4 need not do, or should not have done, revisit on  
5 substance a matter of principle that had already  
6 been decided upon by the Block Commission, as  
7 confirmed by the Levitt Commission. It's a bit  
8 as if the Commission were sitting in appeal of  
9 its decision, which is not its role.

10                   Second comment has to do with  
11 paragraph 69 of the reply submissions of the  
12 Canadian government. The reference to the  
13 financial security of appellate judges is  
14 misleading or an unfortunate one, the choice of  
15 words is up to you, it matters not to me.

16                   When judges ask for -- appellate  
17 judges for a higher compensation than trial  
18 courts it's not to better ensure their financial  
19 security, because you will have certainly  
20 gathered that 3 percent will not have a big  
21 impact on this matter. But it's rather that for  
22 the fact that this compensation reflects a  
23 hierarchy in the Canadian -- their place in  
24 judiciary hierarchy and the roles and  
25 responsibilities. And they -- those roles and

1 responsibilities are an objective, relevant  
2 factor under 26 -- as laid out in 26(1)(d) of  
3 the Judges Act. And adding 3 percent to  
4 appellate judges' compensation is done to make  
5 their compensation sufficient in comparison to  
6 those of their trial division colleagues to  
7 satisfy the first paragraph, 26(1), of that  
8 section. So it's not really a matter,  
9 obviously, of financial security. I would be  
10 quite cheeky to defend that point today.

11 The third -- my third comment is about  
12 paragraph 70. If the government implies that  
13 our request that you respect the previous  
14 decision of the Block Commission would only be  
15 supported by 32 of the 177 appeal judges in  
16 Canada, stated otherwise, no other Canadian  
17 appellate judges from sea to sea would support,  
18 apparently, this decision, which remarkably is  
19 supported by all the judges of the Appeals Court  
20 of Quebec, without exception.

21 So, you know, with all due respect,  
22 this is a ridiculous assertion, as is the one  
23 saying that all Appeals Court judges agree with  
24 this because, you know, all the judges, the  
25 Appeals Court of Quebec are in agreement. And

1 the fact is we don't know whether they all are.  
2 But, you know, whether they do or not our  
3 request is for your intellect to consider not  
4 your calculator.

5 The reality is that the government is  
6 raising the same argument and has been, in one  
7 form or another, since the very beginning. This  
8 is my 28th year on the appellate court and I'm  
9 starting to know my way around and how things  
10 work since 1999, because I was there, and it's  
11 always the same argument presented differently.  
12 You're not enough. It doesn't represent enough  
13 courts. It doesn't represent enough  
14 geographies. There's always a reason to say  
15 that it is not sufficient support.

16 Even in 2008 when we had the explicit  
17 support of approximately 70 percent of the  
18 appellate courts, in 2011 as we had the support  
19 of approximately 50 percent, this is an argument  
20 that the Block and Levitt Commissions rejected,  
21 in any case. And the truth is that this  
22 argument is a smoke screen. And at the end of  
23 the day the real question is whether we are  
24 right to reproach the Rémillard Commission. And  
25 I say this with all kindness, all due kindness,



1 it's not a personal matter.

2 I even called Gil Rémillard, who has  
3 been my boss -- who was my boss for five and a  
4 half years at the Department of Justice of  
5 Quebec, I called him before sending you this  
6 letter to explain what I was doing and to give  
7 him the reasons for this process of mine. So  
8 there's nothing personal here, I would assure  
9 you. But it's just a matter of knowing, are we  
10 right to reproach the Commission for revisiting  
11 an issue of substance and principle that had  
12 been dealt with years before?

13 Fourth point, and that will be my last  
14 comment, Mrs. Chair and Honourable  
15 Commissioners, concerning paragraph 74. It's a  
16 paragraph where a series of arguments are  
17 listed, the same arguments as the ones presented  
18 by Judge Campbell in his letter. So two  
19 comments.

20 First, the arguments raised by the  
21 government deal with the substance of the issue,  
22 which is not relevant here and which was not  
23 relevant before the Rémillard Commission. And  
24 it is exactly the pitfall in which the Rémillard  
25 Commission fell.

1           Second comment. The arguments are the  
2 same as the ones that the government has been  
3 raising since the very first Quad Comm arguments  
4 that was rejected by the Block Commission when  
5 it analyzed their substance.

6           My last comment, Mrs. Chair and  
7 Mr. and Mrs. Commissioners, is that as far as  
8 I'm concerned, this situation is really  
9 unfortunate. And for all those reasons, the  
10 appellate court judges ask you respectfully to  
11 address the recommendations of the Levitt and  
12 Block Commissions in your recommendation, in  
13 regards to a salary differential of 3 percent  
14 between the appellate court judges and the trial  
15 court judges, and to recommend that the  
16 principle of such a salary differential be  
17 established retroactively to April 1st, 2016,  
18 the date of the beginning of the period subject  
19 to the Rémillard Commission.

20           Thank you very much for your attention  
21 and I'm at your disposal if you have any  
22 questions for me.

23           MADAM CHAIR: Thank you, Justice  
24 Chamberland. I have a question related to the  
25 letter sent by Judge Campbell, what he calls the

1 redesign of the tribunal structure, because the  
2 Superior Court judges and the appellate judges  
3 are appointed based on the same section of the  
4 law -- the same section of the constitution.  
5 Could you shed some light on this argument?

6 JUSTICE JACQUES CHAMBERLAND: If I  
7 answer in depth I will do just like those that  
8 want us to begin again with the same debate.  
9 And this argument was raised at the time of the  
10 Block and the Levitt Commissions.

11 In the Block Commission it is raised  
12 and it is said that this argument is irrelevant  
13 at the time. Some jurisdictions -- two  
14 provinces in Canada, if I recall correctly,  
15 where there were not any courts of appeal, as  
16 such, there were judges from the -- from section  
17 96 who sat as appellate judges but there was no  
18 such thing as a Court of Appeal. And at the  
19 time there were some bills developed to create  
20 courts. Because creating a court within a  
21 jurisdiction is the jurisdiction of the  
22 province, whereas -- and not federal  
23 jurisdictions. So the argument was rejected by  
24 the Commission. The Levitt Commission -- the  
25 Block Commission rejected it. I don't even

1 remember if the Levitt Commission addressed it,  
2 but it was debated and rejected.

3 MADAM CHAIR: Thank you.

4 Peter, Margaret, do you have any  
5 questions for Justice Chamberland?

6 MR. COMMISSIONER: I have no  
7 questions. Thank you.

8 MADAM COMMISSIONER: No, I don't have  
9 any questions, Justice Chamberland.

10 JUSTICE JACQUES CHAMBERLAND: By the  
11 way, I realized that you were both -- you have  
12 both sat with my friend Gil Rémillard on the  
13 previous Commission, of course that's why I had  
14 some hesitations, but your decision was such a  
15 disappointment for the appellate court judges  
16 that I thought that this was not a good enough  
17 reason not to speak to you today. And, in any  
18 case, if I don't do it today, I will never do it  
19 because I'm reaching the age of retirement.

20 So -- and as I was saying, it is  
21 nothing personal. I have the feeling that you  
22 were carried away on this issue by the Canadian  
23 government's position, but I said what I had to  
24 say. I rest my case and hopefully you will make  
25 the right decision.

1                   MADAM CHAIR: I understand. Thank  
2 you. Thank you, Justice Chamberland.

3                   So it is now 10:36. We will take a  
4 longer break and come back at 11:10 with the  
5 Canadian Bar Association. Thank you very much.

6                   Again, please do not disconnect if you  
7 intend to come back. Just put yourself on mute  
8 and stop the video if you wish.

9                   -- RECESSED AT 10:36 A.M. --

10                  -- RESUMED AT 11:10 A.M. --

11                  MADAM CHAIR: So I would call upon the  
12 Canadian Bar Association representative to make  
13 their presentation. And again, I will remind  
14 you 10 minutes before the end. You have 40  
15 minutes. Thank you very much.

16                  MR. REGEHR: Thank you. And good  
17 morning, Madam Chair, and members of the  
18 Commission. I am speaking to you from Treaty 1  
19 Territory in Manitoba and the homeland of the  
20 Métis Nation.

21                  My name is Brad Regehr and I'm the  
22 President of the Canadian Bar Association. I'm  
23 here with Indra Maharaj, the Chair of the CBA's  
24 Judicial Issues Subcommittee. And thank you for  
25 the opportunity to address the Commission on

1 this important matter.

2           The CBA is a professional association  
3 of 36,000 members. Our mandate includes seeking  
4 improvements to the law and administration of  
5 justice. Judicial independence is a  
6 foundational constitutional principle that  
7 benefits all Canadians. Our citizens rely upon  
8 the high quality of our judiciary, whose  
9 independence is crucial to the administration of  
10 justice in Canada.

11           We are here today to speak to you from  
12 the perspective of the issue of judicial  
13 compensation. You have received our written  
14 submission and I would like to speak briefly  
15 about some of the principles that the CBA  
16 believes should guide the deliberations of this  
17 esteemed Commission. My colleague, Indra  
18 Maharaj, is also here to answer any questions  
19 you might have.

20           The CBA is an objective observer. We  
21 are not here on behalf of judges, the government  
22 or any other party. We want to assist the  
23 Commission in its work in the process of  
24 determining judicial compensation properly and  
25 fairly to reflect the imperative of appropriate

1 judicial compensation. Our sole interest is in  
2 protecting and promoting judicial independence  
3 in the context of the administration of justice.

4 From a practical perspective,  
5 Canadians want to know that when they appear in  
6 court the judge will be impartial. Canadians  
7 must have the confidence that when cases are  
8 decided judges have no financial incentive in  
9 the outcome. This means that not only judges  
10 have no personal or financial interest in the  
11 case, but also that they are free from concern  
12 about whether the outcome of the case will  
13 please or displease the government, which  
14 provides their compensation. If judges were  
15 embroiled in pay disputes with the government,  
16 Canadians would be concerned that judges might  
17 be inclined to issue decisions that favour  
18 government. This is why the independent  
19 compensation Commissions, which serve to  
20 depoliticize the determination of judges'  
21 compensation, are so crucial.

22 The proper functioning of our justice  
23 system also depends on a high level of judicial  
24 confidence. Judges' compensation and benefits  
25 must be to a level to attract and retain the

1 most qualified candidates. These people tend to  
2 be senior practitioners or practitioners in  
3 mid-career who otherwise would be inclined to  
4 remain in their current situation, whether  
5 private practice, in-house, government or other  
6 positions.

7 In the CBA's view, the appropriate  
8 measure or comparator to determine the level of  
9 judicial salaries is that of lawyers who are  
10 senior private practitioners and senior public  
11 servants who form the legal peers of the  
12 appointed justices.

13 Secondly, compensation levels should  
14 ensure that judges and their dependents do not  
15 experience significant economic disparity  
16 between pre and post appointment levels so that  
17 the most capable applicants are not deterred  
18 from applying.

19 Thirdly, we urge the Commission to  
20 give due conversation to the prevailing economic  
21 conditions in Canada to ensure adequate judicial  
22 compensation. The most notable prevailing  
23 economic condition at present is the COVID-19  
24 pandemic. The Commission should consider the  
25 generalized financial impact of COVID-19 on the



1 Canadian economy and recognize that the impact  
2 will be felt on judicial salaries for many years  
3 to come, at least through the current judicial  
4 compensation review period.

5 Fourthly, attracting and expanding the  
6 number of outstanding candidates from diverse  
7 groups for judicial appointment requires  
8 judicial compensation to be competitive. The  
9 judiciary must reflect the Canadian population,  
10 including women, Indigenous, black and people of  
11 colour, disabled persons, persons of all gender  
12 and sexual identities, and members of other  
13 underrepresented groups. Inclusion of these  
14 candidates reflects the diversity of Canadian  
15 society and enhances the judiciary's  
16 credibility. Many of these candidates make  
17 significant contributions to their communities  
18 by advocating on their behalf. The recommended  
19 compensation should be reflective of the  
20 obligation to become neutral upon appointment  
21 and to take on a larger leadership role.

22 Fifthly, Parliament should be  
23 cautioned that its review of the Commission's  
24 report involves consideration of constitutional  
25 principles, such as the rule of law, and the

1 independence of the judiciary from the other  
2 branches of government. These considerations  
3 can be endangered by a politicized process and  
4 by making any links between judicial  
5 remuneration and judicial decisions.

6 For the Commission to conclude that  
7 competing financial priorities are a rationale  
8 to reduce our old, otherwise appropriate  
9 compensation for judges, the government must  
10 provide the Commission with conclusive evidence  
11 of other pressing and competing financial  
12 obligations of similar constitutional importance  
13 to that of judicial compensation.

14 We urge the Commission, when making  
15 its recommendations, to underline for government  
16 the importance of responding within the  
17 statutory time frame and of complying with the  
18 statutory process. This applies equally to the  
19 statutory deadlines for establishing the  
20 Commission and delivering the Commission's  
21 report. Unexplained delay erodes the legitimacy  
22 of the Commission process with consequent impact  
23 on judicial compensation and independence. This  
24 is particularly relevant this year with the  
25 delays to the process caused by the pandemic.

1                   Finally, we ask the Commission to  
2 emphasize in its report that the integrity of  
3 the process be maintained. To the extent  
4 governments persistently fail to embrace fully  
5 the Commission's recommendations on judicial  
6 compensation and benefits, or politicize the  
7 process, that integrity is then compromised.  
8 Ultimately, judicial independence may be  
9 threatened. Without an impartial and  
10 independent judiciary, there can be neither rule  
11 of law nor equal justice for all.

12                   Thank you very much for having given  
13 the opportunity to share those recommendations  
14 with you and I'd like to invite you to ask all  
15 the questions you may have to Mrs. Maharaj.

16                   MADAM CHAIR: Thank you very much,  
17 Mr. Regehr. I would call upon Margaret and  
18 Peter. Do you have any questions for  
19 Mrs. Maharaj or Mr. Regehr?

20                   MADAM COMMISSIONER: No, I have no  
21 questions, Madam Chair.

22                   MR. COMMISSIONER: A couple of  
23 questions, if I might, if you can hear me.

24                   One of the issues that this Commission  
25 is addressing with respect to the data that it

1 has available is the prevalence of professional  
2 corporations and the use of professional  
3 corporations by members of the profession and  
4 what implications that has for measurement of  
5 pre-appointment salaries and compensation. And  
6 I was curious as to whether the Canadian Bar  
7 Association has performed any compensation  
8 studies or similar studies which have looked at  
9 the effect of professional corporations on the  
10 level of compensation of practitioners in the  
11 country.

12 MS. MAHARAJ: Thank you very much for  
13 the question and, good morning, Madam Chair and  
14 members of the Commission. I am speaking to you  
15 today from the traditional territories of the  
16 Treaty 7 First Nations. And I choose the  
17 pronouns she and her.

18 But to your question, sir, with  
19 respect to professional corporations, the  
20 Canadian Bar Association has not done specific  
21 research with respect to the impact of  
22 professional corporations on establishing the  
23 actual compensation range for practitioners in  
24 the profession. So directly, no, we don't have  
25 that information for you.

1                   However, what we -- what we do  
2 emphasize, since we are an independent  
3 participant in this particular process is that  
4 if that information is relevant and valuable,  
5 then it should be collected on an objective  
6 basis so that it can be utilized by this  
7 Commission in reaching its decisions.

8                   Our view with respect to ensuring that  
9 the best candidates are made available and are  
10 incentivized to apply to the Bench, is to ensure  
11 that there is no detrimental disparity and to  
12 consider that there's no detrimental disparity  
13 in the pre-appointment and post-appointment  
14 compensation for those particular candidates.

15                   MR. COMMISSIONER: So does that mean  
16 that when you say there's no disparity that the  
17 pre and post compensation should be equivalent?

18                   MS. MAHARAJ: Equivalent is going to  
19 be difficult because there's no single  
20 compensation level for members of the Bar across  
21 the country. There's a wide variety. So trying  
22 to find a sweet spot is a challenge. There's no  
23 doubt that it is a challenge for you.

24                   In our report, what we've suggested is  
25 that the compensation level of peers of the

1 applicants ought to be given weight in your  
2 consideration for establishing that threshold.  
3 Generally speaking, applicants to the Bench are  
4 senior practitioners, mature in their practice,  
5 and/or late, mid-career professionals. So to  
6 compare that sector of our legal profession to  
7 its peers who would be those senior  
8 practitioners and senior government officials,  
9 is the suggested benchmark that we feel would  
10 give the most relevant and objective equivalence  
11 or viewpoint as to a compensation level for  
12 justices.

13 MR. COMMISSIONER: Thank you.

14 MADAM CHAIR: Thank you, Ms. Maharaj.  
15 Following up on Peter, you would, therefore, be  
16 in favour of the use of filters. For example,  
17 the government argues we shouldn't use filters,  
18 but in your case in order to get to a fair  
19 proxy, in light of not having professional  
20 corporations and so forth, is it my  
21 understanding that the Canadian Bar Association  
22 would be in favour of filters?

23 MS. MAHARAJ: I'm not sure I  
24 understand exactly what you mean by filters?

25 MADAM CHAIR: Filters in the sense of

1 the age filter, the low-income exclusion filter,  
2 the top 10 CMAs metropolitan area filters.

3 MS. MAHARAJ: I see. So the Canadian  
4 Bar Association position is that all of those  
5 factors are relevant and do play a valuable role  
6 in your assessment so that you can take into  
7 account the breadth and the depth of different  
8 experiences, financial experiences of candidates  
9 who would be applying in order to ensure that  
10 the financial compensation or the compensation  
11 overall that's set for justices plays a proper  
12 role, if I can say that, a proper role in their  
13 desire or incentive to become justices.

14 Because one risk in terms of  
15 compensation is the applicant ought not to view  
16 the compensation as the purpose for the  
17 application to the Bench. And I'm not  
18 suggesting that it is a statistical event.  
19 However, in our report, what we do try to  
20 address is to encourage the broadest and best  
21 draw of candidates. Compensation has to be  
22 sufficient, but not overly sufficient. And it  
23 has to allow those candidates to bring forward  
24 their dedication to the administration of  
25 justice and to ensuring that we have a strong

1 and -- a strong system of justice that has  
2 integrity and that is not influenced, in a  
3 negative way, by either external factors through  
4 litigants or people who are connected to  
5 litigants, or through a sense of having to cater  
6 to the position of a government that controls  
7 that compensation.

8           So if -- so when you're considering  
9 what factors ought to be brought into play, the  
10 Bar Association's position is as many as are  
11 relevant, objective and have integrity.

12           MADAM CHAIR: Thank you very much,  
13 Ms. Maharaj.

14           Margaret, do you have any questions?

15           MADAM COMMISSIONER: No, Madam Chair.  
16 Thank you.

17           MADAM CHAIR: Mr. Regehr and  
18 Mrs. Maharaj, thank you very much for having  
19 taken the time to help the Commission with your  
20 views.

21           I would call upon Mr. Lokan. Would  
22 you be ready to present? And, Mr. Lokan, I  
23 believe you have a 20-minute allocation, so that  
24 brings you to 11:45.

25           MS. MAHARAJ: Thank you.



1 MR. LOKAN: Thank you, Commissioner  
2 Turcotte.

3 I will actually be briefer than the 20  
4 minutes. I expect I'll be no more than 10, so  
5 there's a warning for whoever is up next, but  
6 also that may allow for questions, if there any  
7 questions from the Commissioners.

8 So I'm going to address, by way of  
9 reply, two areas. The first is the IAI cap and  
10 the second is professional corporations.

11 On the IAI cap, Mr. Rupar, in his  
12 presentation, presented a picture of stable IAI  
13 increases, which he said averaged 2.4 percent  
14 over the 16-year period. What is striking about  
15 that is for all of those years, the government  
16 was content with the cap that's in the statute,  
17 the 7 percent cap for any one year, as being an  
18 appropriate protection for the public purse. Of  
19 course, if that cap was every reached because of  
20 inflationary pressures, it may well be calling  
21 for an implicit subsidy from judges and  
22 Prothonotaries because of real erosion in  
23 incomes. But that cap has also been stable over  
24 those many years. The government has never said  
25 it's at the wrong amount.

1                   Now, all of a sudden, not when the cap  
2 is exceeded, but when there is a single year  
3 that it's 6.6 percent, the government changes  
4 its position. Suddenly the 7 percent is  
5 insufficient and must be lowered. We just ask  
6 why was it set at 7 percent in the first place?  
7 And we urge you to adopt a  
8 consistency-in-approach standard, as was  
9 outlined by Mr. Bienvenu.

10                   Now, Mr. Rupar, did acknowledge that  
11 because this is related to the labour market's  
12 reaction to the COVID pandemic that, these were  
13 his words:

14                   "The IAI will trend down to  
15 normal levels in the years following  
16 2020."

17                   But that doesn't quite capture the  
18 point here. As the labour market normalizes,  
19 the IAI will not just trend down to normal. It  
20 will actually go lower than it would otherwise  
21 have been. That is to say, there will be a  
22 reverse effect of the effect that produced the  
23 6.6 percent. The 6.6 percent is explained on  
24 the basis that retail employees, some of the  
25 lower paid employees, left the work force and

1 that meant that the average was higher.

2 Of course, as those employees rejoin  
3 the work force and labour markets normalize in  
4 the recovery, that effect will be reversed. So  
5 we will have one year of above normal IAI and we  
6 will be followed probably by a couple of years  
7 of below normal IAI. In other words, it  
8 self-corrects over time.

9 If the Commission simply adopts a  
10 consistency-of-approach way of dealing with this  
11 and recommends IAI increases the way that it has  
12 always been done, and the government accepts  
13 that recommendation, it will all work out. Five  
14 to ten years from now, we will be able to look  
15 at the spike and then we will see a subsequent  
16 trough below the trend line and see the way that  
17 it all evened out over time. And we'll see the  
18 updated version of Mr. Rupar's chart and we'll  
19 see how that there really wasn't any issue here.

20 If you are to impose a cap that  
21 effectively knocks the top off the spike, but  
22 allows the trough to continue, what you've done  
23 is effectively imposed wage restraint on judges.  
24 And we say there is, with respect, no  
25 justification to impose what amounts to wage or

1 salary restraints on judges and Prothonotaries  
2 only and to single them out when there is no  
3 such wage restraint or salary restraint program  
4 applying elsewhere out of those paid by the  
5 public purse, at least at the federal level.

6 Now, if I can move on to professional  
7 corporations. Commissioner Griffin asked  
8 Mr. Rupar if there is reason to believe that  
9 professional corporations populate the higher  
10 end of the curve. And the answer is, yes, there  
11 is. There is unchallenged expert evidence from  
12 Ernst & Young, the Leblanc Pickler report, that  
13 professional corporations become useful at about  
14 200 to 300,000, at that income level.

15 Now, Mr. Rupar's answer, you may want  
16 to look at the transcript because he answered  
17 carefully, he accepted that there is evidence  
18 that they become useful at about 200 to 300,000.  
19 Though, he went on to say that the government  
20 was not excluding that lawyers might be able to  
21 use professional corporations at income levels  
22 lower than 200,000. But he did accept the basic  
23 point, as indeed was responsible given that it  
24 is the unchallenged expert evidence before the  
25 Commission.

1           But Leblanc and Pickler do go a little  
2 further than this. It is also the unchallenged  
3 expert evidence that the higher the income  
4 level, the greater are the benefits of a  
5 professional corporation and I'm going to give  
6 you the reference to this. The first Leblanc  
7 and Pickler report is in the Association in  
8 Council submissions as the last appendix. It's  
9 page 150 of the PDF and it's the second  
10 paragraph. I'm just going to read out the  
11 quote:

12                       "[...] the more income that is  
13 left in the professional corporation  
14 the more tax is deferred and the  
15 lawyer is left with greater funds to  
16 invest."

17           And I respectfully submit that that is  
18 sufficient basis for you to conclude that  
19 professional corporations do populate the higher  
20 end of the income curve, unfortunately none of  
21 us are in a position to be able to quantify that  
22 phenomenon. But there is expert evidence that,  
23 in all likelihood, professional corporations  
24 affect the higher end of the curve more than the  
25 lower.

1           Now, that does allow you to conclude,  
2 in combination with the other evidence reviewed  
3 by Mr. Bienvenu, that there is an emerging  
4 problem, at the very least, with recruiting  
5 lawyers from private practice. And this is not  
6 a false narrative. This is where the majority  
7 of appointments have come from.

8           And if -- hearing from Justice  
9 Popescul, you think about the difficulties in  
10 persuading people who have mature practices and  
11 are at the top of their professional game to  
12 come to the Bench. Of course those are not the  
13 only appointees to the Bench, but they are a  
14 very important source. That is something that  
15 the Commission should pay careful attention to.

16           That expert evidence also supports the  
17 continued use of filters, as the previous round  
18 of questions to the CBA indicated, such as the  
19 lower income cutoff, the age filter and paying  
20 some attention to the top 10 CMAs.

21           I would further submit that that  
22 expert evidence gives you grounds to cast a  
23 skeptical eye on some of the government's  
24 assertions, which are based exclusively on the  
25 CRA data. For example, there is no air of

1 reality to the calculation that Mr. Shannon took  
2 us through talking about how a lawyer in the CRA  
3 subset, or the CRA category, would have to earn  
4 \$526,000 a year to replicate the value of the  
5 judicial annuity.

6           If there was such a lawyer with an  
7 income in that range who had the capacity to  
8 save that much, well, of course the first thing  
9 that he or she would do would be to incorporate  
10 so that he or she can save more efficiently. So  
11 they are not discrete populations that we've got  
12 an impermeable wall between the CRA group and  
13 the professional corp group. Of course, as  
14 people reach the higher levels of self-employed  
15 lawyers that are picked up by CRA, they are  
16 likely to cross over into the professional  
17 corporation world.

18           So those are my reply submissions. I  
19 see I took about 10 minutes and I'm happy to  
20 answer questions if I can assist the panel in  
21 any way.

22           MADAM CHAIR: Thank you, Mr. Lokan. I  
23 do have one question which is a warning. I will  
24 also ask the judiciary, when their time comes  
25 up, later on, but you're my first test case.

1 You just said that IAI is self-corrective and  
2 while I understand the office of the Chief  
3 Actuary does not project a negative IAI, they  
4 did get it wrong back in 2017. As I realize, it  
5 actually came to close to zero, 0.4 percent and  
6 they got it wrong.

7 So would the judicial -- would the  
8 Prothonotaries, same question for Judiciary,  
9 which they can answer later, accept the  
10 consequence of a negative IAI, knowing that  
11 adequacy of salaries is only going to be looked  
12 at the next upcoming Commission? In other  
13 words, if IAI were to go negative a year from  
14 now, there wouldn't be a Commission to address  
15 adequacy of salaries until much later. So can  
16 you give me your views on this, please?

17 MR. LOKAN: Yes, my clients remember  
18 very well when the IAI increase came in at .4  
19 having been projected at much higher. And the  
20 short, simple and sufficient answer is, yes,  
21 they will take that risk.

22 MADAM CHAIR: Okay, thank you very  
23 much. Margaret and Peter, would you have other  
24 questions for Mr. Lokan?

25 MADAM COMMISSIONER: No, I have no



1 further questions, Madam Chair.

2 MADAM CHAIR: Peter?

3 MR. COMMISSIONER: Just one question.  
4 We didn't hear anything on behalf of the  
5 Prothonotaries about recruitment issues. Is  
6 that a factor we need to take into consideration  
7 for Prothonotaries?

8 MR. LOKAN: There is the general  
9 considerations that have been put forward that  
10 we are not -- we have not led specific evidence  
11 before this Commission. The general  
12 considerations include that the Prothonotaries  
13 are appointed within the top 10 CMAs  
14 exclusively. Their practice areas include  
15 matters such as intellectual property where, you  
16 know, those are highly paid lawyers in the  
17 private Bar are the pool and they are 20 percent  
18 lower than the judges. So all of those are  
19 structural considerations to be considered over  
20 the long term.

21 We haven't got any specific or  
22 individualized analysis about particular  
23 appointments in the appointment pool and it may  
24 not be completely covered by the judicial  
25 appointment data because it doesn't seem to have

1 included Prothonotaries as a separate category.  
2 So the answer is we have the general but perhaps  
3 not the specific for you.

4 MR. COMMISSIONER: Thank you.

5 MADAM CHAIR: Any other questions,  
6 Margaret or Peter? No? Thank you very much,  
7 Mr. Lokan. Very much appreciated.

8 We are now facing a bit of a logistic  
9 issue in that the team of translators changes  
10 during the lunch time and they are only back  
11 around the 1:30, I am told. And, therefore, we  
12 have two potential solutions here. One we go  
13 for an extended lunch break and reconvene at  
14 1:30 or I would ask Mr. Rupar from the  
15 government, you have half an hour for your  
16 reply, but I want to be fair to you. Would  
17 your -- would yourself and your colleagues be  
18 ready to present or do you prefer to start at  
19 1:30?

20 MR. RUPAR: Madam Chair, as I  
21 understand it, my reply is limited to that --  
22 responding to the submissions we heard this  
23 morning so we'd be prepared to go with that now.

24 MADAM CHAIR: Perfect. So why don't  
25 we give you half an hour and I'll give a slight

1 reminder 10 minutes before the end. Thank you.

2 MR. RUPAR: Thank you, Madam Chair. I  
3 certainly won't be the full half hour in dealing  
4 with the two presentations we heard this morning  
5 and that's not to suggest that the matters were  
6 not important to the government and to this  
7 Commission, it's just that it reflects the fact  
8 that a number of the positions that I will state  
9 were already put in our written materials.

10 First I'll deal with the presentations  
11 by Chief Justice Bell and Justice Scanlan and my  
12 colleague as well.

13 Now, let me start with the position I  
14 just stated, which is, of course the government  
15 of Canada takes the matters raised by the CMACC,  
16 if I can use that acronym that was used this  
17 morning, seriously and these are matters which  
18 are of concern.

19 The fact that we say that this  
20 Commission does not have the jurisdiction to  
21 deal with those matters does not, in any way,  
22 diminish the importance of those matters. What  
23 our submission was about and what I'll talk  
24 about in a moment is the need to find a proper  
25 forum for these matters to be dealt with and

1 resolved. And, as was raised by the Commission  
2 itself, it would be our position that the proper  
3 forum is the Commission that's ongoing, inquiry  
4 of The Honourable Justice Fish. Those matters  
5 seem to be directly relevant to what Justice  
6 Fish's mandate is and what he'll be looking at  
7 in his work and he'll be making the  
8 recommendations. And I understand from the  
9 statements this morning from the Chief Justice  
10 and Justice Scanlan was that there were  
11 representations made to the Fish Inquiry on  
12 these serious matters that they've raised.

13 So our opening position is that if you  
14 have to find where is it best suited these  
15 matters would be raised, recommendations be made  
16 for the government's consideration, you have a  
17 specific set of -- a specific inquiry that's  
18 ongoing where these matters can be dealt with  
19 fully.

20 Now, assuming that there's still an  
21 issue that we have to deal with with respect to  
22 the jurisdiction of this Commission, it would be  
23 our submission that what was described this  
24 morning by Chief Justice and Justice Scanlan was  
25 that there has to be a change in the structure

1 of the CMACC court.

2 It's not a matter of dealing with  
3 benefits within that structure. What I heard  
4 this morning was that they would like the entire  
5 structure of how that court is related to, to  
6 use the term, that they use their source courts,  
7 must be changed completely.

8 And when you get into changing the  
9 structure of how a court is made up, or in this  
10 case the structure of how a court is relating to  
11 other courts, with great respect, that is  
12 something beyond the jurisdiction of this  
13 Commission.

14 Now, if we can take a brief look at --  
15 and section 26 of the Judges Act is well worn  
16 territory, but what it says, just as a reminder  
17 is:

18 "The Judicial Compensation and  
19 Benefits Commission is hereby  
20 established to inquire into the  
21 adequacy of the salaries and other  
22 amounts payable under this Act and  
23 into the adequacy of judges' benefits  
24 generally."

25 And I heard my friend, Mr. Meehan,

1 this morning suggest that the phrase "benefits  
2 generally" was broad enough to incorporate the  
3 structural issues which were being raised this  
4 morning.

5 Now, to be fair, there are issues  
6 related to benefits and scheduling and vacation,  
7 et cetera, et cetera, et cetera, that we heard  
8 this morning raised by the justices. But as I  
9 understood the position, it was under the  
10 chapeau of a change in structure that they were  
11 asking for.

12 If there had -- let me put it to you  
13 this way, Madam Chair, if there had been a  
14 change in the structure by the government of the  
15 CMACC and its related courts, and within that  
16 changed structure the arguments were made with  
17 respect to scheduling or other matters with  
18 respect to benefits, then perhaps this  
19 Commission would have jurisdiction.

20 And let me put it to you in a  
21 different way. There was mention made about how  
22 the government has looked at the supernumerary  
23 issue with respect to Prothonotaries, and we  
24 have. But that was a policy change and decision  
25 which was made by the government. Once the

1 government makes that decision, makes that  
2 policy change, if there's issues within that  
3 supernumerary issue to be decided with respect  
4 benefits and salary, et cetera, then this  
5 Commission would have jurisdiction.

6 So the first step has to be for the  
7 structure to change before you can get into the  
8 subissues that were raised this morning. So our  
9 primary position is that that primary issue of  
10 the structure of the court is beyond, with  
11 respect, the jurisdiction of this Commission.

12 The second example was with respect to  
13 reimbursement for representation in front of the  
14 Commission. It is a financial benefit. We  
15 don't argue that. What we suggest, though, is  
16 within the determination of that is something  
17 that this court -- Commission can make  
18 recommendation. So again, once the structure is  
19 recognized, within that structure this  
20 Commission can have recommendations. This  
21 Commission cannot make recommendations with  
22 respect to such structural changes as were asked  
23 for this morning.

24 So that is the basis for our position  
25 with respect to the issues raised by the Chief

1 Justice and Justice Scanlan as to why this  
2 Commission should not deal with those matters,  
3 and that the Fish Commission inquiry of the  
4 Honourable Morris Fish is where this is best  
5 placed for recommendations to be made to the  
6 government on those issues.

7 Now, if I can turn to the second  
8 matter we heard this morning from Justice  
9 Chamberland. We are saying that the Commission  
10 is not bound, necessarily, by previous  
11 Commissions. And if I can just take you to what  
12 the Rémillard Commission said. And it's at  
13 paragraph 26. And I brought you -- brought to  
14 you to this yesterday, but I'll do it again,  
15 because it seems appropriate, given what we  
16 heard this morning.

17 And what the Rémillard Commission said  
18 there:

19 "We approached matters decided by  
20 previous Commissions and Special  
21 Advisors in light of the evidence and  
22 arguments made before us. We adopted  
23 a common sense approach: careful  
24 consideration has been given to the  
25 reasoning of previous Commissions as



1 well as to the evidence brought before  
2 us. Valid reasons were required -  
3 such as the change in current  
4 circumstances or additional new  
5 evidence - to depart from the  
6 conclusions of a previous Commission."  
7 So that's where the launchpad is, if  
8 you will, in the Rémillard Commission for making  
9 changes, or not adopting or adapting to what  
10 previous Commissions had said.

11 Now, if we move on a little bit  
12 further in that Commission's report and we start  
13 looking at paragraph 86, they talk in some great  
14 detail about the appellate judges' salary  
15 differential. And I need not go through all the  
16 paragraphs there. I will stop at paragraph 96  
17 where the Rémillard Commission noted that at  
18 that point there were only 64 using the chart  
19 that was set out there. It's called "Number of  
20 Approving Judges". And as I understand it, the  
21 number has now declined to 32, so we have even  
22 fewer Court of Appeal judges supporting what was  
23 said this morning, which is back to the pay  
24 differential.

25 At paragraph 104 of Rémillard, they

1 start with a discussion of Block and Levitt  
2 Commissions and we need not go through that  
3 again, but that's where the starting point is.  
4 But if we go to 106, this is what that  
5 Commission said:

6 "We are, however, mindful of what  
7 seems to be a diminishing level of  
8 support for a salary differential  
9 amongst appellate judges in the  
10 country. We also note the lack of  
11 unanimity amongst appellate judges  
12 across the country. The Ontario  
13 Superior Court Judges Association,  
14 speaking on behalf of roughly 320  
15 judges in Ontario, opposes the  
16 differential. There is no expressed  
17 support from the province's Court of  
18 Appeal. We have considered Chief  
19 Justice Joyal's observation that  
20 implementing such a recommendation  
21 would require re-engineering various  
22 existing salary differentials between  
23 chief justices of superior courts and  
24 puisne appellate judges."

25 Paragraph 107:

1                    "We have the utmost respect for  
2                    the conclusions reached by the Block  
3                    and Levitt Commissions, but this  
4                    Commission does not believe, in light  
5                    of our own analysis, according to the  
6                    section 26(1.1) criteria, that such a  
7                    salary differential is warranted in  
8                    this quadrennial period."

9                    And much the same can be said of what  
10                  was discussed by Justice Chamberland this  
11                  morning. As I noted, there's a continuing  
12                  decline in support from the appellate judges  
13                  across the country. I did not note that there  
14                  were any judges outside of, I believe it was the  
15                  Quebec Court of Appeal, he noted, who voiced  
16                  support for this matter. None of the other  
17                  parties appearing before you have voiced support  
18                  for this.

19                  So there is the continuation of what  
20                  was before the Rémillard Commission. And  
21                  there's also a change in circumstances that  
22                  there's even a lower amount of support within  
23                  the Court of Appeal community, if I can call it  
24                  that.

25                  With respect to, there was some

1 comment by Justice Chamberland about paragraph  
2 74 of our reply factum where we set out, I  
3 should say, a number of factors we say are  
4 reasons not to implement a salary differential  
5 for appellate judges, and I believe we listed  
6 five at that point.

7 I'm not going to read through them.  
8 You, of course, can read them as well as I can.  
9 But we say that these are still matters which  
10 are valid and relevant today.

11 I suppose the overall position that we  
12 would say is that appellate judges have a very  
13 important role in the administration of justice  
14 in our courts. They have a separate and  
15 distinct role from those of trial judges in  
16 Superior Courts across the country. But being  
17 separate and distinct in their roles, we don't  
18 suggest that one should be paid more than the  
19 other.

20 The role of a trial judge is different  
21 from the role of an appellate judge, we  
22 acknowledge that, but we think and believe that  
23 both are equally important for the  
24 administration justice in the country.

25 Now, as I said, I understand my reply

1 is limited to what we've heard this morning.  
2 And I will leave it at that. Unless you have  
3 any questions, Madam Chair, or the other  
4 Commissioners?

5 MADAM CHAIR: I wonder, thank you very  
6 much, Mr. Rupar, since we have time until 12:30,  
7 whether we could start, thanks to you and other  
8 parties, whether we can start asking you  
9 questions more generally. Would that be fine  
10 with you and your team?

11 MR. RUPAR: That would be fine. I  
12 will say, I believe Mr. Shannon had to leave the  
13 room because it's a mask policy we have, but I  
14 believe he's on line. There he is.

15 So as you know, we divided matters  
16 yesterday, so if it's a matter addressed to  
17 Mr. Shannon's line, it'd be appropriate for him  
18 to answer. But, yes, we're prepared to go.

19 MADAM CHAIR: That's great. Thank you  
20 very much. Maybe I can start with one, which is  
21 a bit corollary to the one I asked to the  
22 Prothonotaries on the IAI and I'm going to go to  
23 my colleagues on the Commission so that we go  
24 around the questions.

25 We actually know the IAI for 2020,

1 which was 2.7 percent. And for 2021, which was  
2 6.6 percent. We have projections for 2022, and  
3 2023. You've said the IAI for 2021 is unique,  
4 given the circumstance is COVID and with the  
5 spike at 6.6 percent, but would you agree as the  
6 government that IAI is actually self-corrective  
7 and may take a number of years, even more than  
8 this Quadrennial Commission?

9 MR. RUPAR: Well, we're not -- the  
10 reason we say it's not self-corrective in this  
11 circumstance is because of the unique nature of  
12 what happened in the pandemic year. If the  
13 pandemic had not occurred and the bottom end of  
14 the labour market had not fallen out, then there  
15 likely could be an argument to suggest that  
16 there'll be a self-correction down the road.

17 It is the totally unique circumstances  
18 of the pandemic, which were not foreseen by  
19 anybody and I think accepted by everybody, that  
20 this is not a normal trend that happened. There  
21 are normal ups and downs in the labour market  
22 that would generally go throughout the stratus  
23 or the ranges of the market. So there may be a  
24 self-correction in the long term normally. The  
25 difficulty with the self-correction argument is

1 that it doesn't take into account the unique  
2 circumstances of what happened in the past year  
3 because those circumstances were not seen at any  
4 time before. As we showed you in the chart  
5 yesterday, the spike was totally out of line  
6 with the rest of the economic data. So the  
7 unique nature of what happened in the pandemic  
8 year means that it is different from before and  
9 different from after. So there may be a  
10 continuing trend as was before. And, as I said  
11 yesterday, we do think there will be a  
12 continuation of the normal trend, but that's not  
13 self-correcting of the large spike that happened  
14 in 2020 and 2021. So we don't see the two as  
15 necessarily correlated.

16 MADAM CHAIR: Okay. Thank you. Just  
17 one other, I have a few more, so don't worry,  
18 I've got a list, but so do my colleagues.  
19 They're all good questions.

20 Use of filters. I think we all agree,  
21 all the parties, that the use of filters does  
22 reduce the size of the data pool, i.e., the  
23 quantity of the information. But isn't quality  
24 or relevancy data just as important or even more  
25 so?

1           MR. RUPAR: Well, let me -- I think  
2 I'll turn to Mr. Shannon and I'll just make a  
3 brief comment. The difficulty with the  
4 application of filter after filter after filter  
5 is you reduce significantly the pool you're  
6 looking at. So you don't have that -- as the  
7 CBA spoke about a few moments ago, you don't  
8 have the breadth of data before you. You have a  
9 very narrow scope. I think Mr. Shannon said  
10 yesterday about you had 1900 or 2900 lawyers  
11 when all the filters are applied. Considering  
12 there are tens of thousands of lawyers  
13 throughout Canada, that's a very sample small  
14 size to deal with.

15           Now, I'll -- sorry, I may have stolen  
16 some of Mr. Shannon's comments, but I'll turn to  
17 him now.

18           MR. SHANNON: No, I would echo that  
19 and I think I would also say that I don't think  
20 quality necessarily mirrors -- a reduction in  
21 quantity necessarily creates better quality. I  
22 don't think there's any evidence to that effect.  
23 It simply reduces the quantity. There are  
24 fluctuations in lawyers' salaries, high expenses  
25 one year, low fees, and the reverse. So I don't



1 know whether the reduction actually increases  
2 the quality of the data. Ms. Haydon speaks to  
3 this briefly in her report, I acknowledge that,  
4 but certainly I'm not sure that there is that  
5 correlation.

6 I would also say that as the Rémillard  
7 Commission stated in its report, especially with  
8 respect to age filters, there may be a starting  
9 point to look at some of these filters, the age  
10 filter, for example. But when fully 35 and  
11 times 38 percent of individuals appointed over  
12 the last number of years come from outside that  
13 pocket of filter, we say that the Commission  
14 shouldn't simply disregard those individuals  
15 because they're outside the range that is  
16 specifically targeted in the judiciary's  
17 proposals.

18 MADAM CHAIR: Thank you, Mr. Shannon.  
19 Margaret and Peter, do you want to  
20 have a go a bit at a few questions before I come  
21 back?

22 MADAM COMMISSIONER: Sure. Thank you,  
23 Madam Chair.

24 I'd like to come back to IAI for a  
25 minute. As I understand, the reason for the

1 spike in 2021 was because of the dropout of a  
2 number of lower income workers in the labour  
3 force last year and that left fewer and higher  
4 income people within the group that was being  
5 considered. But is it not true that the  
6 normalizing, the result will be to bring lower  
7 income workers back into the labour force and,  
8 therefore, exert downward pressure on IAI?

9 MR. RUPAR: I would agree with that,  
10 Madam Commissioner, that there will be a  
11 downward pressure on IAI. The issue is how much  
12 that pressure will be and how it will be in  
13 relation to what happened before. And it is our  
14 position that the shock, if we can use that  
15 term, that occurred at the beginning of the  
16 pandemic, where there was a precipitous drop in  
17 employment levels that had not been seen before,  
18 will not be replicated in the rebound, if I can  
19 put it that way. It'll be a smoother trend  
20 coming back, so you won't see that same drop.

21 So there has been talk of negative IAI  
22 and we certainly said in our submissions, part  
23 of our submissions, that we would suggest  
24 legislative changes to account for the fact that  
25 the judiciary would not suffer a decrease in

1 compensation if there was negative IAI.

2 I don't understand that there's going  
3 to be -- that the projections are there will be  
4 negative IAI. The projections that we have  
5 before us, I think, are for back to what we call  
6 a more normal range of 1 to 3 percent.

7 MADAM COMMISSIONER: But Parliament  
8 must have addressed its mind to at least some  
9 kind of shock when it put for a limit of  
10 7 percent, which is well above what IAI has been  
11 for the history of Commissions.

12 MR. RUPAR: Yes, that's a fair point,  
13 but the thing is when there's a rise -- if there  
14 was a rise, it's a rise at all levels of the  
15 work force to a level of 7 percent. Then  
16 Parliament is saying, well, if we get the  
17 7 percent and everybody's rising, that is  
18 different.

19 I take you back to -- I don't have it  
20 in front of me, but when I referred to the quote  
21 from the Rémillard Commission, and that in turn  
22 referred to the quote from Mr. Hyatt or  
23 Professor Hyatt where the reason IAI was chosen,  
24 as I understand from the Rémillard Commission,  
25 was because it reflected the average wages of

1 Canadian work force. And that's our point is  
2 that the IAI spike in the last fiscal year or so  
3 didn't reflect that.

4 So it didn't -- so the rationale for  
5 choosing IAI, and the reason IAI was used as the  
6 basis, was not reflected in the reality of that  
7 spike because it did not reflect what was  
8 happening in the average Canadian wage. What  
9 was happening was that people above a certain  
10 level were making -- would get a benefit of a  
11 larger increase because the lower end had come  
12 up.

13 MADAM COMMISSIONER: The government is  
14 proposing to add a new factor into judicial --  
15 comparing judicial compensation with total  
16 compensation. They want to add tax implications  
17 of a private sector lawyer purchasing a similar  
18 annuity, as I understand it. In other words, we  
19 already have total compensation of the judge --  
20 of the judiciary comprising base salary plus a  
21 valuation of the annuity, which is I think  
22 agreed to be 34.1 percent. And now the  
23 government wants to add a new one, which has not  
24 been raised before at previous Commissions, I  
25 don't think, of a tax value and it's a tax value

1 to the private sector.

2 I'm trying to understand why that  
3 should be added in addition to the value of the  
4 pension to a judge.

5 MR. RUPAR: We're not adding a factor,  
6 Madam Commissioner. What we're doing is, as  
7 Mr. Gorham has pointed out, is he's recognizing  
8 the fact that if there's to be a replication by  
9 the private sector of both the salary and the  
10 annuity, when replicating the annuity portion,  
11 it will not be totally tax free, as would be the  
12 annuity of the judiciary because it's provided  
13 to them and there's no comment or criticism  
14 there.

15 But in trying to replicate that  
16 annuity, the RRSP levels are such or limits are  
17 such that some of the money used by the private  
18 sector to replicate the annuity will have to  
19 have some tax consequences. So we're not adding  
20 a new factor.

21 What we're doing is we're just  
22 recognizing the reality of what our tax system  
23 is, which is if a private sector lawyer was to  
24 try to replicate the annuity and the salary,  
25 they won't have the RRSP limits available to

1 them. So there's going to be some tax consequences  
2 that means that they'll have to have some  
3 additional funds to make up the difference in  
4 the -- between the tax-free money used to  
5 duplicate and replicate the annuity and the  
6 tax -- the taxed money, if I can put it that  
7 way, to replicate the annuity. So it's a tax  
8 issue that's been identified. It's not a new  
9 factor that's been brought in, if I can put it  
10 that way.

11 MADAM COMMISSIONER: This is assuming  
12 it's a private sector lawyer not in a  
13 professional corporation I assume?

14 MR. RUPAR: Correct. Yes. But I will  
15 add that professional corporations, as I  
16 understand it at least, are not tax free. There  
17 may be a lower rate of tax applied in a  
18 professional corporation, but there will still  
19 be some additional tax consequences that  
20 previous Commissions have not taken into account  
21 because the issue hasn't been identified before,  
22 so we identified a new issue.

23 MADAM COMMISSIONER: So the example  
24 you used was a private sector lawyer not in a  
25 professional corporation, is that correct? The

1 one you used in your --

2 MR. RUPAR: That's correct. Yes,  
3 because we're trying to match to what would be  
4 the CRA data because we don't have, as we  
5 discussed yesterday, we don't have the  
6 professional corporation data to make that  
7 match. All we have is CRA data. And the CRA  
8 data has self-employed lawyers who would be  
9 subject to this tax regime because they wouldn't  
10 be taking -- they haven't incorporated and they  
11 haven't used that vehicle, if I can put it that  
12 way.

13 MADAM COMMISSIONER: And my final one  
14 is just a question. You have, at some point in  
15 your -- I think it was your expert report by  
16 Mr. Gorham, expressed the view that the value of  
17 a DM-3 pension was, I think, 17 percent as  
18 opposed to the judicial one at 34.1 percent.

19 But I didn't see -- do you have the  
20 detailed calculations or the explanation of how  
21 it came to the 17 percent?

22 MR. RUPAR: I may turn to Mr. Shannon  
23 and see if he has it. I don't have it  
24 immediately in front of me.

25 MADAM COMMISSIONER: I'm not asking

1 you to give it to us orally. I'm just asking if  
2 you have it that you could provide it to us.

3 MR. SHANNON: I can refer you  
4 specifically to paragraphs, if you give me a  
5 moment, Madam Commissioner.

6 MADAM COMMISSIONER: Take your time,  
7 we can get it after.

8 MR. RUPAR: Not trying to play off  
9 each other, it's just we had a division of  
10 labour here.

11 MADAM COMMISSIONER: That's fine.

12 MR. SHANNON: At paragraphs 221 and  
13 222 of his initial report from -- his March  
14 report, which is found at tab 4 of the  
15 government book, you'll find the explanation of  
16 the 17 percent.

17 MADAM COMMISSIONER: Okay, thank you.

18 MADAM CHAIR: Peter, would you like to  
19 ask a few questions?

20 MR. COMMISSIONER: Thank you.

21 Mr. Rupar, Mr. Shannon, in looking at  
22 section 25 of the Judges Act where the 7 percent  
23 cap is created in subsection 25(2)(b), I note  
24 there are a series of amendments in that section  
25 over time since the last consolidation of the



1 statute. And it would assist me to understand  
2 when the 7 percent came on the scene and whether  
3 there's any legislative context to it. And I  
4 don't expect you can necessarily answer that  
5 question sitting here, but it would assist me to  
6 have some sense of that and what was around it.

7 Because what you are proposing for  
8 this Quadrennial Commission is essentially a cap  
9 and a floor to the effect of the IAI. I take it  
10 one follows from the other, but it would assist  
11 me to understand that, because if we take the  
12 IAI as part of a social contract with judges, to  
13 quote previous Commission reports, and has a  
14 pretty fundamental change to the effect of the  
15 IAI, which has risk for everybody obviously.  
16 But if you can give, between you and the  
17 judiciary, and I extend this to Mr. Bienvenu as  
18 well, any insight into that, that would be  
19 helpful to me.

20 MR. RUPAR: We'll certainly take a  
21 look at that. And I'll just pick up on one  
22 point you mentioned there, Mr. Griffin, about  
23 the social contract. We're not at all disputing  
24 the issue of the social contract. We're not  
25 suggesting that the social contract or that IAI

1 is not going to be used going forward. That's  
2 not our position.

3 It's just in the very unique  
4 circumstance within the one year of the  
5 pandemic, we suggested the modification that we  
6 have. So we're not resiling at all from any of  
7 the previous positions and going forward we  
8 agree that IAI will be used.

9 MR. COMMISSIONER: No, I understand  
10 that. It's just the short-term effect over four  
11 years that I'm trying to understand. And I take  
12 it we can also proceed on the basis that there  
13 would be no professional corporation income  
14 changes that would be reflected in the IAI  
15 itself?

16 MR. RUPAR: I'm not sure I quite  
17 understand what you mean by that?

18 MR. COMMISSIONER: In other words, if  
19 it is an index of broad application, does it  
20 include wage and salary shifts, if you like,  
21 within professional corporations?

22 MR. RUPAR: I don't know, but we'll  
23 look into that.

24 MR. COMMISSIONER: Thank you.

25 I have a question for Mr. Shannon.

1 You did say yesterday, Mr. Shannon, and repeated  
2 this morning that there could be variability in  
3 lawyers' income because of higher expenses and  
4 lower fees. And I was just curious as to what  
5 the evidentiary source for that was?

6 MR. SHANNON: There is no evidentiary  
7 source for that. That is just based on -- we  
8 actually, and that's an interesting question,  
9 Commissioner Griffin. We asked for specific  
10 information from the CRA on -- that would have  
11 hopefully detailed such shifts. And once again,  
12 the ability to provide that information -- the  
13 CRA simply couldn't do it.

14 We take it as a given that lawyers --  
15 lawyers' salaries fluctuate from year-to-year  
16 and therefore, especially for a lawyer who's  
17 working just above a given wage exclusion, if  
18 that is used as a filter, might come in and out  
19 of the CRA data. And even lawyers at the  
20 further up ends of the given -- further higher  
21 ends of income may come into the data depending  
22 on what their year is like. But there is no  
23 specific evidence to that effect.

24 MR. COMMISSIONER: All right. Either  
25 on the income or the expense level?

1 MR. SHANNON: Correct.

2 MADAM CHAIR: Can I ask just as a --  
3 it's not a follow-on, but it's on the low income  
4 filter and I appreciate you're saying there  
5 should be no such filter. But help me, I see  
6 your expert Mr. Gorham says that self-employed  
7 salaries have moved roughly in line with IAI in  
8 the last four years, at least. That's at  
9 paragraph 207 of his initial report. If that's  
10 the case, wouldn't the 80,000 figure today be  
11 more in line with the 60,000 figure that was  
12 used back in 2004? So I appreciate you don't  
13 want to filter, but help me on the 60 to 80  
14 comparison, given your expert's own assessment  
15 that salaries have nicely moved.

16 MR. SHANNON: You have our position on  
17 the age filters. We think it does not sort  
18 of -- they are not justified. Certainly the  
19 increase has not been justified. The  
20 information that we have on that regard is that  
21 in terms of the entire distribution, salaries of  
22 lawyers -- of judges are effectively at the  
23 72nd percentile for all top CMAs and the  
24 72nd for Toronto. We don't have any further  
25 information in that regard.

1 I candidly agree that what our expert  
2 has said is that there has been -- it's tracked  
3 IAI in large part. We fundamentally still do  
4 not agree with the age exclusion and -- sorry,  
5 not the age exclusion, but the lower income  
6 exclusion. But I have nothing further on that.

7 MADAM CHAIR: Okay. So let me  
8 follow-up on 75th percentile. You'll just see  
9 I'm reading your chart, so all very interesting.

10 On page 31 of your submission, not in  
11 the reply, on your submission, you show a chart  
12 where, before 2010, the 75th percentile of  
13 self-employed lawyers' salaries was actually  
14 almost, case for case in line -- I mean, year  
15 for year in line with judges' salaries. But  
16 after 2010, interestingly, you show that judges'  
17 salaries are higher than the 75th percentile.

18 Then I go to your chart on page 23,  
19 and interestingly in 2010, the same year where  
20 there's this severance between the  
21 75th percentile, the 2010 is the year when, in  
22 fact, there was a marked increase in the number  
23 of lawyers operating as PCs.

24 So does this not lead us to conclude  
25 that CRA data is therefore increasingly

1 reflecting lower salaries for employed lawyers?  
2 And this is important for me to know whether  
3 that's your view, because then there's a whole  
4 question on the application of filters in that  
5 case. Because it's very interesting, when you  
6 look at those two charts, that as a government,  
7 in fact, you would be absolutely right that  
8 judges' salaries follow the 75th percentile  
9 perfectly in line with self-employed lawyers  
10 coming from the CRA data, but that is absolutely  
11 going in different directions in 2010.

12 MR. SHANNON: I'm not sure if  
13 Mr. Rugar wants to start on that one or if he  
14 wants me to take this one?

15 MR. RUPAR: Well, I can start.

16 I guess we go back to the problem we  
17 have with the professional corporation data. We  
18 have the general trend line, but we don't know  
19 where the professional corporations are fitting  
20 within the various levels of income. That's the  
21 difficulty we have.

22 So the other point I would make as I  
23 believe is that the 75th percentile has not  
24 the -- the amount of income for the  
25 75th percentile, I don't think, has decreased at

1 all. And if there was to be a huge exodus of  
2 higher earning counsel to professional corps,  
3 one would think that the 75th percentile would  
4 have a significant drop and I don't believe, I  
5 don't have the figure in front of me  
6 immediately, but I don't believe there's been a  
7 significant drop in that.

8 So I'm not sure there's a direct  
9 correlation that you suggest there is, Madam  
10 Chair.

11 MADAM CHAIR: If you look at page 31,  
12 actually it would show that the 75th percentile  
13 has gone down because judges' salaries are  
14 actually way higher than the 75th percentile.  
15 So it shows that the 75th percentile did not  
16 follow pre -- what it did before 2010.

17 MR. RUPAR: Well, as I read the chart,  
18 it's been relatively stable. There has been a  
19 dip and then it rose again near 2017, 2018, and  
20 2019. So I don't know if, again, if the point  
21 of if there was a significant withdrawal of the  
22 higher end, there would be a marked change, but  
23 I'll -- perhaps Mr. Shannon could expand on  
24 this.

25 MR. SHANNON: I think and this goes to

1 a point that Mr. Lokan made earlier this  
2 morning, he said, you know, if we replicate the  
3 salary to, I think it's 526, that those  
4 individuals would automatically be  
5 incorporating. The simply doesn't -- the data  
6 doesn't bear that out. There are individuals  
7 within the CRA data who are at the upper ends of  
8 income, thus the 75th percentile is where it is,  
9 and the CRA data does include that.

10 I also just echo what Mr. Rupar said,  
11 that I don't think we can draw even a  
12 correlation there without data. That's the  
13 problem. That's why we requested the data. And  
14 we don't have that data to make that connection,  
15 to make that causal link or even a correlation  
16 there, and I think that would be our position on  
17 that.

18 MADAM CHAIR: Okay. Thank you.

19 One last question for me for now. On  
20 representative cost, I see the position of the  
21 judiciary and the government, but can I ask you  
22 one question, and I'm not saying this would ever  
23 happen, but let's say the government decides to  
24 bring forth to the Commission, during the four  
25 years, multiple requests.



1           Would it be fair then to say that the  
2 Quadrennial Commission could decide at that  
3 moment, depending on the request, whether to  
4 grant full cost versus two-thirds of the cost?  
5 Is that a possibility or it's not at all  
6 possible? And again, it's a bit hypothetical  
7 because there was only one such request, I  
8 understand in the past and there's been no abuse  
9 of the process. I'm just trying to see if  
10 that's a possibility.

11           MR. RUPAR: Well, if I understand the  
12 situation correctly, Madam Chair, the issue of  
13 representational costs -- are you talking about  
14 the ad hoc matter that was dealt with by the  
15 previous Commission?

16           MADAM CHAIR: Yes, yes.

17           MR. RUPAR: That matter, as I  
18 understand it, the issue of representational  
19 costs has been dealt with and we're waiting for  
20 an order from the Federal Court on that matter.  
21 So I think that it was dealt with in that case  
22 in the manner set out by the legislation.

23           I'll have to -- if I may, I'll have to  
24 return perhaps after the break because I have to  
25 confer with my colleagues in our judicial

1     affairs office. But I believe the answer is,  
2     no, there wouldn't be a jurisdiction to grant  
3     100 percent representational costs. But that's  
4     with the caveat that I want to double check to  
5     make sure that I give the correct answer to the  
6     Commission on that.

7             MADAM CHAIR: Okay, that's great.  
8     Thank you very much.

9             Peter, Margaret, do you have anything  
10    else? We have about 12 minutes left on the  
11    time. Witch of course we may have other  
12    questions at the end, by the way. But I'm just  
13    trying to diligently use the time we have.

14            MADAM COMMISSIONER: No, I'm okay,  
15    Madam Chair.

16            MR. COMMISSIONER: I have nothing  
17    else.

18            MADAM CHAIR: Perfect. So thank you  
19    very much, Mr. Rupar and Mr. Shannon, for taking  
20    the time and giving us some more time in  
21    advancing your reply.

22            So we'll break for lunch and everyone  
23    come back at 1:30. Again, I'm going to ask all  
24    parties not to disconnect. At 1:30 it will be  
25    judiciary coming up.

1           So, Mr. Bienvenu, you your team will  
2 be ready to reply at 1:30. Thank you.

3           -- RECESSED AT 12:20 P.M. --

4           -- RESUMED AT 1:30 P.M.

5           MADAM CHAIR: You have the floor for  
6 30 minutes. I'll point out to you 10 minutes  
7 before the end of your time. .

8           MR. BIENVENU: Thank you, Madam Chair.  
9 I thought it would be most useful to the  
10 Commission if my reply, to the extent possible,  
11 addressed points made by my friends in the order  
12 in which they were presented, but I have tried  
13 to regroup my reply submissions under the  
14 following broad themes, there are four of them.  
15 Evidentiary issues, generally; IAI; private  
16 sector comparator; and DM-3s.

17           My friend, Mr. Rupar, began his oral  
18 submissions with a comment on process,  
19 cautioning the Commission against making a  
20 finding about the credibility of witnesses in  
21 circumstances in which witnesses have neither  
22 been heard nor cross-examined. And I understood  
23 his remarks to be directed mostly to  
24 Mr. Gorham's evidence. We're not seeking, Madam  
25 Chair, members of the Commission, a finding

1 about the credibility of Mr. Gorham. What we  
2 felt duty bound to point out to the Commission  
3 is that Mr. Gorham's report contains opinions on  
4 matters falling outside of his expertise, that  
5 his report is inconsistent with the principle of  
6 continuity, and that his report, considered as a  
7 whole, is an advocacy piece more than it is an  
8 experts opinion.

9 Now, Mr. Rupar sought to emphasize  
10 points on which there was little difference  
11 between Mr. Newell, the judiciary's actuarial  
12 expert and Mr. Gorham. And specifically he  
13 contended that Mr. Newell agreed with  
14 Mr. Gorham's value of the judicial annuity.  
15 It's important to clarify the position.

16 Mr. Newell disagrees with Mr. Gorham's  
17 attempt to include the disability benefit in the  
18 valuation. And I understand that the government  
19 now appears to concede that the disability  
20 benefit should not be included in the valuation,  
21 contrary to Mr. Gorham's position. But it  
22 remains that this was an area of disagreement  
23 not of agreement.

24 Now, it is correct that in so far as  
25 the valuation of the annuity is concerned the

1 two experts are not far apart, but that is in  
2 relation to the calculation of the value of the  
3 judicial annuity under Mr. Newell's approach,  
4 which was not the approach advocated by  
5 Mr. Gorham.

6 Now, the calculation of the value of  
7 an annuity is for actuaries to make and we  
8 accept that Mr. Gorham is an actuary. But I  
9 need to be clear that the judiciary continues to  
10 reject the rest of Mr. Gorham's evidence. And  
11 we submit that the Commission should, itself,  
12 reject evidence because it falls outside of his  
13 area of expertise, and because other witnesses  
14 who are experts in those areas have shown  
15 Mr. Gorham's evidence to be unfounded and  
16 superficial.

17 And, specifically, the Commission  
18 should reject the proposed addition of an  
19 11.5 percent to the value of the annuity because  
20 it is plain, on the face of Mr. Gorham's report,  
21 that he failed to take account of known and  
22 accepted ways to avoid those costs, as explained  
23 in the second E&Y report.

24 And as regards to that report, you  
25 will remember Mr. Rupar focusing on the word

1 "possibility" by E&Y, but take a look at their  
2 conclusions. There is no doubt in their  
3 conclusion that they -- and I'll just read the  
4 extract:

5 "We believe that the additional  
6 cost at 16.6 percent, as stated in  
7 Mr. Gorham's report, would be  
8 overstated and does not reflect the  
9 true additional cost for a lawyer to  
10 replicate the judicial annuity."

11 Now, I also invite the Commission to  
12 apply a measure of common sense to Mr. Gorham's  
13 mathematical pyrotechnics. Place yourself in  
14 the shoes of a potential candidate for judicial  
15 appointment. The prospect of acquiring, upon  
16 appointment, the future entitlement to a  
17 judicial annuity is not the same, it is not  
18 equivalent as having in one's bank account the  
19 capital amount needed to generate a revenue  
20 stream equivalent to the judicial annuity.

21 Now, the other aspect of his evidence  
22 that the Commission cannot rely upon, and must  
23 indeed disregard, are his views on filters, and  
24 there are two reasons for that. The first is  
25 that they are settled issues and the government

1 has not shown a demonstrated change that would  
2 justify reopening these issues. But more  
3 importantly, those experts, and those who came  
4 before them, before previous Commissions, those  
5 experts were qualified to speak to these issues,  
6 contradict the evidence of Mr. Gorham and his  
7 arguments.

8 Ms. Haydon tells you that it is a good  
9 thing not a bad thing to have filters, and it's  
10 a good thing that these filters narrow down the  
11 population sample because it allows greater  
12 precision. And you summed it up well, Madam  
13 Chair, in your question, it is preferable to  
14 have quality over quantity.

15 And I would say that the evidence  
16 before this Commission provides additional  
17 support for the imperative to apply one of those  
18 filters which the government seems to be going  
19 after, which is the low income exclusion.  
20 Please allow me to -- and that reason is the  
21 impact on the CRA data of the rise in the number  
22 of professional corporations. And please allow  
23 me to read the first paragraph on page 6 of  
24 Professor Hyatt's second report. Well, I'll let  
25 you read it. I'm not going to read it into the

1 record. So this is direct evidence supporting  
2 the relevance of a low income exclusion and  
3 evidence on the need to increase that low income  
4 exclusion from 60 to \$80,000.

5 Now, I might as well address now,  
6 because it concerns the use of expert evidence,  
7 the argument that the evidence contained in  
8 Mr. Szekely's report is not put forward as  
9 relating to comparators but, you were told, is  
10 merely for context. Members of the Commission,  
11 for evidence to inform decision making the  
12 evidence must be shown to be both relevant and  
13 reliable. And to characterize evidence as  
14 merely providing context does not dispense the  
15 government of demonstrating the relevance and  
16 the reliability of the evidence it is tendering.

17 Ms. Haydon is a compensation  
18 specialist, she has 25 years of experience in  
19 this field and her report establishes, and is  
20 not challenged by any witness, that the  
21 compensation levels of doctors are simply not  
22 relevant to the task that is yours. She  
23 expresses the same opinion about bare salary  
24 figures without an appropriate context attached  
25 to judicial positions in foreign countries.



1           She also points to the fact that the  
2 Commission has, over the years, developed two  
3 important and reliable comparators, and as  
4 regards to one of them, the DM-3 comparator, she  
5 points that it is a robust comparator because  
6 there is information available about the  
7 compensation measure for that comparator.

8           I now turn to the IAI. Now, Mr. Rugar  
9 has insisted on the fact that the 6.6 percent  
10 adjustment that was applied to judicial salaries  
11 was affected, to an unknown extent, by the  
12 impact of the pandemic on the job market, and  
13 this is not disputed. But Mr. Rugar, in his  
14 oral submission, said nothing, not a word, on  
15 the fact that based on the evidence before the  
16 Commission, whatever impact the pandemic may  
17 have had on the IAI for 2020 this is most likely  
18 a self-correcting phenomenon.

19           Now, this morning in answer to a  
20 question from the Commission Mr. Rugar said, we  
21 don't think it is going to be fully  
22 self-correcting because it was induced by the  
23 pandemic. But, members of the Commission, the  
24 reverse is true. It is because it was -- it is  
25 because the variation was caused by the pandemic

1 that it is self-correcting. And I would like to  
2 refer you to the evidence of Professor Hyatt,  
3 his second report, page 7 under tab D.

4 "It would be expected that as the  
5 pandemic continues to recede and lower  
6 wage workers resume employment there  
7 will be downward pressure on the IAI,  
8 and that some (or all) of the  
9 component of the IAI increase  
10 experienced in 2020 attributable to  
11 the attrition from employment of lower  
12 wage workers would be reversed in the  
13 subsequent year (or years)."

14 So that is the evidence before you.  
15 And I already mentioned in my main submission  
16 that there was direct reference to the  
17 self-correcting nature of the adjustment in  
18 paragraph 4 of the government's submission.

19 MADAM CHAIR: Can I ask somebody --  
20 can I ask every single person who is on this  
21 call to put themselves on mute, other than  
22 Mr. Bienvenu. Thank you.

23 MR. BIENVENU: Now, you know by now  
24 that the only justification for the proposed cap  
25 is the notion that judges should share the

1 burden of difficult economic times. I've made  
2 the point, what share of what burden? And I've  
3 shown that the sentence relied upon by the  
4 government was taken out of context. The one  
5 sentence in the PEI reference that is relevant  
6 to what the government proposes is at paragraph  
7 156, and it reads as follows:

8 "If Superior Court judges alone  
9 had their salaries reduced one could  
10 conclude that Parliament was somehow  
11 meting out punishment against the  
12 judiciary for adjudicating cases in a  
13 particular way."

14 So the PEI reference stands as further  
15 proposition that judges cannot be singled out in  
16 the way that the government proposes.

17 Now, in considering the proposal for  
18 the IAI, let's stand back and look at the  
19 forest. If you accept the government's proposal  
20 you will worsen the problem that we have pointed  
21 to, to ask you to recommend an increase in  
22 judicial salaries. And please recall the  
23 message that I was seeking to convey with the  
24 metaphor of the ocean liner. If you accept the  
25 government's proposal you will set judicial

1 salaries in the wrong direction and it will take  
2 years to correct it.

3

4 [SPEAKER'S AUDIO NOT COMING THROUGH.]

5

6 -- in the private sector appointees to  
7 the Bench, and you have the evidence, very  
8 persuasive evidence I submit to you, of Justice  
9 Popescul.

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I turn to the private sector  
comparator. And, of course, the most  
significant issue here is the impact on the  
usefulness and reliability of the CRA data, of  
the increase in professional corporations. Now,  
you know, you have two parties taking very  
different stances in front of this admitted  
phenomenon. The government said, you don't have  
enough evidence about the salary level of these  
lawyers, you shouldn't do anything about it.  
That's not helpful to the Commission. The issue  
is there for anyone to see and you will need to  
confront it.

But you have assistance in the  
evidence to draw conclusions about this  
phenomenon and its impact on the reliability of

1 the CRA data. There is evidence about the  
2 increased prevalence of professional  
3 corporations, and you know that once a lawyer  
4 practices through a professional corporation it  
5 comes out -- he comes out or she comes out of  
6 the CRA data. There is evidence as to which  
7 category of lawyers use PCs, they are high  
8 earning lawyers. And Mr. Lokan and E&Y tell you  
9 that they are lawyers at an age where their  
10 expenses level off and it is advantageous to use  
11 a professional corporation.

12 So you can and you must draw  
13 conclusions from this evidence. And the first  
14 conclusion is that the CRA data underreports the  
15 income levels of self-employed lawyers. We  
16 don't know by how much but we know it is  
17 significant, and E&Y supports that conclusion.

18 Now, this evidence also helps you,  
19 members of the Commission, navigate through some  
20 of the government's assertions that you would  
21 know from personal experience to be suspect and  
22 incorrect. And I'll give you just two examples,  
23 the chart at page 27 of the government's main  
24 submission is relied upon by the government to  
25 advance the proposition that private sector

1 lawyers' income peak at ages 44 to 47. Now, we  
2 know that this is incorrect, and the only  
3 conclusion you can draw from this chart is that  
4 the underlying data is unreliable. It seems to  
5 us clear that what this graph illustrates is the  
6 exodus of middle age, high-earning practitioners  
7 from the CRA data. They have gone to practice  
8 under the professional corporation.

9 Now, another graph that we submit  
10 defies common experience and common sense is the  
11 graph at page 18 of the government's reply  
12 submission. This was shown to you yesterday by  
13 Mr. Shannon. Now, this graph purports to show  
14 the trends of appointment of partners versus  
15 nonpartners. And at footnote 60 the government  
16 tells us that these statistics were collected  
17 from appointment announcements listed by the  
18 Department of Justice between 2011 and 2020.  
19 You don't have the underlying data, it cannot be  
20 reviewed. But ask yourself this question, is it  
21 believable that in 2011, 60 percent of those  
22 appointed from law firms were nonpartners? Is  
23 it not more incredible still to believe that  
24 that proportion went up to 80 percent in 2014?  
25 You cannot rely on public announcements to

1 determine the status of a given appointee. And  
2 we don't even know if the universe of reference  
3 are only appointees coming from the private  
4 sector.

5 Now, Madam Chair, you asked a question  
6 concerning the "recommended" and "highly  
7 recommended" categories and how does one  
8 reconcile these categories with the objective of  
9 recruiting outstanding candidates? We say that  
10 the reinstatement of the "highly recommended"  
11 category was a welcome indication by the  
12 government of its wanting the ability to  
13 discern, among recommended candidates, those  
14 that are highly recommended. And that's an  
15 excellent development that promotes attainment  
16 of the objective of recruiting outstanding  
17 candidates to the Bench. But the problem,  
18 identified by Chief Justice Popescul, is the  
19 change in the composition of the pool and the  
20 fact that highly suitable candidates coming from  
21 the private sector are no longer in that pool in  
22 sufficient numbers. And bear in mind that there  
23 are constraints to the choice of potential  
24 appointees. You may want criminal law  
25 expertise, family law expertise and,

1 importantly, there is a diversity imperative.  
2 So a narrow pool with these constraints is  
3 insufficient.

4 Now, my next topic is DM-3s, it's my  
5 last topic. And by way of introduction to this  
6 topic let me say that this long-term comparator,  
7 and the value of this long-term comparator, its  
8 principal nature, are all exemplified by the  
9 circumstances we find ourselves in in this  
10 Commission cycle. Because we know that we have  
11 issues with the compensation measure of the  
12 private sector comparator. And there was a time  
13 where there was -- we didn't even have data  
14 coming from CRA to inform us about the private  
15 sector comparator. So in these circumstances,  
16 just as when we didn't have data from CRA, the  
17 principal DM-3 comparator can serve as an  
18 anchor. You can use it as a principal anchor to  
19 formulate your recommendation. That is its  
20 value.

21 Now, the suggestion was made by my  
22 friend, Mr. Shannon, that there is a  
23 contradiction between the judiciary reproaching  
24 the government for relitigating filters, on the  
25 one hand, and on the other inviting you to look



1 not at the block comparator but at the actual  
2 average compensation of DM-3s. There is no  
3 contradiction.

4 If you take a look at the table at  
5 page 36 of the government's main submission you  
6 will see that every year since 2004 the salary  
7 range of DM-3s, and their midpoint salary, has  
8 increased in parallel with average salary.

9 Now, in 2017 we are faced with an  
10 unprecedented situation. For the first time  
11 since 2004 the salary range of DM-3s remains  
12 unchanged and it has remained flatlined since  
13 then. How can the government say that the block  
14 comparator continues to be a reliable measure  
15 for the compensation of DM-3s when you see  
16 that it doesn't represent reality? While the  
17 block comparator was sitting idle in 2017 to  
18 2020, the compensation of DM-3s went up  
19 year-after-year. And this goes, members of the  
20 Commission, to the credibility of what you are  
21 asked to do. What credibility would there be in  
22 comparing judicial salaries with the block  
23 comparator that you see doesn't reflect reality?

24 Now, please note that the government  
25 did not provide an explanation for the

1 flatlining of the DM-3 comparator. When we got  
2 those figures we immediately wrote to the  
3 government and we said, Are these figures  
4 correct? We never received an explanation.  
5 Obviously there has been a change in the manner  
6 in which the government is remunerating its  
7 Deputy Ministers and they are getting steady  
8 increases, but otherwise then through a change  
9 in the base salary range.

10 Now, the government, and this is in  
11 response a point that was raised indirectly  
12 yesterday by you, Madam Chair. The government  
13 repeats its argument, we've been hearing it for  
14 fifteen years, that the individualized nature of  
15 the DM-3 compensation causes a high degree of  
16 variability in the total average compensation of  
17 DM-3s. But if you look at the graph on  
18 page 35 of the judiciary's main submission you  
19 will see that total average compensation has  
20 not, in fact, been highly variable, it has  
21 consistently increased over the years. And  
22 there were two bumps, and that was when there  
23 was an increase to the maximum performance pay  
24 of Deputy Ministers from 10 percent to  
25 20 percent. And you have that explanation at

1 paragraph 38 of the government's reply  
2 submission. So it is not the case that the  
3 small number of DM-3s leads to wild variation  
4 in the overall compensation.

5 Now, this brings me to my last point,  
6 and I see that I have two minutes to convey it  
7 to you. And that is to respond to the  
8 government's characterization of the basis for  
9 the judiciary's salary proposal as formulaic.  
10 You remember Mr. Shannon told you that we were  
11 applying a formulaic approach to our proposal.

12 Members of the Commission, this is a  
13 mischaracterization of the reasoning supporting  
14 the judiciary's proposal; and you need only look  
15 at paragraphs 146 to 149 of our main submission.  
16 We explain in paragraph 147 that as of  
17 April 1st, 2019, there was a 14 percent  
18 difference between judicial salaries and the  
19 compensation of DM-3s. And we showed that the  
20 projected difference at the end of the  
21 Commission cycle would be 8.5 percent. And we  
22 observed that the 8.5 percent is beyond the  
23 7.3 percent that the Levitt Commission had said  
24 test the limits of rough equivalence. And at  
25 paragraph 154 we asked the Commission to give

1 consideration to that gap. And our proposal was  
2 for a recommended increase that would reduce  
3 that gap by one half; nothing formulaic about  
4 that, one half. And the one half is the 4.25  
5 that is proposed to be implemented over a  
6 two-year period at the end of the cycle,  
7 recognizing the situation in which the  
8 government finds itself.

9 Now, I leave you with the chart at  
10 page 37 of our reply submission. And if you  
11 look at the bottom line this is our ocean liner.  
12 And your very important responsibility is to  
13 determine in which direction is it going to  
14 point? In which direction must it point, in  
15 light of the evidence before you?

16 And I invite you to carefully consider  
17 the concern that was conveyed by Chief Justice  
18 Popescul's evidence, and to draw confidence in  
19 the anchor of the DM-3 comparator at a time when  
20 the other comparator is fraught with the  
21 difficulties that we know.

22 MADAM CHAIR: I was cutting you off  
23 because of the time, but I assume you're  
24 finished?

25 MR. BIENVENU: I was going to simply

1 say that I'll be glad to answer any questions  
2 that you may have.

3 MADAM CHAIR: Perfect. I think we  
4 will hold those for after the break so that we  
5 can have the reply of Chief Justice Bell.

6 Chief Justice Bell, do you need the  
7 time? Or your representative?

8 CHIEF JUSTICE RICHARD BELL: Thank you  
9 very much, Madam Chair, yes, the representatives  
10 will speak, Mr. Meehan and I believe  
11 Mr. Scanlan.

12 MR. MEEHAN: I'm here but my video is  
13 turned off by -- I can start the video now.

14 MADAM CHAIR: We can see you.

15 MR. MEEHAN: Thank you, Chief Justice  
16 Bell. During the break Mr. Giordano and I  
17 consulted with CMACC, or Court Martial Appeal  
18 Court of Canada judges. So I briefly speak on  
19 behalf of Chief Justice Bell, Justice Scanlan,  
20 currently of the Nova Scotia Court of Appeal and  
21 my colleague Mr. Giordano.

22 The Honourable Peter Griffin asked an  
23 important and relevant question as to the  
24 jurisdiction of this Quadrennial Commission to  
25 deal with CMACC judicial concerns and issues;

1 and asked appropriately and pointedly whether  
2 those concerns and issues fit squarely within  
3 the jurisdiction of this honourable Commission?  
4 I responded yes, and that remains so for these  
5 additional reasons, and there are six, very  
6 briefly.

7           Number one, the Fish Inquiry formally  
8 called The Independent Review Authority is  
9 partially a misnomer. The name is a misnomer  
10 because that Independent Review Authority or the  
11 Fish Inquiry has no authority to deal with  
12 matters falling within the purview of the Judges  
13 Act.

14           Number two, the legal reason for the  
15 independent review authority not having  
16 jurisdiction to make recommendations under the  
17 Judges Act is because it is military only, not  
18 judges only. It deals with -- specifically  
19 deals with the National Defence Act not the  
20 Judges Act. So it's military only and not  
21 judge's only, and this is judges only. Judges  
22 is the business of this honourable Commission.

23           Number three, this honourable  
24 Commission does have that jurisdiction, matters  
25 falling squarely within part 1, statutorily,

1 that's a jurisdiction within part 1 of the  
2 Judges Act.

3 Number 4, the office of the Chief  
4 Justice of CMACC, via the current Chief Justice  
5 and Justice Scanlan, have raised concerns with  
6 each of you as to concerns and issues directly  
7 referable to part 1.

8 Number five, importantly, and why this  
9 honourable Commission is important, is so  
10 important in fact, is with regard to this  
11 honourable Commission the government has a  
12 constitutional obligation to respond to a report  
13 of this Commission. The government must say why  
14 it is or is not deciding to act on the  
15 recommendations of this honourable Commission.  
16 And that's clear from the Supreme Court of  
17 Canada decision in a case called Bodner, the  
18 citation is, 2005 SCC44, paragraphs 22 through  
19 to 27. And, interestingly, that judgment is  
20 written by the court not by a judge, by the  
21 court. So there is no similar constitutional  
22 obligation on government with regard to the Fish  
23 Inquiry.

24 And last, number six, Mr. Rupar, for  
25 the government, stated that government can and

1 does deal with policy issues, "policy issues"  
2 herein. CMACC agrees, this honourable  
3 Commission can likewise deal with policy issues  
4 and policy recommendations, recommendations  
5 directly referable to judges.

6 Chief Justice Bell, Justice Scanlan,  
7 Mr. Giordano, is there anything else that you  
8 would like to say?

9 JUSTICE EDWARD SCANLAN: Yes, I'd like  
10 to add or make some comments.

11 As pointed out by Mr. Meehan, I  
12 suggest to you that there is a distinct  
13 nonconcurrent jurisdiction as between the Fish  
14 Inquiry and your Commission.

15 The Fish Inquiry finds its authority  
16 in the National Defence Act. Only this  
17 Commission has jurisdiction afforded to you  
18 under the Judges Act. You have the authority to  
19 deal with both, specific and general judicial  
20 benefits under part 1 of the Judges Act.

21 Mr. Meehan has outlined that quite adequately.

22 This is reflected in past  
23 recommendations, which I noted this morning  
24 where you made recommendations in relation to  
25 judges and supernumerary benefits; that benefit



1 is tied to a court. And this Commission can  
2 clarify any uncertainty as it relates to the  
3 CMACC Chief Justice and his supernumerary  
4 entitlement, specifically including which court  
5 he would serve that in.

6 Our submissions of March 26th, 2021,  
7 pages 9 through 11 dealing with the issue of  
8 jurisdiction, suggest how the issue can be dealt  
9 with under the Judges Act, not the National  
10 Defence Act; through amendments to section 28,  
11 and 31 of the Judges Act.

12 What's more important, it's a fact  
13 that the Fish Inquiry has no authority to make  
14 recommendations to amend the Judges Act. In  
15 fact the government does not even have to  
16 respond to the Fish Inquiry and the  
17 recommendations.

18 There is a problem trying to serve two  
19 task masters. This is real and it's ongoing. I  
20 said this morning that it's not beyond the pale  
21 that a source court would say to the CMACC Chief  
22 Justice, fit your CMACC work in where, when and  
23 how you can. I want to read you, in part, an  
24 email that was received by the Chief Justice  
25 since I spoke this morning. The part that I

1 want to read you, and it comes from an official  
2 in the source court.

3 "You were appointed to the  
4 Federal Court in 2015 and have not  
5 resigned since. Until the time you  
6 do", the trial co-ordinator is named,  
7 "will continue to do her job by  
8 filling up your agenda as a Federal  
9 Court judge, leaving you the entire  
10 discretion as to how you are using  
11 your CMACC time." (As read.)

12 If there was ever a more direct  
13 frontal attack on a court, the Chief Justice of  
14 a national court sitting and hearing cases where  
15 he is being told by a trial court how much time  
16 he is going to get because they fill the rest of  
17 his time up. That is a direct, frontal attack  
18 by a source court. It has allocated to itself  
19 the exclusive authority to decide how much time  
20 CMACC justice has to do his work. It's a  
21 frontal attack on his judicial independence and  
22 on the judicial independence of the court. It's  
23 ongoing, it's real, and it's not a figment of  
24 somebody's imagination or saying it might come  
25 up in the future. This is an attack, like I

1 said, on the Chief Justice and his court.

2 I think that this may have been  
3 covered by Mr. Meehan already, but the third  
4 independent review of the National Defence Act  
5 may make recommendations with respect to the  
6 National Defence Act. That's the mandate for  
7 the Fish Inquiry.

8 I suggest to you, with respect, that  
9 Justice Fish is not likely to address concern  
10 with the Judges Act and, I already said, the  
11 government is not required to respond. Matters  
12 of judicial benefits, such as supernumerary  
13 status of the Chief Justice, will probably not  
14 be dealt with by him.

15 So where is the proper forum I ask?  
16 And there may be a slight overlap between the  
17 two bodies, but I suggest to you that he has no  
18 authority within the Judges Act. And even if he  
19 was to make recommendations that should not  
20 exclude the jurisdiction of this Commission.  
21 This Commission is the right place, the right  
22 body to make recommendations that could very  
23 easily fix this problem.

24 And I would urge this honourable  
25 Commission to make recommendations to the

1 Government of Canada and to note the Chief  
2 Justice's concerns regarding independence. This  
3 will ensure that the government must at least  
4 respond. The Supreme Court of Canada confirms  
5 their obligation to respond in the Borden case,  
6 that's at paragraph 22 and 27 of our  
7 submissions. Thank you very much.

8 MADAM CHAIR: Thank you very much,  
9 Justice Scanlan.

10 Now, we're a bit over time but I can  
11 allow Chief Justice Bell if you have anything to  
12 add over the arguments already advanced.

13 CHIEF JUSTICE RICHARD BELL: Thank you  
14 very much. I did not plan to say anything and I  
15 appreciate the opportunity to address you.

16 I was appointed to the court -- the  
17 Court of Queen's Bench in New Brunswick in 2006.  
18 I was appointed to the New Brunswick Court of  
19 Appeal in 2007. I served on that court until  
20 2015 when, on the same day, I was appointed to  
21 the Federal Court, Court Martial Appeal Court  
22 and as Chief Justice of the Court Martial Appeal  
23 Court.

24 That court, the Court Martial Appeal  
25 Court I hold dear, I want the very best for it

1 and I could retire June 27th of this year.  
2 There is no personal gain in any of this for me.  
3 I have dutifully served my time for six and a  
4 half years. I am eligible to go June 27th. I  
5 am a firm believer in term limits for Chief  
6 Justices. I told the Chief Justice of the  
7 Federal Court, and I told those who cared to  
8 listen at the time that I took the job, that I  
9 would be there for seven to ten years. I  
10 believe that Chiefs should serve a minimum of  
11 seven years and by ten years they should be  
12 gone.

13           So there is no personal gain in this,  
14 but this court, and our service men and women,  
15 deserve the separation of these two courts. I  
16 shouldn't say "these two courts", the Court  
17 Martial Appeal Court from any source court.  
18 Because the Chief Justice could come from the BC  
19 Court of Appeal. Historically it's been the  
20 Federal Court or the Federal Court of Appeal,  
21 that is not written in legislation anywhere.  
22 Chief Justice -- or Justice Scanlan, were he not  
23 supernumerary, could become Chief Justice of the  
24 Court Martial Appeal Court sitting in Nova  
25 Scotia.

1           So there is no personal gain in this,  
2           it is for the betterment of our military men and  
3           women serving Canada. And they need an  
4           independent Court Martial Appeal Court that is  
5           not tied to any source court that effectively  
6           gives a Chief Justice two masters. Thank you.

7           MADAM CHAIR: Thank you very much,  
8           Chief Justice Bell. And thank you, Mr. Meehan  
9           and Justice Scanlan, for your remarks and reply.

10          We're now ready to go to Mr. Justice  
11          Chamberland. Do you need a right of reply?

12          JUSTICE JACQUES CHAMBERLAND: Yes.

13          MADAM CHAIR: You have ten minutes.

14          JUSTICE JACQUES CHAMBERLAND: I'm  
15          usually the one who say that to lawyers but  
16          fine. I can put myself in their shoes for once.

17          First of all, the argument with  
18          respect to the diminishing support for what we  
19          are proposing and requesting. First of all, I  
20          repeat, we don't know whether support is  
21          diminishing. We don't know what level it stands  
22          at now. What I do know is that 32 of the 32  
23          judges of the Court of Quebec are in favour.  
24          But to say that the support has gone from 99 in  
25          2008 to 32 in 2021 across Canada is based on

1 threadbare evidence.

2 I don't believe I'm wrong when I say  
3 that among all the appellate judges in the  
4 remainder of Canada, there must be some, I don't  
5 know how many, but there must be some who are in  
6 favour of the compensation gap. As was the case  
7 at the time under the other Commissions,  
8 previous Commissions, that must be in favour of  
9 a salary differential.

10 Now, the debate has been under way for  
11 over twenty years, as it happens. And it would  
12 be normal for a certain amount of fatigue to set  
13 in and a certain amount of discouragement by the  
14 appellate judges. Keep in mind that there's a  
15 small number of us, we're spread all over  
16 Canada, we don't have an association for  
17 ourselves only. And it is quite difficult to  
18 keep on defending such a debate with people as  
19 well organized as is the government of Canada.

20 In any event, as I've already said  
21 earlier, this issue of support for this request  
22 is a red herring, it's a smoke screen. The real  
23 question is whether the Rémillard Commission was  
24 right to reverse the issue, the stand on  
25 principle taken by the earlier Commissions in

1 the absence of any significant change in  
2 circumstances.

3 Which brings me to the second point  
4 raised by Mr. Rupar, who states that the drop in  
5 support, supposing it's true, represents such a  
6 significant change, a change in circumstances,  
7 that it justifies the Rémillard Commission's  
8 position to reverse the decision on principle,  
9 adopted by the two Commissions that had preceded  
10 it.

11 I completely disagree with his  
12 position. The decision to provide higher  
13 compensation for appellate judges versus their  
14 trial court colleagues, taking nothing away from  
15 the job that the trial judges do obviously, but  
16 this has nothing to do with the number of  
17 appellate court judges who are in favour or  
18 against.

19 The Block Commission's decision was  
20 based on the criterion spelled out in article  
21 26. First of all, an objective, relevant  
22 factor. I think it's under 26(1.1), factor (d).  
23 So what is this objective and relevant factor?  
24 Well, it's the roles and responsibilities of the  
25 appellate judges.



1           Second criterion, the adequacy of the  
2 compensation, the treatment of the appellate  
3 judges versus the trial judges.

4           These are the factors that underlie  
5 the decisions. It's not the number of appellate  
6 judge whose are for or against. And as I said  
7 earlier, the court hierarchy in Canada hasn't  
8 changed since 2008 and the roles and  
9 responsibilities of appellate judges have not  
10 changed either. So it's a matter of correcting  
11 -- their role is to correct mistakes made in  
12 trial court. And basically the support of  
13 appellate judges may fluctuate through time, but  
14 it doesn't change anything with regard to the  
15 decision of principle adopted by the Block and  
16 Levitt Commissions.

17           It is not a matter of a change of  
18 circumstances, as would be the case, for  
19 example, if the roles and responsibilities of  
20 the appellate judges, if any such change had  
21 happened that would be indeed a change of  
22 circumstance but it hasn't happened.

23           I'd like to draw your attention to  
24 paragraph 106 of the Rémillard Commission  
25 report. I won't come back to the issue of the

1 drop in support but I'd like to say something  
2 about the lack of unanimity. Since when do we  
3 have to be unanimous? Unanimity is not a  
4 relevant factor. That is not what we base our  
5 decisions on. It's not a relevant factor with  
6 respect to the substance of the decision taken  
7 by the Block and Levitt Commissions.

8           Then we are told that the Ontario  
9 Court of Appeal has not taken a stand. Well  
10 what can I say about that? Okay, they haven't  
11 taken a stand. They have not said what they  
12 feel. But what does that matter? It's into  
13 because the Ontario colleagues haven't said  
14 anything in either direction that this reduces  
15 the value, the power of the argument that has  
16 been raised, and which had already been accepted  
17 by the Block and Levitt Commissions. Let's not  
18 lose sight of that.

19           Mention is then made of the  
20 Association of the Ontario Superior Court  
21 judges, 328 who are against such a salary  
22 differential. And my attitude would be, so  
23 what? I'm pretty much sure that 90 percent of  
24 the Association is made up of trial judges. So  
25 as far as I'm concerned that's not significant.

1           Ask around you, you'll discover that  
2 most people around you in your neighbourhood, or  
3 friends and family think that appellate judges  
4 already make more money than trial judges. I  
5 know that Commissioners who were parts not of  
6 investigation Commission but rather inquiry  
7 Commissions such as yours, and before joining  
8 such Commissions they were sure that there was a  
9 salary differential in favour of appellate  
10 judges. It was like a kind of epiphany when  
11 they discovered it wasn't the case.

12           As for the last comment in paragraph  
13 106, comment by the Chief Justice with respect  
14 to his compensation versus the puisne judges of  
15 the appellate court, that's not argument of  
16 substance. That's pure accounting. And the  
17 Block Commission had taken this into account by  
18 setting not at 6.7 percent the differential but  
19 at three point something percent. And I  
20 suppose, although they didn't say so, I suppose  
21 they wanted to have a salary differential  
22 between the appellate judges and their Chiefs,  
23 as it were.

24           I'd like to come now to my final  
25 point. And at the end of what I was talking

1 about this morning I mentioned that I find the  
2 situation distressing. Why? Well, because I  
3 get the uncomfortable sensation that the  
4 appellate judges have been struggle for more  
5 than twenty years to get recognition of a  
6 principle, which is that they get a higher  
7 salary than the trial judge, which is  
8 100 percent commonsensical? It's not because  
9 we're better than anyone else, it's because we  
10 have find ourselves at a certain echelon in the  
11 Canadian judicial hierarchy, which means that we  
12 can overturn decisions taken by other judges in  
13 courts below ours in the pyramid. The same  
14 happens in corporations.

15 Madam Chairman, you've had experience  
16 of this. The president of a corporation makes  
17 more money than the vice-president. And this  
18 isn't a debate that has to be revisited every  
19 single year.

20 In the McLellan Commission mention was  
21 made, and I find this amusing actually because  
22 it refers to the army, and we've just talked  
23 about CMACC, going back to the army. And the  
24 McLellan Commission said a Colonel is paid more  
25 than a Major, this is normal. DM-3s in the

1 government, I mean, I'm not familiar with the  
2 structure but I know that Deputy Minister is  
3 better paid than an Assistant Deputy Minister.  
4 DM-3 is paid more than a DM-2.

5           So I think that this is what makes  
6 this whole process so exhausting. Because the  
7 Commission -- prior Commissions have twice  
8 agreed with our request and the governments have  
9 not acted. I understand that in 2008 there was  
10 a financial crash and things were difficult, but  
11 seven years lapsed between then and the  
12 Rémillard Commission once again examining the  
13 merits of the case. The government had seven  
14 years to act and did nothing. So we're finding  
15 ourselves in the position that we're  
16 experiencing now.

17           I thank you for your patience and I  
18 apologize if I get a little bit carried away in  
19 my tone, but I can tell you that this is a  
20 debate that has been going on and on and never  
21 seems to want to end.

22           Thank you very much and thank you for  
23 giving me the opportunity speak.

24           MADAM CHAIR: Now, what we will do is  
25 we would like the Commission to take a 15-minute

1 break, so that would bring us to 2:40, so that  
2 we can put together questions and come back to  
3 the various parties, but expect mostly to the  
4 government and the judiciary. So if we can get  
5 back at 2:40.

6 -- RECESSED AT 2:25 P.M. --

7 -- RESUMED AT 2:40 P.M. --

8 MADAM CHAIR: Thank you much for the  
9 time you have devoted to your presentations. We  
10 have some questions we would like to submit to  
11 you.

12 And then I've got a list, which is  
13 going to be a bit of homework for some of you.  
14 [inaudible] and Mr. Bienvenu, you should be  
15 prepared since it is exactly the same question I  
16 did ask Mr. Lokan this morning.

17 Given that you believe the IAI is  
18 self-corrective I assume the judiciary would be  
19 ready to accept the consequences of a negative  
20 IAI, when we all know that salaries will only be  
21 reviewed down the line, if that ever happens.  
22 It is not anticipated at this point but if it  
23 does happen.

24 MR. BIENVENU: Madam Chair, we did not  
25 ask for a floor and we are not asking for a

1 floor.

2 MADAM CHAIR: Thank you very much.  
3 Margaret, I believe you do have a question of  
4 the judiciary.

5 MADAM COMMISSIONER: Yes, Madam Chair.

6 Mr. Bienvenu, you yesterday, but also  
7 today in your reply, pointed out the particular  
8 importance of the DM-3 comparator in view of  
9 some of the lack in the private sector  
10 comparator, which we've gone at at length so I  
11 won't repeat that.

12 I wonder though, should we not --  
13 particularly given its importance, look at the  
14 difference in value of pension as well with  
15 regard to that comparator?

16 MR. BIENVENU: Yes. I was hoping you  
17 would ask me that question, Madam Bloodworth,  
18 because this is a good example of the government  
19 seeking to move the goalpost.

20 I would like to draw attention to  
21 paragraph 71 of the report of the Rémillard  
22 Commission. And I don't know if my colleague  
23 can put it up? And the sentence I'm drawing  
24 attention is this, this is the first paragraph  
25 in which the Commission deals with the value of

1 the judicial annuity. And the Commission says:

2 "We must consider more than  
3 income when comparing judges' salaries  
4 with private sector lawyers' pay. The  
5 judicial annuity is a considerable  
6 benefit to judges and is a significant  
7 part of their compensation package."

8 Then the Commission goes on to say  
9 this:

10 "Deputy Ministers also have  
11 pensions of considerable value so we  
12 do not need to consider the value of  
13 the judicial annuity when examining  
14 the public sector comparator."

15 So that has been the position for as  
16 long as I can trace. And this is another good  
17 example of the government seeking to move the  
18 goalpost when -- to suit its purpose. And it  
19 seems that the purpose is whatever we can use to  
20 put forward the position that judges earn enough  
21 or too much we will use. And that's one of the  
22 recent finds.

23 MADAM COMMISSIONER: So the fact that  
24 now the government has put forward an expert  
25 opinion, or their expert report that the value



1 of that pension is half -- about half that of  
2 the judiciary you think we should not consider  
3 that at all?

4 MR. BIENVENU: I don't think you  
5 should consider it without a full evidentiary  
6 contribution of all parties on this question.  
7 No, I don't think you should.

8 MADAM COMMISSIONER: Okay.

9 MR. BIENVENU: There is very little  
10 information on the basis for this evaluation.  
11 It's relegated to a footnote in Mr. Gorham's  
12 report and there is no evidence from the  
13 government on this, apart from Mr. Gorham's  
14 report; and no evidence from the judiciary  
15 either.

16 So, you know, as I said, this is not a  
17 matter that was considered in the past and that  
18 explains why we didn't put any evidence on it.  
19 And I'm not even aware that the information  
20 needed to form a view on this is information  
21 that is available to us. So that's the  
22 position.

23 MADAM COMMISSIONER: Thank you  
24 Mr. Bienvenu.

25 MADAM CHAIR: I now have -- unless,

1 Peter, you have any additional questions in the  
2 meantime? No? Okay.

3 I have a series of eight follow-ups  
4 that I'd like you to take into account, and I  
5 think many are governments but also the  
6 judiciary.

7 The first one maybe I can ask  
8 Mr. Shannon, you have -- thank you for your  
9 letter that you sent to us responding to some of  
10 the questions we asked yesterday.

11 I note in the question 1 I did ask for  
12 the salary range as of April 1, 2021. You seem  
13 to say that the most recent salary range is the  
14 one of April 1, 2020. So am I to understand  
15 correctly there is no salary range dated  
16 April 1, 2021, right now?

17 MR. SHANNON: We don't have that  
18 information currently. That was not the  
19 information provided in the record. We received  
20 updated information in January of 2021 from the  
21 Privy Council office on Deputy Ministers. We  
22 don't have the current salary to April 2, 2021.  
23 But what I can offer to do is go back and see if  
24 we can get that information but we don't have it  
25 currently.

1           MADAM CHAIR: Okay. We would like you  
2 to give to us, and if for any reason it is not  
3 available I'd like to know why it is not  
4 available. And the why if it's not available,  
5 and the why it's not available, is when are  
6 salary increases made? Are they made as of  
7 January? Or I would assume here that they're  
8 made as of April, for instance. Any salary  
9 adjustments that would be made for DM-3s would  
10 be as of April 1. So they could be made in  
11 April 30th, but I just want to understand there  
12 is a salary range April 1, 2021, and if there's  
13 none why? And if there's none, well when do you  
14 actually increase salaries so I understand what  
15 happened to that salary range.

16           MR. SHANNON: Understood. I will get  
17 back to you on that.

18           MADAM CHAIR: Perfect. Thank you very  
19 much, Mr. Shannon.

20           And number 2., CRA data for  
21 professional corporations. I understand from  
22 Mr. Rupar and Mr. Bienvenu that you will look at  
23 checking a bit more. If there is anything we  
24 can do to help the Commission on this issue, and  
25 if not so that we have a better understanding of

1 the obstacles that we all face in getting the  
2 data.

3 Number 3, Mr. Griffin asked Mr. Rupar,  
4 you mentioned you would try to obtain the  
5 information whether the IAI component includes  
6 information derived from the income of lawyers  
7 through professional corporations.

8 Number 4 --

9 MR. RUPAR: Madam Chair, if you like I  
10 can answer that question now.

11 MADAM CHAIR: Perfect. I'd love it.

12 MR. RUPAR: Our information, and this  
13 is subject to -- my friend Mr. Bienvenu may have  
14 different views. But our information is that  
15 the IAI does not include professional  
16 corporations, it only covers employee wages.

17 The only slight caveat would be is if  
18 a professional corporation -- in a professional  
19 corporation if a lawyer treated themselves as an  
20 employee of that professional corporation then  
21 it might. That's what I'm told the caveat would  
22 be but generally I'm told it would not.

23 So the only thing I would add is if  
24 afterwards Mr. Bienvenu and I discover other  
25 information we'll correct it and give it to you.

1           The other thing, while I have your  
2 attention, you asked me -- this might be on your  
3 list, this morning about whether or not you can  
4 make recommendations with respect to  
5 representation costs of an ad hoc, and I think I  
6 said to you that you could only do two thirds.  
7 And I've been told that you could make  
8 recommendations as you deem appropriate, is the  
9 best way to put it.

10           So I just -- if I led you down the  
11 wrong path I'm now correcting that path.

12           MADAM CHAIR: That's great. Thank you  
13 very much. It was on my list.

14           Mr. Bienvenu.

15           MR. BIENVENU: Madam Chair, I'd like  
16 to address this question, if I may. The Act  
17 says what it says on the reimbursement of  
18 representational costs.

19           In the context of the Minister's  
20 referral that occurred in the recent Quadrennial  
21 cycle, we asked for reimbursement of the  
22 judiciary's full representational costs on the  
23 same basis as those put forward in our main  
24 submission; in support for our recommendation  
25 that in those rare instances the judiciary be

1 reimbursed its full representational costs.

2 Now, in response to our request for  
3 full representational costs, what the Commission  
4 decided was that it could not order  
5 reimbursement of our full representational  
6 costs.

7 Now, it is, I think, clear that the  
8 Commission could recommend to the government to  
9 modify the Act so as to provide. But I just  
10 want to point out that that happened in that  
11 last Minister's reference. We asked for full  
12 representational cost. I think we are right  
13 that in those circumstances there should be  
14 reimbursement of full representational cost.

15 It is unfair to impose on the  
16 judiciary the cost of their participation in a  
17 process where they have the constitutional  
18 obligation to participate in that process, and  
19 it is their participation that gives legitimacy  
20 to the process. The Commission would not be  
21 helped if there were such a reference by the  
22 Minister and only the government participated.  
23 The government -- the Commission needs the  
24 judiciary to participate. So we say that in  
25 those rare instances where there is a special

1 Minister reference the fair outcome is for the  
2 judiciary to be fully compensated for its  
3 representational costs. And the last time  
4 around the Commission felt that it didn't have  
5 that leeway, and that's what I want to make  
6 clear.

7 MADAM CHAIR: Okay. Thank you.

8 Any comments that you have on the IAI  
9 component itself?

10 MR. BIENVENU: No. Simply to confirm  
11 that my understanding is exactly the one that my  
12 friend, Mr. Rupar, has just conveyed to the  
13 Commission.

14 MADAM CHAIR: Perfect. Thank you.

15 Mr. Rupar, there is also the  
16 legislative history around the 7 percent cap and  
17 the many amendments, as my colleague Mr. Griffin  
18 has raised.

19 MR. RUPAR: Yes. I'm sorry, we have  
20 started work on that. We just want to make sure  
21 we have everything in one package that we'll  
22 send off in short order in the next few days  
23 hopefully.

24 MADAM CHAIR: That's perfect.

25 MADAM COMMISSIONER: Madam Chair, if I

1 can just -- if you could include, Mr. Rupar, any  
2 discussion of the cap either at Committee or in  
3 the House that would be helpful as well.

4 MR. RUPAR: Yes, we'll take that under  
5 note, Commissioner Bloodworth.

6 MADAM COMMISSIONER: Thank you.

7 MADAM CHAIR: That's perfect.

8 Mr. Shannon, you did answer in  
9 question 4 of your letter last night, and I was  
10 still grappling with -- we want to make sure we  
11 understand the source of applicants, the 1200 or  
12 so, 1203 I think, and whether you could give us  
13 more details by jurisdiction?

14 We were interested in two things.  
15 One, how many come from the private sector  
16 versus the public sector? And the number of  
17 applicants from the top 10 CMAs, for example?  
18 Am I to understand that, one, you see to  
19 indicate this would be very labour intensive  
20 because it would be a manual review? Is that  
21 applicable to both criteria? The top ten CMAs  
22 and whether they come from public and private  
23 sector?

24 MR. SHANNON: Madam Chair, we reached  
25 out to the office of the Federal Commission --



1     sorry, the Office of the Judicial Affairs  
2     Commissioner. I've got that wrong but you  
3     understand what I'm saying. They are the ones  
4     who deal with the application. They are the  
5     ones that have the statistics on this. And  
6     they -- the CFJA, that's what I was looking for.  
7     And the response we've relayed in our letter is  
8     actually the response directly from them, that  
9     is the wording of their response.

10             I can go back, and I'm happy go back,  
11     and ask the question with respect to these two  
12     specific categories that you've listed. I do  
13     note that there is -- that there are some  
14     privacy concerns they have as you get into the  
15     regions and being able to identify certain  
16     individuals based on where they come from, et  
17     cetera. But I will go back, and we will go back  
18     and write to the CFJA once more and get that  
19     information and reply to you as soon as we can.

20             MADAM CHAIR: And if there are some  
21     privacy issues on some of the jurisdiction, it  
22     may not be complete but Ontario and Quebec are  
23     quite large. If we can get at least some  
24     information on that that would be helpful. I  
25     don't know, Margaret and Peter, is there

1 anything else to add on this one?

2 MR. COMMISSIONER: It's the focus on  
3 applicants versus appointees that was important.

4 MADAM COMMISSIONER: And I would just  
5 note that they seem to suggestion there is a  
6 breakdown in Ontario and Quebec to -- below the  
7 provincial level, so even that would be useful  
8 given they are large chunks of the country.

9 MR. SHANNON: I understand, but I  
10 think some of the regions in that breakdown may  
11 be so small that there are privacy concerns.  
12 But we will reach out and get that information  
13 or get a response to you.

14 MADAM CHAIR: Thank you very much,  
15 Mr. Shannon.

16 The next one is the CRA data. We'd  
17 like you to go back for self-employed lawyers.  
18 So only those that are in the CRA data, that's  
19 about the 15,000 or so data points. And we  
20 would like to know two things, how many are  
21 above the \$200,000? So 200,000 to wherever it  
22 goes. How many are above the \$300,000? So we  
23 would like that information. And I assume  
24 that's something between the judiciary and the  
25 government so that you work together.

1                   And the last one, which is to  
2 Mr. Meehan, we would like the presentation, if  
3 it's in writing, or any submission in writing  
4 that you would have made to the Fish Commission,  
5 in addition to the terms of reference that  
6 you -- of the Fish Commission that you alluded  
7 to. Is it possible to provide that?

8                   MR. MEEHAN: I will speak with Chief  
9 Justice Bell as well as Justice Scanlan and if  
10 that is available -- I was not engaged in that  
11 so I was unaware if that is in writing or  
12 whether that was done orally. But Chief Justice  
13 Bell has just came on and perhaps he can deal  
14 with that directly?

15                   CHIEF JUSTICE RICHARD BELL: That  
16 presentation was made internally through  
17 internal legal counsel, and I do believe there  
18 was a basis for our representation, a written  
19 basis, speaking notes. And we will make that  
20 available and send it along, whatever we said to  
21 the Fish Inquiry, yes.

22                   MADAM CHAIR: That would be very  
23 helpful. Thank you, Chief Justice Bell. And  
24 the terms of reference for the Fish Commission,  
25 I think one of you referred to it and that would

1 be helpful for us to have as well.

2 MR. MEEHAN: Justice Scanlan referred  
3 to that and we will get that to you as well.

4 MADAM CHAIR: That was my last --  
5 unless I missed something. Peter, Margaret or  
6 Louise?

7 MADAM COMMISSIONER: No.

8 MADAM CHAIR: No? Okay, good.

9 What's the timeline to get back to us?  
10 I realize we're asking for a bit more data, a  
11 bit more work. What is a reasonable timeline  
12 that you can get this back to us?

13 MR. RUPAR: We'll aim for the majority  
14 hopefully by the end of the week, and if we  
15 can't get something to you by the end of the  
16 week we'll try and give you another timeline.

17 MADAM CHAIR: That's perfect. Thank  
18 you very much, Mr. Rupar.

19 That is it for this Commission. I  
20 would like to thank all the parties for the hard  
21 work you put into helping the Commission to come  
22 to a decision. It's much appreciated.

23 Obviously we have a lot to think about but thank  
24 you so much for all the work that you have done.

25 Thank you very, very much. Have a

1 very pleasant day.

2 CHIEF JUSTICE RICHARD BELL: I do  
3 apologize for intervening. I had actually  
4 prepared some written notes for this morning's  
5 presentation, not for the reply of course. For  
6 the reply I just scratched out a few ideas over  
7 my lunch break but for this morning's  
8 presentation I have written notes. I have these  
9 available in both official languages of Canada,  
10 I could send them in to you.

11 MADAM CHAIR: Yes, please do that.

12 CHIEF JUSTICE RICHARD BELL: Thank you  
13 very much I will.

14 MADAM CHAIR: This concludes the work  
15 of the Commission, but the hearing of the  
16 Commission so thank you very much everyone.

17 -- Meeting completed 3:02 p.m.

18

19

20

21

22

23

24

25

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

REPORTER'S CERTIFICATE

I, HELEN MARTINEAU, CSR, Certified  
Shorthand Reporter, certify;

That the foregoing Commission hearing  
was taken before me at the time and date therein  
set forth;

All discussions had by the  
participants were recorded stenographically by  
me and were thereafter transcribed;

That the foregoing is a true and  
accurate transcript of my shorthand notes so  
taken.

Dated this 12th day of May, 2021.



---

PER: HELEN MARTINEAU  
CERTIFIED SHORTHAND REPORTER

**WORD INDEX**

**< \$ >**

**\$200,000** 355:21  
**\$300,000** 355:22  
**\$526,000** 272:4  
**\$80,000** 313:4

**< 0 >**

**0.4** 273:5

**< 1 >**

**1** 213:14  
254:18 292:6  
327:25 328:1, 7  
329:20 347:11,  
12, 14, 16  
348:10, 12  
**1:30** 275:11, 14,  
19 307:23, 24  
308:2, 4  
**10** 243:23  
244:18 254:14  
264:2 266:4  
271:20 272:19  
274:13 276:1  
308:6 323:24  
353:17  
**10:20** 243:14, 16  
**10:35** 206:10  
**10:36** 254:3, 9  
**10:40** 243:16  
**100** 307:3 341:8  
**104** 282:25  
**106** 283:4  
338:24 340:13  
**107** 283:25  
**11** 330:7  
**11.5** 310:19  
**11:10** 254:4, 10  
**11:45** 265:24  
**11th** 203:19  
**12** 307:10  
**12:20** 308:3  
**12:30** 286:6  
**1200** 353:11  
**1203** 353:12  
**125** 245:15  
**12th** 359:15  
**14** 324:17  
**146** 324:15  
**147** 324:16  
**149** 324:15  
**15,000** 355:19

**150** 270:9  
**154** 324:25  
**156** 316:7  
**15-minute**  
342:25  
**16.6** 311:6  
**16-year** 266:14  
**17** 296:17, 21  
297:16  
**171** 245:15  
**177** 248:15  
**18** 319:11  
**182** 230:11  
**184** 230:11  
**1900** 289:10  
**1985** 203:2  
**1999** 249:10  
**1st** 251:17  
324:17  
**< 2 >**  
**2** 347:22 348:20  
**2.4** 266:13  
**2.7** 287:1  
**2:25** 343:6  
**2:40** 243:22  
343:1, 5, 7  
**20** 244:4 266:3  
274:17 323:25  
**200** 269:14, 18  
**200,000** 269:22  
355:21  
**2004** 301:12  
322:6, 11  
**2005** 328:18  
**2006** 333:17  
**2007** 333:19  
**2008** 244:19  
249:16 335:25  
338:8 342:9  
**2010** 302:12, 16,  
19, 21 303:11  
304:16  
**2011** 249:18  
319:18, 21  
**2012** 245:1  
**2014** 319:24  
**2015** 245:3  
331:4 333:20  
**2016** 230:10  
251:17  
**2017** 226:15  
273:4 304:19  
322:9, 17  
**2018** 304:19

**2019** 304:20  
324:17  
**2020** 267:16  
286:25 288:14  
314:17 315:10  
319:18 322:18  
347:14  
**2021** 203:7, 20  
228:11 231:12  
244:4, 18 287:1,  
3 288:14 291:1  
330:6 335:25  
347:12, 16, 20,  
22 348:12  
359:15  
**2022** 287:2  
**2023** 287:3  
**207** 301:9  
**20-minute**  
265:23  
**22** 328:18 333:6  
**221** 297:12  
**222** 297:13  
**23** 302:18  
**24/7** 224:13  
**25** 297:22  
313:18  
**25(2)(b)** 297:23  
**26** 231:12  
248:2 278:15  
281:13 337:21  
**26(1)** 209:6  
231:3 248:7  
**26(1)(d)** 248:2  
**26(1.1)** 284:6  
337:22  
**26(3)** 210:2  
**26th** 228:11  
330:6  
**27** 226:15  
318:23 328:19  
333:6  
**27th** 334:1, 4  
**28** 330:10  
**28th** 249:8  
**2900** 289:10  
**< 3 >**  
**3** 244:24  
247:20 248:3  
251:13 292:6  
349:3  
**3:02** 358:17  
**30** 308:6

**300,000** 269:14,  
18  
**30th** 348:11  
**31** 302:10  
304:11 330:11  
**32** 244:14  
248:15 282:21  
335:22, 25  
**320** 283:14  
**328** 339:21  
**34.1** 293:22  
296:18  
**35** 290:10  
323:18  
**36** 322:5  
**36,000** 255:3  
**365** 224:13  
**37** 325:10  
**38** 290:11 324:1  
**3rd** 230:10  
**< 4 >**  
**4** 209:20  
273:18 297:14  
315:18 328:3  
349:8 353:9  
**4.25** 325:4  
**40** 254:14  
**41** 213:14  
**44** 319:1  
**47** 230:10 319:1  
**< 5 >**  
**50** 206:20  
249:19  
**526** 305:3  
**56** 236:3, 6  
**57** 236:6 243:1  
**< 6 >**  
**6** 312:23  
**6.6** 267:3, 23  
287:2, 5 314:9  
**6.7** 244:25  
340:18  
**60** 301:13  
313:4 319:15, 21  
**60,000** 301:11  
**64** 282:18  
**69** 247:11  
**< 7 >**  
**7** 209:20 210:1  
261:16 266:17  
267:4, 6 292:10,

15, 17 297:22  
298:2 315:3  
352:16  
**7.3** 324:23  
**70** 248:12  
249:17  
**71** 210:1 344:21  
**72nd** 301:23, 24  
**74** 250:15 285:2  
**75th** 302:8, 12,  
17, 21 303:8, 23,  
25 304:3, 12, 14,  
15 305:8  
**78** 210:8, 16  
**< 8 >**  
**8.5** 324:21, 22  
**80** 301:13  
319:24  
**80,000** 301:10  
**86** 282:13  
**< 9 >**  
**9** 330:7  
**9:30** 203:20  
206:1  
**90** 339:23  
**96** 252:17  
282:16  
**99** 335:24  
**< A >**  
**a.m** 203:20  
254:9, 10  
**ability** 219:12  
300:12 320:12  
**absence** 337:1  
**absolutely**  
303:7, 10  
**abuse** 306:8  
**accept** 269:22  
273:9 310:8  
316:19, 24  
343:19  
**accepted**  
269:17 287:19  
310:22 339:16  
**accepts** 268:12  
**access** 211:25  
214:6 222:20  
**account** 223:8  
264:7 288:1  
291:24 295:20  
310:21 311:18  
340:17 347:4

<b>accounting</b> 340:16	266:8 273:14 313:5 332:9 333:15 350:16	<b>advocate</b> 214:17, 19 217:6	<b>allows</b> 268:22 312:11	22 208:2, 8 211:22 212:23 213:13 214:3, 13 215:16 216:5, 6, 21, 22 217:4, 14 218:17, 19 219:3, 13 222:20 224:4 227:17 228:9 229:7, 9 231:7 233:13, 16, 23 236:4, 13, 25 238:4, 10, 14, 15 239:6, 8, 17 240:16, 18 241:14, 16 242:8, 24 244:15 247:8 248:15 252:15, 18 282:22 283:18 284:15, 23 326:17, 20 333:19, 21, 22, 24 334:17, 19, 20, 24 335:4 339:9
<b>accurate</b> 359:13		<b>advocated</b> 310:4	<b>alluded</b> 356:6	<b>appeals</b> 222:7 244:9 248:19, 23, 25
<b>acknowledge</b> 240:14 267:10 285:22 290:3	<b>addressed</b> 244:20 253:1 286:16 292:8 308:11	<b>advocating</b> 226:10 258:18	<b>altered</b> 222:10	<b>appear</b> 211:5, 17, 23 256:5
<b>acquiring</b> 311:15	<b>addressing</b> 219:19 260:25	<b>affairs</b> 307:1 354:1	<b>Alternatively</b> 222:11	<b>appearing</b> 203:23 284:17
<b>acronym</b> 276:16	<b>adequacy</b> 209:7 273:11, 15 278:21, 23 338:1	<b>affect</b> 270:24	<b>ambassador</b> 219:17 241:10	<b>appears</b> 309:19
<b>ACT</b> 203:1 209:7 210:2, 18 215:24 224:11 231:3 232:21 242:18, 21, 23 246:10 248:3 278:15, 22 297:22 327:13, 17, 19, 20 328:2, 14 329:16, 18, 20 330:9, 10, 11, 14 332:4, 6, 10, 18 342:14 350:16 351:9	<b>adequate</b> 257:21	<b>affirmative</b> 244:23	<b>amend</b> 330:14	<b>Appellate</b> 205:7 211:13 216:4 240:5 244:21, 24 245:5, 9, 22, 25 246:2, 4, 22 247:13, 16 248:4, 17 249:8, 18 251:10, 14 252:2, 17 253:15 282:14 283:9, 11, 24 284:12 285:5, 12, 21 336:3, 14 337:13, 17, 25 338:2, 5, 9, 13, 20 340:3, 9, 15, 22 341:4
<b>acted</b> 342:9	<b>adequately</b> 329:21	<b>afforded</b> 329:17	<b>amendments</b> 297:24 330:10 352:17	<b>appendix</b> 270:8
<b>activities</b> 213:4, 7	<b>adjudicating</b> 211:14 316:12	<b>after</b> 231:7 239:23 243:21 245:12 288:9 289:4 297:7 302:16 306:24 312:19 326:4	<b>amount</b> 266:25 284:22 303:24 311:19 336:12, 13	<b>applicable</b>
<b>actual</b> 261:23 322:1	<b>adjustment</b> 314:10 315:17	<b>afternoon</b> 243:22	<b>amounts</b> 268:25 278:22	
<b>actuarial</b> 309:11	<b>adjustments</b> 348:9	<b>age</b> 253:19 264:1 271:19 290:8, 9 301:17 302:4, 5 318:9 319:6	<b>amusing</b> 341:21	
<b>actuaries</b> 310:7	<b>administration</b> 213:7 215:22, 24 216:2 217:11, 21 224:8 226:5 255:4, 9 256:3 264:24 285:13, 24	<b>agenda</b> 206:6 331:8	<b>analysis</b> 245:13 274:22 284:5	
<b>Actuary</b> 273:3 310:8	<b>administrative</b> 208:20 229:15, 19	<b>ages</b> 319:1	<b>analyzed</b> 251:5	
<b>ad</b> 306:14 350:5	<b>administrator</b> 227:11	<b>ago</b> 236:20 245:25 289:7	<b>anchor</b> 321:18 325:19	
<b>adapting</b> 282:9	<b>admitted</b> 317:16	<b>agree</b> 225:25 233:24 248:23 287:5 288:20 291:9 299:8 302:1, 4	<b>and/or</b> 263:5	
<b>add</b> 209:16 242:2 293:14, 16, 23 295:15 329:10 333:12 349:23 355:1	<b>adopt</b> 267:7	<b>agreed</b> 293:22 309:13 342:8	<b>Andrew</b> 204:18	
<b>added</b> 225:17 294:3	<b>adopted</b> 281:22 337:9 338:15	<b>agreement</b> 248:25 309:23	<b>annex</b> 244:17	
<b>adding</b> 248:3 294:5, 19	<b>adopting</b> 282:9	<b>agrees</b> 329:2	<b>announced</b> 239:11	
<b>addition</b> 209:17 294:3 310:18 356:5	<b>adopts</b> 268:9	<b>aim</b> 357:13	<b>announcements</b> 319:17, 25	
<b>additional</b> 282:4 295:3, 19 311:5, 9 312:16 327:5 347:1	<b>adult</b> 240:18	<b>air</b> 271:25	<b>annually</b> 218:5	
<b>address</b> 208:14 209:12 213:2 231:13 251:11 254:25 264:20	<b>advance</b> 217:7 218:9 318:25	<b>albeit</b> 235:22	<b>annuity</b> 272:5 293:18, 21 294:10, 12, 16, 18, 24 295:5, 7 309:14, 25 310:3, 7, 19 311:10, 17, 20 345:1, 5, 13	



<p>353:21 <b>applicant</b> 264:15 <b>applicants</b> 257:17 263:1, 3 353:11, 17 355:3 <b>application</b> 224:18 240:9 264:17 289:4 299:19 303:4 354:4 <b>applications</b> 224:15 <b>applied</b> 289:11 295:17 314:10 <b>applies</b> 217:19 259:18 <b>apply</b> 237:22 262:10 311:12 312:17 <b>applying</b> 257:18 264:9 269:4 324:11 <b>appointed</b> 207:20 221:10 230:19 236:4 244:22 252:3 257:12 274:13 290:11 319:22 331:3 333:16, 18, 20 <b>appointee</b> 320:1 <b>appointees</b> 271:13 317:6 320:3, 24 355:3 <b>appointment</b> 232:14 233:11 257:16 258:7, 20 274:23, 25 311:15, 16 319:14, 17 <b>appointments</b> 271:7 274:23 <b>appreciate</b> 301:4, 12 333:15 <b>appreciated</b> 243:13 275:7 357:22 <b>approach</b> 219:12 281:23 310:3, 4 324:11 <b>approached</b> 281:19 <b>appropriate</b> 234:17 255:25 257:7 259:8</p>	<p>266:18 281:15 286:17 313:24 350:8 <b>appropriately</b> 220:8 234:7 327:1 <b>approval</b> 221:17, 22 <b>approved</b> 218:12 <b>Approving</b> 282:20 <b>approximately</b> 236:3 242:25 243:22 249:17, 19 <b>April</b> 251:17 324:17 347:12, 14, 16, 22 348:8, 10, 11, 12 <b>area</b> 264:2 309:22 310:13 <b>areas</b> 213:2 214:6 266:9 274:14 310:14 <b>argue</b> 280:15 <b>argues</b> 263:17 <b>argument</b> 237:19 240:10 245:19 249:6, 11, 19, 22 252:5, 9, 12, 23 287:15, 25 313:7 323:13 335:17 339:15 340:15 <b>arguments</b> 206:14, 17 243:13 245:13 250:16, 17, 20 251:1, 3 279:16 281:22 312:7 333:12 <b>Armed</b> 208:10 211:25 <b>army</b> 341:22, 23 <b>arrangement</b> 220:10, 13 221:1, 4 229:4 231:4 <b>arrangements</b> 210:12 <b>arrival</b> 236:20 <b>arrived</b> 236:10, 11</p>	<p><b>article</b> 226:14 337:20 <b>aside</b> 216:17 <b>asked</b> 225:20 227:8, 18 242:7 269:7 280:22 286:21 300:9 320:5 322:21 324:25 326:22 327:1 347:10 349:3 350:2, 21 351:11 <b>asking</b> 229:2 279:11 286:8 296:25 297:1 343:25 357:10 <b>aspect</b> 229:13 311:21 <b>aspects</b> 212:21 <b>assertion</b> 248:22 <b>assertions</b> 271:24 318:20 <b>assessment</b> 264:6 301:14 <b>assign</b> 224:17 <b>assigned</b> 221:19 240:3 <b>assigning</b> 223:5 <b>assignment</b> 217:1, 24 <b>assignments</b> 222:25 231:24 <b>assist</b> 255:22 272:20 298:1, 5, 10 <b>assistance</b> 317:23 <b>Assistant</b> 342:3 <b>Associate</b> 216:12 218:13 221:6 <b>associated</b> 208:21 <b>Association</b> 204:12 205:12 209:25 227:9 254:5, 12, 22 255:2 261:7, 20 263:21 264:4 270:7 283:13 336:16 339:20, 24 <b>Association's</b> 265:10</p>	<p><b>assume</b> 234:2 295:13 325:23 343:18 348:7 355:23 <b>assuming</b> 233:24 277:20 295:11 <b>assurance</b> 217:18 <b>assure</b> 250:8 <b>attached</b> 228:24 313:24 <b>attack</b> 331:13, 17, 21, 25 <b>attainment</b> 320:15 <b>attempt</b> 309:17 <b>attempted</b> 209:4 <b>attend</b> 219:5, 6 <b>attending</b> 219:16 <b>attention</b> 235:14 251:20 271:15, 20 338:23 344:20, 24 350:2 <b>attenuate</b> 231:13 <b>attitude</b> 339:22 <b>attract</b> 231:1 256:25 <b>attracting</b> 231:9 258:5 <b>attributable</b> 315:10 <b>attrition</b> 315:11 <b>AUDIO</b> 223:10 317:4 <b>Authority</b> 327:8, 10, 11, 15 329:15, 18 330:13 331:19 332:18 <b>automatically</b> 305:4 <b>available</b> 207:4 229:11 236:24 242:10 243:3 261:1 262:9 294:25 314:6 346:21 348:3, 4, 5 356:10, 20 358:9 <b>avenue</b> 234:18 <b>average</b> 268:1 292:25 293:8</p>	<p>322:2, 8 323:16, 19 <b>averaged</b> 266:13 <b>avoid</b> 232:17 235:15 310:22 <b>aware</b> 346:19 <b>awkward</b> 226:8 <b>Azim</b> 204:11  &lt; B &gt; <b>back</b> 230:7 242:19 254:4, 7 273:4 275:10 282:23 290:21, 24 291:7, 20 292:5, 19 301:12 303:16 307:23 316:18 338:25 341:23 343:2, 5 347:23 348:17 354:10, 17 355:17 357:9, 12 <b>background</b> 223:12 <b>bad</b> 312:9 <b>bail</b> 224:16 <b>balance</b> 208:23 236:24 <b>bank</b> 311:18 <b>Bar</b> 205:11 227:9 254:5, 12, 22 261:6, 20 262:20 263:21 264:4 265:10 274:17 <b>bare</b> 313:23 <b>base</b> 293:20 323:9 339:4 <b>based</b> 232:13 252:3 271:24 300:7 314:15 335:25 337:20 354:16 <b>basic</b> 269:22 <b>basically</b> 338:12 <b>basis</b> 211:18 224:20 262:6 267:24 270:18 280:24 293:6 299:12 324:8 346:10 350:23 356:18, 19 <b>bassin</b> 218:21 <b>battle</b> 226:24</p>
---	---	--	---	--

**battles** 216:25  
217:1  
**BC** 239:6  
241:13, 14  
334:18  
**bear** 305:6  
320:22  
**been's** 295:9  
**began** 308:17  
**beginning**  
233:12 249:7  
251:18 291:15  
**behalf** 226:10  
255:21 258:18  
274:4 283:14  
326:19  
**beholden** 221:5  
**beholding** 217:8  
**believable**  
319:21  
**believe** 246:15  
265:23 269:8  
284:4, 14 285:5,  
22 286:12, 14  
303:23 304:4, 6  
307:1 311:5  
319:23 326:10  
334:10 336:2  
343:17 344:3  
356:17  
**believer** 334:5  
**believes** 255:16  
**Bell** 205:2  
206:8, 19 207:2,  
16, 21, 24  
208:15 209:11  
210:23, 25  
211:1 220:2  
224:3 233:8, 13  
234:6, 20, 21  
237:6 238:1, 3  
242:1 243:8, 10,  
21 276:11  
326:5, 6, 8, 16,  
19 329:6  
333:11, 13  
335:8 356:9, 13,  
15, 23 358:2, 12  
**Bench** 211:20  
216:20 241:15  
262:10 263:3  
264:17 271:12,  
13 317:7  
320:17 333:17

**benchmark**  
263:9  
**benefit** 221:16  
232:11 241:2,  
23 280:14  
293:10 309:17,  
20 329:25 345:6  
**BENEFITS**  
203:8 209:8, 13  
221:21 222:21,  
25 223:4 225:9  
226:3 228:24  
229:11 230:16  
231:22 232:2, 4  
241:24 255:7  
256:24 260:6  
270:4 278:3, 19,  
23 279:1, 6, 18  
280:4 329:20,  
25 332:12  
**Bennett** 239:5  
**best** 211:12  
262:9 264:20  
277:14 281:4  
333:25 350:9  
**better** 247:18  
289:21 341:9  
342:3 348:25  
**betterment**  
335:2  
**Bieniasiewicz**  
207:7  
**Bienvenu**  
204:10 231:1  
245:19 267:9  
271:3 298:17  
308:1, 8 315:22,  
23 325:25  
343:14, 24  
344:6, 16 346:4,  
9, 24 348:22  
349:13, 24  
350:14, 15  
352:10  
**big** 239:20  
247:20  
**bills** 252:19  
**bit** 218:14  
234:1, 3 247:7  
275:8 282:11  
286:21 290:20  
306:6 333:10  
342:18 343:13  
348:23 357:10,

11  
**black** 258:10  
**Block** 244:20  
245:12, 15, 23  
247:6 248:14  
249:20 251:4,  
12 252:10, 11,  
25 283:1 284:2  
322:1, 13, 17, 22  
337:19 338:15  
339:7, 17 340:17  
**Bloodworth**  
204:6 206:23  
211:2 220:6  
344:17 353:5  
**Board** 216:11  
**bodies** 332:17  
**Bodner** 328:17  
**body** 213:16  
332:22  
**book** 297:15  
**Borden** 333:5  
**boss** 250:3  
**bottom** 287:13  
325:11  
**bound** 281:10  
309:2  
**Brad** 205:11  
254:21  
**branch** 212:14  
216:14  
**branches** 259:2  
**breadth** 264:7  
289:8  
**break** 243:16  
254:4 275:13  
306:24 307:22  
326:4, 16 343:1  
358:7  
**breakdown**  
355:6, 10  
**brief** 207:9, 10  
209:22 235:22  
278:14 289:3  
**briefe** 266:3  
**briefly** 207:25  
209:3 218:2  
255:14 290:3  
326:18 327:6  
**bring** 264:23  
291:6 305:24  
343:1  
**bringing** 231:16

**brings** 219:12  
265:24 324:5  
337:3  
**broad** 279:2  
299:19 308:14  
**broader** 223:4  
**broadest** 264:20  
**brought** 265:9  
281:13 282:1  
295:9  
**Brunswick**  
207:22 216:20,  
21 233:14  
241:14 333:17,  
18  
**budget** 216:14  
226:17, 19  
**building** 217:22  
**bumps** 323:22  
**burden** 316:1, 2  
**burning** 240:1  
**business** 327:22  
  
< C >  
**calculation**  
272:1 310:2, 6  
**calculations**  
296:20  
**calculator** 249:4  
**call** 206:7  
208:7 224:13  
238:25 239:7,  
13, 14 242:5  
243:1 254:11  
260:17 265:21  
284:23 292:5  
315:21  
**called** 239:17  
250:2, 5 282:19  
327:8 328:17  
**calling** 266:20  
**calls** 251:25  
**Campbell**  
246:23 247:2  
250:18 251:25  
**Canada** 204:22  
207:6, 14, 18  
208:2, 8 212:2,  
24 213:14  
214:4, 14 216:3,  
6, 8 219:3, 14  
220:24 227:21  
233:14 245:22  
246:3 248:16  
252:14 255:10

257:21 276:15  
289:13 326:18  
328:17 333:1, 4  
335:3, 25 336:4,  
16, 19 338:7  
358:9  
**Canada's**  
220:18 246:1  
**Canadian**  
204:10, 13  
205:11 208:6,  
10 209:24, 25  
211:12, 25  
213:4, 12, 15, 17  
214:8, 11 215:2,  
11, 21 218:3  
220:18 224:6  
225:12, 13  
227:9 238:5  
241:9 247:12,  
23 248:16  
253:22 254:5,  
12, 22 258:1, 9,  
14 261:6, 20  
263:21 264:3  
293:1, 8 341:11  
**Canadians**  
255:7 256:5, 6,  
16  
**cancel** 225:7  
**candidate**  
311:14  
**candidates**  
231:2, 9 257:1  
258:6, 14, 16  
262:9, 14 264:8,  
21, 23 320:9, 13,  
17, 20  
**candidly** 302:1  
**cap** 266:9, 11,  
16, 17, 19, 23  
267:1 268:20  
297:23 298:8  
315:24 352:16  
353:2  
**capable** 257:17  
**capacity** 228:8  
229:7 272:7  
**cap-in-hand**  
226:11, 23  
**capital** 311:19  
**capture** 267:17  
**cared** 334:7  
**career** 216:19

<p><b>careful</b> 236:16 271:15 281:23 <b>carefully</b> 269:17 325:16 <b>carried</b> 253:22 342:18 <b>CAS</b> 217:19 241:10 <b>case</b> 220:24 222:24 231:23 249:21 253:18, 24 256:11, 12 263:18 272:25 278:10 301:10 302:14 303:5 306:21 324:2 328:17 333:5 336:6 338:18 340:11 342:13 <b>cases</b> 221:19 238:23 240:24 256:7 316:12 331:14 <b>cast</b> 271:22 <b>categories</b> 320:7, 8 354:12 <b>category</b> 272:3 275:1 318:7 320:11 <b>cater</b> 265:5 <b>causal</b> 305:15 <b>caused</b> 259:25 314:25 <b>cautioned</b> 258:23 <b>cautioning</b> 308:19 <b>caveat</b> 218:14 307:4 349:17, 21 <b>CBA</b> 255:2, 15, 20 271:18 289:7 <b>CBA's</b> 254:23 257:7 <b>CCMAC</b> 234:18 237:23 <b>CCMAC's</b> 235:24 <b>certain</b> 293:9 336:12, 13 341:10 354:15 <b>certainly</b> 247:19 276:3 290:4 291:22 298:20 301:18 <b>certainty</b> 217:12</p>	<p><b>CERTIFICATE</b> 359:2 <b>Certified</b> 359:4, 20 <b>certify</b> 359:5 <b>cetera</b> 219:7 279:7 280:4 354:17 <b>CFJA</b> 354:6, 18 <b>Chair</b> 204:2 206:2, 23 210:24 211:2 220:1 223:12, 18 233:2, 5, 18 234:22, 23 237:5, 18 238:4 243:9, 19 246:24 250:14 251:6, 23 253:3 254:1, 11, 17, 23 260:16, 21 261:13 263:14, 25 265:12, 15, 17 272:22 273:22 274:1, 2 275:5, 20, 24 276:2 279:13 286:3, 5, 19 288:16 290:18, 23 297:18 301:2 302:7 304:10, 11 305:18 306:12, 16 307:7, 15, 18 308:5, 8, 25 312:13 315:19 320:5 323:12 325:22 326:3, 9, 14 333:8 335:7, 13 342:24 343:8, 24 344:2, 5 346:25 348:1, 18 349:9, 11 350:12, 15 352:7, 14, 24, 25 353:7, 24 354:20 355:14 356:22 357:4, 8, 17 358:11, 14 <b>chaired</b> 244:19 245:1, 3 <b>Chairman</b> 341:15 <b>Chairperson</b> 220:5</p>	<p><b>challenge</b> 236:8 262:22, 23 <b>challenged</b> 313:20 <b>challenges</b> 219:11 234:9, 11 <b>Chamberland</b> 205:8 243:15, 17, 25 251:24 252:6 253:5, 9, 10 254:2 281:9 284:10 285:1 335:11, 12, 14 <b>change</b> 212:20 245:18, 21, 23 246:10 277:25 279:10, 14, 24 280:2, 7 282:3 284:21 298:14 304:22 312:1 320:19 323:5, 8 337:1, 6 338:14, 17, 20, 21 <b>changed</b> 278:7 279:16 338:8, 10 <b>changes</b> 210:2, 17 267:3 275:9 280:22 282:9 291:24 299:14 <b>changing</b> 236:23 278:8 <b>chapeau</b> 279:10 <b>characterization</b> 324:8 <b>characterize</b> 313:13 <b>chart</b> 268:18 282:18 288:4 302:9, 11, 18 304:17 318:23 319:3 325:9 <b>charts</b> 303:6 <b>check</b> 307:4 <b>checking</b> 348:23 <b>cheeky</b> 248:10 <b>Chief</b> 204:13 205:1 206:8, 18 207:1, 12, 16, 20, 21, 24 208:15, 22 209:10, 11 210:10, 23, 25 211:1, 13, 22 212:23 213:9, 13 214:3, 4, 15, 19, 21 215:6, 8,</p>	<p>15, 19, 20, 25 216:10, 11, 12 217:5, 8, 13 218:9, 13, 16 219:2, 10, 13 220:1, 8, 11 221:1, 5, 6, 7, 8, 10, 14, 17, 18, 21, 22, 25 222:4, 7, 9, 11, 13, 18, 20, 22 223:7 224:1, 3, 9, 12, 21, 25 225:1, 7, 11, 21, 25 226:2, 4, 7, 9, 12, 14, 19, 21, 23, 25 227:4, 13, 16, 23, 24 228:1, 4, 6, 7, 12, 14, 21, 24 229:5, 12, 21 230:1, 4, 19 231:4, 10, 11, 15, 16, 17 232:5, 15 233:8, 11, 12 234:6, 20, 21 235:24 237:6, 20, 25 238:1, 3, 7, 16 240:11 241:7, 18 242:1, 11, 22 243:7, 9, 21 244:16 273:2 276:11 277:9, 24 280:25 283:18, 23 320:18 325:17 326:5, 6, 8, 15, 19 328:3, 4 329:6 330:3, 21, 24 331:13 332:1, 13 333:1, 11, 13, 22 334:5, 6, 18, 22, 23 335:6, 8 340:13 356:8, 12, 15, 23 358:2, 12 <b>Chiefs</b> 232:12 334:10 340:22 <b>Chief's</b> 225:23 <b>choice</b> 219:25 238:9 247:14 320:23 <b>choose</b> 220:12 261:16 <b>choosing</b> 293:5 <b>chosen</b> 292:23</p>	<p><b>Christopher</b> 204:22 <b>chunks</b> 355:8 <b>circumstance</b> 287:4, 11 299:4 338:22 <b>circumstances</b> 245:18 282:4 284:21 287:17 288:2, 3 308:21 321:9, 15 337:2, 6 338:18 351:13 <b>citation</b> 328:18 <b>citizens</b> 255:7 <b>civilian</b> 212:2, 5, 12 220:22 <b>civilians</b> 240:20 <b>CJC</b> 214:5 215:11 225:21, 25 <b>clarify</b> 309:15 330:2 <b>clean</b> 206:6 <b>clear</b> 310:9 319:5 328:16 351:7 352:6 <b>clerks</b> 227:12 <b>clients</b> 273:17 <b>close</b> 238:7 273:5 <b>CMACC</b> 208:7, 22, 24 212:13 214:20 220:11 221:2, 5, 22, 23 222:7, 9, 13, 16, 23 224:6, 10, 11 225:1, 3, 7, 8, 18, 23, 24 226:7, 10, 19 227:3, 4, 15 228:6, 7, 8, 9 229:5, 12, 14, 17 230:18 231:5, 10 232:5, 12, 14, 15 233:12 240:12, 13, 14 242:7, 17 276:15 278:1 279:15 326:17, 25 328:4 329:2 330:3, 21, 22 331:11, 20 341:23 <b>CMACC'S</b> 208:8 213:9</p>
--	--	--	---	---

**CMAs** 264:2  
271:20 274:13  
301:23 353:17,  
21  
**coated** 220:9  
**Code** 213:22  
**cogent** 212:6  
**colleague** 207:3  
255:17 276:12  
326:21 344:22  
352:17  
**colleagues**  
237:8 244:15,  
22 248:6  
275:17 286:23  
288:18 306:25  
337:14 339:13  
**collected** 262:5  
319:16  
**Colonel** 207:8  
341:24  
**colour** 258:11  
**coloured**  
215:18 217:15  
**combination**  
271:2  
**come** 224:19  
254:4, 7 258:3  
271:7, 12  
290:12, 20, 24  
293:11 300:18,  
21 307:23  
331:24 334:18  
338:25 340:24  
343:2 353:15,  
22 354:16  
357:21  
**comes** 242:12  
272:24 318:5  
331:1  
**comfort** 217:12  
**coming** 236:5  
291:20 303:10  
307:25 317:4  
320:3, 20 321:14  
**Comm** 251:3  
**Commander**  
207:8  
**commencing**  
203:20 206:1  
**comment**  
232:21 247:10  
248:11 250:14  
251:1, 6 285:1  
289:3 294:13  
308:18 340:12,  
13  
**comments**  
220:7 233:7, 8,  
17 250:19  
289:16 329:10  
352:8  
**COMMISSION**  
203:8 206:3, 13  
208:12 209:5  
210:4, 7, 14  
211:5 228:11,  
17, 19 229:3  
230:15 231:22  
232:14, 19, 22  
234:14, 19, 24  
235:4, 13, 14, 20,  
22 244:4, 19  
245:1, 3, 12, 15,  
24 246:8, 12, 14,  
16 247:3, 6, 7, 8  
248:14 249:24  
250:10, 23, 25  
251:4, 19  
252:11, 24, 25  
253:1, 13  
254:18, 25  
255:17, 23  
257:19, 24  
259:6, 10, 14, 20,  
22 260:1, 24  
261:14 262:7  
265:19 268:9  
269:25 271:15  
273:12, 14  
274:11 276:7,  
20 277:1, 3, 22  
278:13, 19  
279:19 280:5,  
11, 14, 17, 20, 21  
281:2, 3, 9, 12,  
17 282:6, 8, 17  
283:5 284:4, 20  
286:23 287:8  
290:7, 13  
292:21, 24  
298:8, 13  
305:24 306:2,  
15 307:6  
308:10, 19, 25  
309:2 310:11,  
17 311:11, 22  
312:16 313:10  
314:2, 16, 20, 23  
317:20 318:19  
321:10 322:20  
324:12, 21, 23,  
25 326:24  
327:3, 22, 24  
328:9, 11, 13, 15  
329:3, 14, 17  
330:1 332:20,  
21, 25 336:23  
338:24 340:6,  
17 341:20, 24  
342:7, 12, 25  
344:22, 25  
345:1, 8 348:24  
351:3, 8, 20, 23  
352:4, 13  
353:25 356:4, 6,  
24 357:19, 21  
358:15, 16 359:6  
**Commissioner**  
204:4, 6 206:23,  
24 220:5, 6  
237:10, 16, 17  
241:18 243:7  
253:6, 8 260:20,  
22 262:15  
263:13 265:15  
266:1 269:7  
273:25 274:3  
275:4 290:22  
291:10 292:7  
293:13 294:6  
295:11, 23  
296:13, 25  
297:5, 6, 11, 17,  
20 299:9, 18, 24  
300:9, 24  
307:14, 16  
344:5 345:23  
346:8, 23  
352:25 353:5, 6  
354:2 355:2, 4  
357:7  
**Commissioners**  
211:2 233:6  
246:10 250:15  
251:7 266:7  
286:4 340:5  
**Commissions**  
209:21 228:17  
245:4 249:20  
251:12 252:10  
256:19 281:11,  
20, 25 282:10  
283:2 284:3  
292:11 293:24  
295:20 312:4  
336:7, 8, 25  
337:9 338:16  
339:7, 17 340:7,  
8 342:7  
**Commission's**  
223:2 258:23  
259:20 260:5  
282:12 337:7, 19  
**commitments**  
226:1  
**committed**  
210:9, 17 228:7  
**Committee**  
216:10 226:6  
227:5 241:9, 10  
353:2  
**committees**  
225:21, 25  
**common** 281:23  
311:12 319:10  
**commonsensical**  
341:8  
**Comm's** 209:18  
**communities**  
258:17  
**community**  
284:23  
**comparator**  
240:25 257:8  
308:16 314:4, 5,  
7 317:11 321:6,  
7, 12, 15, 17  
322:1, 14, 17, 23  
323:1 325:19,  
20 344:8, 10, 15  
345:14  
**comparators**  
313:9 314:3  
**compare** 240:17  
263:6  
**comparing**  
293:15 322:22  
345:3  
**comparison**  
212:10 248:5  
301:14  
**compensated**  
352:2  
**COMPENSATION**  
203:7 247:17,  
22 248:4, 5  
255:13, 24  
256:1, 14, 19, 21,  
24 257:13, 22  
258:4, 8, 19  
259:9, 13, 23  
260:6 261:5, 7,  
10, 23 262:14,  
17, 20, 25  
263:11 264:10,  
15, 16, 21 265:7  
278:18 292:1  
293:15, 16, 19  
313:17, 21  
314:7 321:11  
322:2, 15, 18  
323:15, 16, 19  
324:4, 19 336:6  
337:13 338:2  
340:14 345:7  
**compete** 226:8  
**competing**  
214:20 226:24  
259:7, 11  
**competitive**  
258:8  
**complete** 354:22  
**completed**  
358:17  
**completely**  
274:24 278:7  
337:11  
**compliance**  
242:22  
**complying**  
259:17  
**component**  
315:9 349:5  
352:9  
**composition**  
320:19  
**comprising**  
293:20  
**compromised**  
222:2 226:16  
260:7  
**compromises**  
221:2  
**concede** 309:19  
**concern** 256:11  
276:18 325:17  
332:9  
**concerned**  
251:8 256:16  
309:25 339:25  
**concerning**  
250:15 320:6

<p><b>concerns</b> 208:15, 21 231:14 232:22 313:6 326:25 327:2 328:5, 6 333:2 354:14 355:11 <b>conclude</b> 259:6 270:18 271:1 302:24 316:10 <b>concluded</b> 245:4 <b>concludes</b> 358:14 <b>conclusion</b> 245:2 311:3 318:14, 17 319:3 <b>conclusions</b> 282:6 284:2 311:2 317:24 318:13 <b>conclusive</b> 259:10 <b>concomitantly</b> 208:4 <b>condition</b> 257:23 <b>conditions</b> 257:21 <b>conduct</b> 213:22 <b>confer</b> 306:25 <b>conferences</b> 219:6, 16 221:17 227:9 <b>conferred</b> 232:12 <b>confidence</b> 256:7, 24 325:18 <b>confirm</b> 352:10 <b>confirmed</b> 247:7 <b>confirms</b> 333:4 <b>conflict</b> 212:21 214:2, 6 <b>conformity</b> 231:17 <b>confront</b> 317:22 <b>congratulations</b> 243:12 <b>connected</b> 265:4 <b>connection</b> 305:14 <b>consequence</b> 273:10 <b>consequences</b> 294:19 295:1, 19 343:19</p>	<p><b>consequent</b> 259:22 <b>consider</b> 211:4 224:2 249:3 257:24 262:12 325:16 345:2, 12 346:2, 5 <b>considerable</b> 345:5, 11 <b>consideration</b> 223:6 258:24 263:2 274:6 277:16 281:24 325:1 <b>considerations</b> 259:2 274:9, 12, 19 <b>considered</b> 274:19 283:18 291:5 309:6 346:17 <b>considering</b> 265:8 289:11 316:17 <b>consistency-in- approach</b> 267:8 <b>consistency-of- approach</b> 268:10 <b>consistently</b> 323:21 <b>consolidation</b> 297:25 <b>constant</b> 224:21 <b>constitution</b> 220:21 252:4 <b>constitutional</b> 211:6, 16 223:24 255:6 258:24 259:12 328:12, 21 351:17 <b>constitutionally</b> 214:14 215:2 217:5 220:15 <b>constraints</b> 320:23 321:2 <b>consulted</b> 326:17 <b>contained</b> 313:7 <b>contains</b> 309:3 <b>contended</b> 309:13 <b>content</b> 266:16</p>	<p><b>contested</b> 215:15 <b>context</b> 208:1 246:11 256:3 298:3 313:10, 14, 24 316:4 350:19 <b>continuation</b> 284:19 288:12 <b>continue</b> 223:17 268:22 331:7 <b>continued</b> 203:17 271:17 <b>continues</b> 310:9 315:5 322:14 <b>continuing</b> 284:11 288:10 <b>continuity</b> 245:19 246:12 309:6 <b>contract</b> 298:12, 23, 24, 25 <b>contradict</b> 312:6 <b>contradiction</b> 321:23 322:3 <b>contrary</b> 211:11 309:21 <b>contribution</b> 346:6 <b>contributions</b> 258:17 <b>control</b> 221:18 224:22 225:22, 23 226:18 228:4 237:21 <b>controlled</b> 221:6, 13 231:5 237:24 <b>controls</b> 243:6 265:6 <b>conversation</b> 257:20 <b>convey</b> 316:23 324:6 <b>conveyed</b> 325:17 352:12 <b>co-operative</b> 236:23 <b>co-ordinator</b> 331:6 <b>copy</b> 207:23 <b>corner</b> 229:23 <b>corners</b> 237:13 <b>corollary</b> 286:21 <b>corp</b> 272:13</p>	<p><b>corporation</b> 270:5, 13 272:17 295:13, 18, 25 296:6 299:13 303:17 318:4, 11 319:8 341:16 349:18, 19, 20 <b>corporations</b> 261:2, 3, 9, 19, 22 263:20 266:10 269:7, 9, 13, 21 270:19, 23 295:15 299:21 303:19 312:22 317:14 318:3 341:14 348:21 349:7, 16 <b>corps</b> 304:2 <b>Correct</b> 295:14, 25 296:2 301:1 307:5 309:24 317:2 323:4 338:11 349:25 <b>corrected</b> 245:8 <b>correcting</b> 338:10 350:11 <b>correction</b> 244:12 <b>correctly</b> 252:14 306:12 347:15 <b>correlated</b> 288:15 <b>correlation</b> 290:5 304:9 305:12, 15 <b>Cory</b> 205:4 <b>cost</b> 210:4 305:20 306:4 311:6, 9 351:12, 14, 16 <b>costs</b> 230:21, 22 306:13, 19 307:3 310:22 350:5, 18, 22 351:1, 3, 6 352:3 <b>Council</b> 204:14 213:5, 12, 15, 16, 18 214:8, 11 215:2, 21 218:4 225:13 238:5 241:9 270:8 347:21</p>	<p><b>Councils</b> 209:25 215:11 <b>counsel</b> 209:3, 16 210:5, 13 220:7 227:12 304:2 356:17 <b>countries</b> 227:18, 19 313:25 <b>country</b> 218:20 222:17 229:19, 24 230:6 241:4, 24 261:11 262:21 283:10, 12 284:13 285:16, 24 355:8 <b>couple</b> 260:22 268:6 <b>course</b> 209:7 214:12, 17 216:3 233:7 253:13 266:19 268:2 271:12 272:8, 13 276:14 285:8 307:11 317:11 358:5 <b>courses</b> 213:24, 25 218:12 <b>Court</b> 204:18 205:1, 2 207:5, 13, 17, 19, 22 208:2, 8, 19 209:1, 24 210:11 211:13, 22 212:9, 19, 23, 25 213:7, 11, 13, 14 214:3, 5, 13, 21 215:7, 16, 20, 22, 24 216:3, 5, 6, 7, 8, 12, 13, 20, 21, 22 217:3, 4, 9, 10, 14, 16, 20, 22 218:17 219:3, 5, 13, 17 220:9, 12, 13, 15, 17, 24 221:1, 4, 7, 8, 9, 12, 14, 23, 25 222:7, 9, 11, 13, 17, 18, 20 223:21 224:8, 11, 23, 25 225:2, 6, 19, 23 226:5, 9, 13, 15, 16, 22, 23 227:1, 2, 11,</p>
---	---	---	--	---

25 228:2, 4, 9,  
13, 15, 21, 22  
229:2, 4, 6, 7, 8,  
9, 21, 23, 25  
230:1, 5, 8, 20,  
24 231:4, 5, 8,  
10, 18 232:10,  
16 233:14, 16,  
23 234:12  
235:25 236:4,  
11, 12, 13, 14, 19,  
25 237:1, 3, 12,  
25 238:10, 13,  
14, 15, 16, 17  
239:6, 8, 17  
240:5, 16, 17  
241:11, 12, 13,  
14, 15, 16, 23  
243:6 244:9, 15  
245:6 246:1, 3  
248:19, 23, 25  
249:8 251:10,  
14, 15 252:2, 18,  
20 253:15  
256:6 278:1, 5,  
9, 10 280:10, 17  
282:22 283:13,  
17 284:15, 23  
306:20 316:8  
326:17, 18, 20  
328:16, 20, 21  
330:1, 4, 21  
331:2, 4, 9, 13,  
14, 15, 18, 22  
332:1 333:4, 16,  
17, 18, 19, 21, 22,  
23, 24, 25 334:7,  
14, 16, 17, 19, 20,  
24 335:4, 5, 23  
337:14, 17  
338:7, 12 339:9,  
20 340:15  
**courtesy** 211:19  
**courtroom**  
229:17  
**courtrooms**  
217:1, 24  
**Courts** 204:11  
209:24 214:1  
216:2, 4, 5, 7, 16,  
19, 23 217:2, 10  
218:3, 11, 12, 19  
219:10 221:15  
224:6 227:3, 17  
232:6, 7, 8

238:5 241:3, 4,  
25 244:22  
245:22 246:2, 3,  
4, 6 247:18  
249:13, 18  
252:15, 20  
278:6, 11  
279:15 283:23  
285:14, 16  
334:15, 16  
341:13  
**court's** 217:7  
**covered** 240:21,  
22 274:24 332:3  
**covers** 349:16  
**COVID** 267:12  
287:4  
**COVID-19**  
257:23, 25  
**CRA** 271:25  
272:2, 3, 12, 15  
296:4, 7 300:10,  
13, 19 302:25  
303:10 305:7, 9  
312:21 317:13  
318:1, 6, 14  
319:7 321:14,  
16 348:20  
355:16, 18  
**crash** 342:10  
**create** 252:19  
**created** 297:23  
**creates** 289:21  
**creating** 252:20  
**creature** 220:20  
**credibility**  
246:16 258:16  
308:20 309:1  
322:20, 21  
**criminal** 211:15  
220:22 236:14,  
18, 19 237:4  
320:24  
**criteria** 284:6  
353:21  
**criterion** 337:20  
338:1  
**criticism** 294:13  
**cross** 272:16  
**cross-examined**  
308:22  
**cross-section**  
211:15  
**crucial** 255:9  
256:21

**CSR** 203:25  
359:4  
**curious** 261:6  
300:4  
**current** 220:9,  
13 222:4 228:6  
229:4 234:10  
257:4 258:3  
282:3 328:4  
347:22  
**currently** 218:4,  
12 233:15, 20  
326:20 347:18,  
25  
**curve** 269:10  
270:20, 24  
**cutoff** 271:19  
**CUTTING**  
223:10 325:22  
**cycle** 321:10  
324:21 325:6  
350:21  
  
< D >  
**daily** 211:18  
**data** 260:25  
271:25 274:25  
288:6, 22, 24  
289:8 290:2  
296:4, 6, 7, 8  
300:19, 21  
302:25 303:10,  
17 305:5, 7, 9,  
12, 13, 14  
312:21 317:13  
318:1, 6, 14  
319:4, 7, 19  
321:13, 16  
348:20 349:2  
355:16, 18, 19  
357:10  
**date** 251:18  
359:7  
**dated** 228:10  
244:17 347:15  
359:15  
**day** 203:19  
206:3 249:23  
333:20 358:1  
359:15  
**days** 218:5  
224:13 225:15,  
16 352:22  
**deadlines**  
259:19

**deal** 224:14  
242:13, 14  
250:21 276:10,  
21 277:21  
281:2 289:14  
326:25 327:11  
329:1, 3, 19  
354:4 356:13  
**dealing** 209:18  
268:10 276:3  
278:2 330:7  
**deals** 327:18,  
19 344:25  
**dealt** 250:12  
276:25 277:18  
306:14, 19, 21  
330:8 332:14  
**dear** 333:25  
**debate** 252:8  
336:10, 18  
341:18 342:20  
**debated** 253:2  
**Deborah** 239:10  
**decide** 216:13  
306:2 331:19  
**decided** 206:14  
245:12, 16, 17,  
24 247:6 256:8  
280:3 281:19  
351:4  
**decides** 305:23  
**deciding** 328:14  
**decision** 215:3  
224:5 247:9  
248:14, 18  
253:14, 25  
279:24 280:1  
313:11 328:17  
337:8, 12, 19  
338:15 339:6  
357:22  
**decision-making**  
215:9  
**decisions** 212:6  
213:23 215:12  
227:16 246:13,  
18 256:17  
259:5 262:7  
338:5 339:5  
341:12  
**decline** 284:12  
**declined** 282:21  
**declines** 232:20  
**decrease** 291:25

**decreased**  
303:25  
**dedicated**  
229:16  
**dedication**  
264:24  
**deem** 350:8  
**deeply** 220:25  
**Defence** 232:21  
242:18 327:19  
329:16 330:10  
332:4, 6  
**defend** 248:10  
**defending**  
336:18  
**defer** 234:6  
**deferred** 270:14  
**defies** 319:10  
**definition** 223:3  
**definitively**  
245:17  
**degree** 323:15  
**delay** 259:21  
**delays** 259:25  
**deliberately**  
212:25  
**deliberations**  
255:16  
**deliberative**  
239:21  
**delighted** 238:19  
**delivered** 242:16  
**delivering**  
259:20  
**demands** 227:23  
**democratic**  
211:7  
**demonstrated**  
312:1  
**demonstrating**  
313:15  
**denied** 232:8  
**depart** 282:5  
**Department**  
250:4 319:18  
**dependent**  
221:13  
**dependents**  
257:14  
**depending**  
300:21 306:3  
**depends** 246:17  
256:23  
**depoliticize**  
256:20

**depth** 252:7  
264:7  
**Deputy** 242:5  
323:7, 24 342:2,  
3 345:10 347:21  
**derived** 349:6  
**described**  
277:23  
**deserve** 214:14  
334:15  
**design** 217:22  
**desire** 240:1  
264:13  
**detail** 282:14  
**detailed** 235:22  
296:20 300:11  
**details** 353:13  
**determination**  
256:20 280:16  
**determine**  
257:8 320:1  
325:13  
**determining**  
255:24  
**deterred** 257:17  
**deterrent** 231:8  
**detrimental**  
262:11, 12  
**developed**  
252:19 314:2  
**development**  
320:15  
**devoted** 343:9  
**dichotomy**  
230:23  
**difference**  
239:20 240:5, 6  
295:3 309:10  
324:18, 20  
344:14  
**different** 229:9  
230:4 231:25  
240:12 241:21,  
25 264:7  
279:21 285:20  
288:8, 9 292:18  
303:11 317:16  
349:14  
**differential**  
244:24 246:21  
251:13, 16  
282:15, 24  
283:8, 16 284:7  
285:4 336:9  
339:22 340:9,  
18, 21  
**differentials**  
283:22  
**differently**  
249:11  
**difficult** 222:19  
262:19 316:1  
336:17 342:10  
**difficulties**  
271:9 325:21  
**difficulty** 230:23  
287:25 289:3  
303:21  
**digital** 217:25  
**diligently** 307:13  
**diminish** 209:4  
276:22  
**diminishing**  
283:7 335:18, 21  
**dip** 304:19  
**direct** 220:14  
229:11 304:8  
313:1 315:16  
331:12, 17  
**directed** 308:23  
**direction** 317:1  
325:13, 14  
339:14  
**directions**  
303:11  
**directives**  
208:25  
**directly** 261:24  
277:5 328:6  
329:5 354:8  
356:14  
**Directors** 216:11  
**disability**  
309:17, 19  
**disabled** 258:11  
**disagree** 231:20  
337:11  
**disagreement**  
309:22  
**disagrees**  
309:16  
**disappointment**  
253:15  
**discern** 320:13  
**disciplinary**  
227:5  
**discipline** 214:9,  
23  
**disclose** 239:21  
**disconnect**  
254:6 307:24  
**discouragement**  
336:13  
**discover** 340:1  
349:24  
**discovered**  
340:11  
**discrete** 272:11  
**discretion**  
331:10  
**discuss** 218:23  
**discussed**  
284:10 296:5  
**discussion**  
283:1 353:2  
**discussions**  
359:9  
**disparity** 257:15  
262:11, 12, 16  
**dispense** 313:14  
**displeas**  
256:13  
**disposal** 251:21  
**disputed** 314:13  
**disputes** 256:15  
**disputing**  
298:23  
**disregard**  
290:14 311:23  
**disrespect**  
235:6, 8 236:10  
**dissatisfaction**  
211:10  
**distinct** 285:15,  
17 329:12  
**distressing**  
341:2  
**distribution**  
301:21  
**diverse** 258:6  
**diversity** 258:14  
321:1  
**divided** 286:15  
**division** 248:6  
297:9  
**DM-2** 342:4  
**DM-3** 296:17  
314:4 321:17  
323:1, 15  
325:19 342:4  
344:8  
**DM-3s** 308:16  
321:4 322:2, 7,  
11, 15, 18  
323:17 324:3,  
19 341:25 348:9  
**doctors** 313:21  
**doing** 250:6  
294:6, 21  
**door** 242:12  
**double** 227:2  
238:24 307:4  
**doubt** 235:20  
262:23 311:2  
**downs** 287:21  
**downward**  
291:8, 11 315:7  
**draw** 218:22  
236:5 264:21  
305:11 317:24  
318:12 319:3  
325:18 338:23  
344:20  
**drawing** 344:23  
**dream** 212:1  
**drop** 291:16, 20  
304:4, 7 337:4  
339:1  
**dropout** 291:1  
**due** 248:21  
249:25 257:20  
**duplicate** 295:5  
**duties** 228:7  
**dutifully** 334:3  
**duty** 238:24  
309:2  
< E >  
**E&Y** 310:23  
311:1 318:8, 17  
**earlier** 228:17  
305:1 336:21,  
25 338:7  
**earn** 272:3  
345:20  
**earning** 304:2  
318:8  
**easily** 332:23  
**echelon** 341:10  
**echo** 289:18  
305:10  
**economic**  
257:15, 20, 23  
288:6 316:1  
**economy** 258:1  
**education**  
227:10 231:24  
**educational**  
221:16 222:25  
**EDWARD** 220:4  
223:16, 19  
242:2 329:9  
**effect** 222:19  
232:8 261:9  
267:22 268:4  
289:22 298:9,  
14 299:10  
300:23  
**effectively**  
219:16 268:21,  
23 301:22 335:5  
**efficiently**  
272:10  
**effort** 212:7  
**elect** 232:9  
**electing** 228:13,  
22 229:10, 20  
231:25  
**election** 230:2  
**electronically**  
210:22  
**eligible** 334:4  
**eliminated**  
234:11  
**elimination**  
234:11  
**email** 330:24  
**embrace** 260:4  
**embroiled**  
256:15  
**emergency**  
224:14  
**emerging** 271:3  
**emphasize**  
226:7 233:10  
260:2 262:2  
309:9  
**emphasizing**  
233:8  
**employed** 303:1  
**employee**  
349:16, 20  
**employees**  
267:24, 25 268:2  
**employment**  
291:17 315:6, 11  
**enacts** 213:21  
**encourage**  
264:20  
**encroachment**  
227:1  
**endangered**  
259:3

<p><b>ends</b> 300:20, 21 305:7</p> <p><b>endures</b> 226:2</p> <p><b>engaged</b> 356:10</p> <p><b>engaging</b> 210:10</p> <p><b>English</b> 219:23 224:4 244:12, 13</p> <p><b>enhances</b> 258:15</p> <p><b>enjoy</b> 221:15</p> <p><b>ensure</b> 247:18 257:14, 21 262:10 264:9 333:3</p> <p><b>ensuring</b> 262:8 264:25</p> <p><b>entire</b> 278:4 301:21 331:9</p> <p><b>entitled</b> 214:15 215:3 217:11 228:23 229:1 232:15 245:6</p> <p><b>entitlement</b> 311:16 330:4</p> <p><b>entitlements</b> 223:1</p> <p><b>entrenched</b> 220:25</p> <p><b>epiphany</b> 340:10</p> <p><b>equal</b> 215:25 217:19 260:11</p> <p><b>equally</b> 217:9 259:18 285:23</p> <p><b>equivalence</b> 263:10 324:24</p> <p><b>equivalent</b> 212:4, 11 262:17, 18 311:18, 20</p> <p><b>Ernst</b> 269:12</p> <p><b>erodes</b> 259:21</p> <p><b>erosion</b> 266:22</p> <p><b>error</b> 245:8</p> <p><b>errors</b> 246:6</p> <p><b>especially</b> 290:7 300:16</p> <p><b>essential</b> 208:4</p> <p><b>essentially</b> 216:10 236:18 298:8</p> <p><b>established</b> 220:16 246:9 251:17 278:20</p> <p><b>establishes</b> 213:22 313:19</p>	<p><b>establishing</b> 244:23 259:19 261:22 263:2</p> <p><b>esteemed</b> 255:17</p> <p><b>ethical</b> 215:12</p> <p><b>Ethics</b> 213:22</p> <p><b>Eugene</b> 205:3 206:25</p> <p><b>evaluation</b> 346:10</p> <p><b>evened</b> 268:17</p> <p><b>event</b> 264:18 336:20</p> <p><b>events</b> 227:8</p> <p><b>everybody</b> 287:19 298:15</p> <p><b>everybody's</b> 292:17</p> <p><b>evidence</b> 259:10 269:11, 17, 24 270:3, 22 271:2, 16, 22 274:10 281:21 282:1, 5 289:22 300:23 308:24 310:10, 12, 15 311:21 312:6, 15 313:1, 3, 6, 7, 11, 12, 13, 16 314:15 315:2, 14 317:7, 8, 18, 24 318:1, 6, 13, 18 325:15, 18 336:1 346:12, 14, 18</p> <p><b>evidentiary</b> 300:5, 6 308:15 346:5</p> <p><b>exactly</b> 250:24 263:24 343:15 352:11</p> <p><b>examining</b> 342:12 345:13</p> <p><b>example</b> 224:16 227:7, 9 228:18 229:22 239:5 263:16 271:25 280:12 290:10 295:23 338:19 344:18 345:17 353:17</p> <p><b>examples</b> 209:17 222:1</p>	<p>318:22</p> <p><b>exceeded</b> 267:2</p> <p><b>exceedingly</b> 211:18</p> <p><b>excellent</b> 211:25 234:22 320:15</p> <p><b>exception</b> 218:16 248:20</p> <p><b>exceptions</b> 238:22</p> <p><b>excerpts</b> 246:19</p> <p><b>exclude</b> 332:20</p> <p><b>excluding</b> 216:3 269:20</p> <p><b>exclusion</b> 264:1 300:17 302:4, 5, 6 312:19 313:2, 4</p> <p><b>exclusive</b> 331:19</p> <p><b>exclusively</b> 271:24 274:14</p> <p><b>executive</b> 212:14, 17 216:14</p> <p><b>exemplary</b> 212:15</p> <p><b>exemplified</b> 321:8</p> <p><b>exercise</b> 208:13 226:3</p> <p><b>exert</b> 291:8</p> <p><b>exhausting</b> 342:6</p> <p><b>exist</b> 234:9</p> <p><b>existence</b> 246:9</p> <p><b>existing</b> 283:22</p> <p><b>exodus</b> 304:1 319:6</p> <p><b>expand</b> 304:23</p> <p><b>expanding</b> 258:5</p> <p><b>expect</b> 227:22 266:4 298:4 343:3</p> <p><b>expected</b> 235:19 242:16 315:4</p> <p><b>expense</b> 300:25</p> <p><b>expenses</b> 289:24 300:3 318:10</p> <p><b>experience</b> 216:18, 23 223:23 257:15</p>	<p>313:18 318:21 319:10 341:15</p> <p><b>experienced</b> 315:10</p> <p><b>experiences</b> 264:8</p> <p><b>experiencing</b> 342:16</p> <p><b>expert</b> 269:11, 24 270:3, 22 271:16, 22 296:15 301:6 302:1 309:12 313:6 345:24, 25</p> <p><b>expertise</b> 223:7 237:4 309:4 310:13 320:25</p> <p><b>experts</b> 309:8 310:1, 14 312:3, 5</p> <p><b>expert's</b> 301:14</p> <p><b>explain</b> 222:3 238:14 244:3 250:6 324:16</p> <p><b>explained</b> 267:23 310:22</p> <p><b>explains</b> 346:18</p> <p><b>explanation</b> 296:20 297:15 322:25 323:4, 25</p> <p><b>explicit</b> 249:16</p> <p><b>express</b> 244:8</p> <p><b>expressed</b> 283:16 296:16</p> <p><b>expresses</b> 313:23</p> <p><b>expressing</b> 235:23</p> <p><b>extend</b> 298:17</p> <p><b>extended</b> 275:13</p> <p><b>extent</b> 229:14 260:3 308:10 314:11</p> <p><b>external</b> 265:3</p> <p><b>extract</b> 311:4</p> <p><b>extra-territorial</b> 223:25</p> <p><b>eye</b> 271:23</p> <p><b>Eyes</b> 227:17</p> <p>&lt; F &gt;</p> <p><b>face</b> 310:20 349:1</p> <p><b>faced</b> 322:9</p>	<p><b>facilities</b> 217:22, 23</p> <p><b>facing</b> 214:25 275:8</p> <p><b>fact</b> 225:22 226:7 229:2, 25 235:5, 6 247:22 249:1 276:7, 19 291:24 294:8 302:22 303:7 314:1, 9, 15 320:20 323:20 328:10 330:12, 15 345:23</p> <p><b>factor</b> 248:2 274:6 293:14 294:5, 20 295:9 337:22, 23 339:4, 5</p> <p><b>factors</b> 264:5 265:3, 9 285:3 338:4</p> <p><b>factum</b> 285:2</p> <p><b>fail</b> 260:4</p> <p><b>failed</b> 310:21</p> <p><b>fair</b> 206:11 263:18 275:16 279:5 292:12 306:1 352:1</p> <p><b>fairly</b> 255:25</p> <p><b>fall</b> 209:13 223:2, 3 232:1</p> <p><b>fallen</b> 287:14</p> <p><b>falling</b> 309:4 327:12, 25</p> <p><b>falls</b> 310:12</p> <p><b>false</b> 271:6</p> <p><b>familiar</b> 342:1</p> <p><b>family</b> 320:25 340:3</p> <p><b>fatigue</b> 336:12</p> <p><b>favour</b> 256:17 263:16, 22 335:23 336:6, 8 337:17 340:9</p> <p><b>Federal</b> 204:18 208:19 210:11 216:5, 7, 13, 21 221:15 226:15, 22, 25 229:23 231:18 232:6 236:11, 13, 14, 19, 25 239:16 241:3, 15, 16 252:22 269:5</p>
--	--	--	--	---



306:20 331:4, 8  
333:21 334:7,  
20 353:25  
**federally-**  
**appointed**  
213:20 214:9,  
24 218:6, 18  
**feel** 263:9  
339:12  
**feeling** 253:21  
**fees** 289:25  
300:4  
**fell** 250:25  
**felt** 258:2  
309:2 352:4  
**fewer** 282:22  
291:3  
**field** 313:19  
**fifteen** 323:14  
**fifteen-year**  
216:19  
**Fifthly** 258:22  
**fight** 222:22  
**figment** 331:23  
**figure** 301:10,  
11 304:5  
**figures** 313:24  
323:2, 3  
**filed** 209:15  
**fill** 331:16  
**filling** 331:8  
**filter** 264:1  
271:19 289:4  
290:10, 13  
300:18 301:4, 5,  
13  
**filters** 263:16,  
17, 22, 24, 25  
264:2 271:17  
288:20, 21  
289:11 290:8, 9  
301:17 303:4  
311:23 312:9,  
10, 18 321:24  
**final** 232:23  
296:13 340:24  
**finally** 214:10  
260:1  
**financial** 247:13,  
18 248:9 256:8,  
10 257:25  
259:7, 11 264:8,  
10 280:14  
342:10

**find** 214:25  
239:22 262:22  
276:24 277:14  
297:15 321:9  
341:1, 10, 21  
**finding** 308:20,  
25 342:14  
**finds** 325:8  
329:15 345:22  
**fine** 243:18  
244:1 286:9, 11  
297:11 335:16  
**finished** 325:24  
**firm** 236:6  
334:5  
**firms** 319:22  
**Firstly** 247:1  
**fiscal** 293:2  
**Fish** 233:19  
234:25 235:1, 7,  
9, 21 236:2  
277:4, 11 281:3,  
4 327:7, 11  
328:22 329:13,  
15 330:13, 16  
332:7, 9 356:4,  
6, 21, 24  
**Fish's** 237:13  
277:6  
**fit** 225:3  
239:12 327:2  
330:22  
**fitting** 303:19  
**fix** 332:23  
**flatlined** 322:12  
**flatlining** 323:1  
**floor** 243:20  
244:2 298:9  
308:5 343:25  
344:1  
**flow** 212:22  
**fluctuate** 300:15  
338:13  
**fluctuations**  
289:24  
**focus** 355:2  
**focused** 237:20  
**focusing** 310:25  
**folks** 240:11  
**follow** 246:12  
303:8 304:16  
**followed** 268:6  
**Following**  
263:15 267:15

308:14  
**follow-on** 301:3  
**follows** 298:10  
316:7  
**follow-up** 302:8  
**follow-ups** 347:3  
**footnote** 319:15  
346:11  
**force** 267:25  
268:3 291:3, 7  
292:15 293:1  
**Forces** 208:10  
211:25 242:19  
**foregoing** 359:6,  
12  
**foreign** 313:25  
**foreseen** 287:18  
**forest** 316:19  
**form** 249:7  
257:11 346:20  
**formal** 223:21  
**formally** 327:7  
**forming** 232:2  
**formulaic** 324:9,  
11 325:3  
**formulate**  
321:19  
**forth** 233:25  
263:20 305:24  
359:8  
**Forum** 238:5  
276:25 277:3  
332:15  
**forward** 264:23  
274:9 299:1, 7  
313:8 345:20,  
24 350:23  
**found** 230:11  
297:14  
**foundational**  
255:6  
**Fourth** 250:13  
**Fourthly** 258:5  
**frame** 259:17  
**frankly** 216:18  
218:20 235:19  
238:13  
**fraught** 325:20  
**free** 211:7  
256:11 294:11  
295:16  
**freed** 242:13  
**French** 219:23  
224:4 244:11

**friend** 253:12  
278:25 308:17  
321:22 349:13  
352:12  
**friends** 308:11  
340:3  
**front** 280:13  
292:20 296:24  
304:5 317:16  
**frontal** 331:13,  
17, 21  
**fulfill** 219:14  
**full** 206:14, 17  
210:3 239:15  
244:5 276:3  
306:4 346:5  
350:22 351:1, 3,  
5, 11, 14  
**full-time** 240:15  
**fully** 219:20  
260:4 277:19  
290:10 314:21  
352:2  
**functional**  
234:9, 10  
**functioning**  
256:22  
**fundamental**  
208:5 298:14  
**fundamentally**  
302:3  
**funding** 214:17,  
22  
**funds** 270:15  
295:3  
**Furthermore**  
217:9 219:8  
**future** 208:23  
232:13 311:16  
331:25  
  
< G >  
**gain** 334:2, 13  
335:1  
**game** 271:11  
**gap** 325:1, 3  
336:6  
**gathered** 247:20  
**gender** 223:7  
258:11  
**general** 212:9  
274:8, 11 275:2  
303:18 329:19  
**generalized**  
257:25

**generally** 209:8,  
9, 14 238:24  
263:3 278:24  
279:2 286:9  
287:22 308:15  
349:22  
**generate** 311:19  
**generated**  
222:15  
**Généreux**  
220:24 227:7  
**genesis** 211:9  
**geographical**  
229:13  
**geographies**  
249:14  
**geography**  
223:7  
**Gil** 245:3 250:2  
253:12  
**Giordano** 205:4  
207:3 326:16,  
21 329:7  
**give** 207:9  
212:7 239:5  
243:20, 23  
250:6 257:20  
263:10 270:5  
273:16 275:25  
297:1, 4 298:16  
307:5 318:22  
324:25 348:2  
349:25 353:12  
357:16  
**given** 241:8  
260:12 263:1  
269:23 281:15,  
24 287:4  
300:14, 17, 20  
301:14 320:1  
343:17 344:13  
355:8  
**gives** 271:22  
335:6 351:19  
**giving** 244:2  
307:20 342:23  
**glad** 326:1  
**goalpost** 344:19  
345:18  
**good** 212:16, 19  
240:25 253:16  
254:16 261:13  
288:19 312:8,  
10 344:18

345:16 357:8  
**Gordon** 246:23  
**Gorham** 294:7  
296:16 301:6  
309:1, 12 310:5,  
8 312:6  
**Gorham's**  
308:24 309:3,  
14, 16, 21  
310:10, 15, 20  
311:7, 12  
346:11, 13  
**governing**  
213:16  
**Government**  
204:22 206:12  
209:3, 16 210:5,  
13, 15 226:12,  
17, 20 230:13  
235:11, 14, 15  
247:1, 12  
248:12 249:5  
250:21 251:2  
255:21 256:13,  
15, 18 257:5  
259:2, 9, 15  
263:8, 17 265:6  
266:15, 24  
267:3 268:12  
269:19 275:15  
276:6, 14  
279:14, 22, 25  
280:1 281:6  
287:6 293:13,  
23 297:15  
303:6 305:21,  
23 309:18  
311:25 312:18  
313:15 316:4, 6,  
16 317:17  
318:24 319:15  
320:12 321:24  
322:13, 24  
323:3, 6, 10, 12  
325:8 328:11,  
13, 22, 25  
330:15 332:11  
333:1, 3 336:19  
342:1, 13 343:4  
344:18 345:17,  
24 346:13  
351:8, 22, 23  
355:25

**governments**  
260:4 342:8  
347:5  
**government's**  
210:9 231:21  
246:20 253:23  
271:23 277:16  
315:18 316:19,  
25 318:20, 23  
319:11 322:5  
324:1, 8  
**grant** 306:4  
307:2  
**granted** 244:7  
**graph** 319:5, 9,  
11, 13 323:17  
**grappling**  
353:10  
**great** 278:11  
282:13 286:19  
307:7 350:12  
**greater** 270:4,  
15 312:11  
**greatly** 241:2  
242:1  
**Griffin** 204:4  
206:24 211:3  
220:6 269:7  
298:22 300:9  
326:22 349:3  
352:17  
**grounds** 271:22  
**group** 242:25  
272:12, 13 291:4  
**groups** 258:7,  
13  
**guarded** 209:2  
**guess** 303:16  
**guide** 255:16  
**guidelines**  
215:13  
**< H >**  
**half** 236:20  
250:4 275:15,  
25 276:3 325:3,  
4 334:4 346:1  
**hand** 210:21  
224:25 321:25  
**hands** 221:25  
226:14  
**happen** 305:23  
343:23  
**happened**  
287:12, 20

288:2, 7, 13  
291:13 338:21,  
22 348:15  
351:10  
**happening**  
293:8, 9  
**happens** 336:11  
341:14 343:21  
**happy** 272:19  
354:10  
**hard** 357:20  
**Haydon** 290:2  
312:8 313:17  
**hear** 206:14  
209:19 222:6  
223:12 260:23  
274:4  
**heard** 230:25  
246:24 275:22  
276:4 278:3, 25  
279:7 281:8, 16  
286:1 308:22  
**Hearing** 203:18  
224:17 239:23  
242:8 271:8  
323:13 331:14  
358:15 359:6  
**hearings** 242:24  
**heart** 229:19  
**held** 213:25  
**Helen** 203:25  
359:4, 19  
**he'll** 277:6, 7  
**Hello** 206:22  
**help** 233:25  
234:3 237:21  
265:19 301:5,  
13 348:24  
**helped** 351:21  
**helpful** 298:19  
317:20 353:3  
354:24 356:23  
357:1  
**helping** 357:21  
**helps** 318:18  
**herring** 336:22  
**hesitations**  
253:14  
**hierarchy** 246:1  
247:23, 24  
338:7 341:11  
**high** 255:8  
256:23 289:24  
318:7 323:15

**high-earning**  
319:6  
**higher** 244:21  
245:6, 10  
247:17 268:1  
269:9 270:3, 19,  
24 272:14  
273:19 291:3  
300:3, 20  
302:17 304:2,  
14, 22 337:12  
341:6  
**highly** 274:16  
320:6, 10, 14, 20  
323:20  
**Historically**  
334:19  
**history** 220:13,  
25 292:11  
352:16  
**hoc** 306:14  
350:5  
**hold** 240:4  
326:4 333:25  
**home** 238:17  
**homeland**  
254:19  
**homework**  
343:13  
**Honourable**  
206:22, 23, 24  
207:1, 2 208:12  
209:5 210:6, 14  
233:6 234:14,  
19 235:7, 9  
250:14 277:4  
281:4 326:22  
327:3, 22, 23  
328:9, 11, 15  
329:2 332:24  
**hopefully**  
253:24 300:11  
352:23 357:14  
**hoping** 344:16  
**hotly** 215:15  
**hour** 275:15, 25  
276:3  
**House** 353:3  
**huge** 240:5, 6  
304:1  
**human** 216:15  
217:24  
**humble** 245:7  
**Hussain** 204:11

**Hyatt** 292:22, 23  
315:2  
**Hyatt's** 312:24  
**hypothetical**  
306:6  
**< I >**  
**i.e** 288:22  
**IAI** 266:9, 11, 12  
267:14, 19  
268:5, 7, 11  
273:1, 3, 10, 13,  
18 286:22, 25  
287:3, 6 290:24  
291:8, 11, 21  
292:1, 4, 10, 23  
293:2, 5 298:9,  
12, 15, 25 299:8,  
14 301:7 302:3  
308:15 314:8,  
17 315:7, 9  
316:18 343:17,  
20 349:5, 15  
352:8  
**idea** 222:14  
**ideas** 358:6  
**identified** 295:8,  
21, 22 320:18  
**identifies** 215:24  
**identify** 354:15  
**identities** 258:12  
**idle** 322:17  
**illustrates**  
230:23 319:5  
**imagination**  
331:24  
**imagine** 219:11  
**immediately**  
296:24 304:6  
323:2  
**immune** 215:17  
**impact** 220:14  
229:11 247:21  
257:25 258:1  
259:22 261:21  
312:21 314:12,  
16 317:12, 25  
**impacted** 219:8  
**impacts** 220:10  
**impartial** 214:16  
215:4 256:6  
260:9  
**impartiality**  
213:3, 6

<p><b>imperative</b> 255:25 312:17 321:1</p> <p><b>impermeable</b> 272:12</p> <p><b>implement</b> 235:16 285:4</p> <p><b>implemented</b> 235:10 325:5</p> <p><b>implementing</b> 235:15 283:20</p> <p><b>implications</b> 261:4 293:16</p> <p><b>implicit</b> 266:21</p> <p><b>implies</b> 248:12</p> <p><b>importance</b> 259:12, 16 276:22 344:8, 13</p> <p><b>important</b> 211:6 216:13 217:10 220:17 255:1 271:14 276:6 285:13, 23 288:24 303:2 309:15 314:3 325:12 326:23 328:9, 10 330:12 355:3</p> <p><b>importantly</b> 214:24 312:3 321:1 328:8</p> <p><b>impose</b> 268:20, 25 351:15</p> <p><b>imposed</b> 218:7 268:23</p> <p><b>impossible</b> 222:19 225:24</p> <p><b>improvements</b> 255:4</p> <p><b>inaudible</b> 343:14</p> <p><b>incentive</b> 256:8 264:13</p> <p><b>incentivized</b> 262:10</p> <p><b>inclined</b> 256:17 257:3</p> <p><b>include</b> 214:6 274:12, 14 299:20 305:9 309:17 349:15 353:1</p> <p><b>included</b> 275:1 309:20</p> <p><b>includes</b> 255:3 349:5</p>	<p><b>including</b> 217:21 227:11 232:7 233:21 244:16 258:10 330:4</p> <p><b>Inclusion</b> 258:13</p> <p><b>income</b> 269:14, 21 270:3, 12, 20 271:19 272:7 291:2, 4, 7 299:13 300:3, 21, 25 301:3 302:5 303:20, 24 305:8 312:19 313:2, 3 318:15 319:1 345:3 349:6</p> <p><b>incomes</b> 266:23</p> <p><b>inconsistent</b> 309:5</p> <p><b>incorporate</b> 272:9 279:2</p> <p><b>incorporated</b> 296:10</p> <p><b>incorporating</b> 305:5</p> <p><b>incorrect</b> 318:22 319:2</p> <p><b>increase</b> 273:18 293:11 301:19 302:22 313:3 315:9 316:21 317:14 323:23 325:2 348:14</p> <p><b>increased</b> 318:2 322:8 323:21</p> <p><b>increases</b> 266:13 268:11 290:1 323:8 348:6</p> <p><b>increasingly</b> 302:25</p> <p><b>incredible</b> 319:23</p> <p><b>independence</b> 208:3, 9, 21 213:3, 6, 8 214:18 219:2 220:10, 14 221:2, 11, 24 222:2 226:16, 18 227:2 231:14 232:18 255:5, 9 256:2</p>	<p>259:1, 23 260:8 331:21, 22 333:2</p> <p><b>Independent</b> 205:7 214:16 215:4 256:18 260:10 262:2 327:8, 10, 15 332:4 335:4</p> <p><b>in-depth</b> 245:12</p> <p><b>index</b> 299:19</p> <p><b>indicate</b> 210:16 353:19</p> <p><b>indicated</b> 271:18</p> <p><b>indication</b> 320:11</p> <p><b>Indigenous</b> 258:10</p> <p><b>indirectly</b> 323:11</p> <p><b>individualized</b> 274:22 323:14</p> <p><b>individuals</b> 290:11, 14 305:4, 6 354:16</p> <p><b>Indra</b> 205:12</p> <p>254:23 255:17</p> <p><b>induced</b> 314:22</p> <p><b>inequity</b> 208:19</p> <p><b>inflationary</b> 266:20</p> <p><b>influenced</b> 217:15 265:2</p> <p><b>inform</b> 313:11 321:14</p> <p><b>information</b> 261:25 262:4 288:23 300:10, 12 301:20, 25 314:6 346:10, 19, 20 347:18, 19, 20, 24 349:5, 6, 12, 14, 25 354:19, 24 355:12, 23</p> <p><b>in-house</b> 257:5</p> <p><b>initial</b> 297:13 301:9</p> <p><b>initiatives</b> 214:10 215:10</p> <p><b>inquire</b> 278:20</p> <p><b>inquiries</b> 235:12</p> <p><b>inquiry</b> 210:5 227:5, 6 234:25 235:1 236:2 237:14 277:3, 11, 17 281:3</p>	<p>327:7, 11 328:23 329:14, 15 330:13, 16 332:7 340:6 356:21</p> <p><b>insight</b> 298:18</p> <p><b>insisted</b> 314:9</p> <p><b>instance</b> 348:8</p> <p><b>instances</b> 350:25 351:25</p> <p><b>institution</b> 246:9, 11</p> <p><b>instructions</b> 212:8 223:22</p> <p><b>insufficient</b> 267:5 321:3</p> <p><b>integrity</b> 246:15 260:2, 7 265:2, 11</p> <p><b>intellect</b> 249:3</p> <p><b>intellectual</b> 274:15</p> <p><b>intend</b> 213:2 244:5 254:7</p> <p><b>intended</b> 220:21</p> <p><b>intensive</b> 353:19</p> <p><b>interest</b> 256:1, 10</p> <p><b>interested</b> 245:14 353:14</p> <p><b>interesting</b> 238:4 300:8 302:9 303:5</p> <p><b>interestingly</b> 302:16, 19 328:19</p> <p><b>interests</b> 214:17</p> <p><b>intermediate</b> 216:4</p> <p><b>internal</b> 356:17</p> <p><b>internally</b> 356:16</p> <p><b>internationally</b> 227:19</p> <p><b>intervening</b> 358:3</p> <p><b>interviews</b> 227:11</p> <p><b>introduction</b> 207:10 321:5</p> <p><b>invest</b> 270:16</p> <p><b>investigation</b> 340:6</p> <p><b>invite</b> 260:14 311:11 325:16</p> <p><b>inviting</b> 321:25</p>	<p><b>involve</b> 226:1 230:3</p> <p><b>involves</b> 223:6 258:24</p> <p><b>irrelevant</b> 252:12</p> <p><b>issue</b> 206:13, 16 214:12 218:2 219:20 223:22 231:19 233:25 237:22 245:24 250:11, 21 253:22 255:12 256:17 268:19 275:9 277:21 279:23 280:3, 9 291:11 295:8, 21, 22 298:24 306:12, 18 317:12, 20 330:7, 8 336:21, 24 338:25 348:24</p> <p><b>issues</b> 216:13 217:20 218:22 223:24 224:14 234:16 247:2 254:24 260:24 274:5 279:3, 5 280:2, 25 281:6 308:15 311:25 312:2, 5 321:11 326:25 327:2 328:6 329:1, 3 354:21</p> <p><b>it'd</b> 286:17</p> <p><b>items</b> 215:15 223:3</p> <p><b>It'll</b> 291:19</p> <p>&lt; J &gt;</p> <p><b>J-1</b> 203:2</p> <p><b>Jacques</b> 205:7 243:17, 25 252:6 253:10 335:12, 14</p> <p><b>January</b> 347:20 348:7</p> <p><b>Jean-Simon</b> 204:12</p> <p><b>job</b> 211:10, 12 314:12 331:7 334:8 337:15</p> <p><b>joined</b> 207:5</p>
--	--	---	---	---

<p><b>joining</b> 340:7 <b>joint</b> 209:23 <b>Joyal's</b> 283:19 <b>Judge</b> 205:8 207:18 209:1 212:24 213:1 214:10 215:19 224:7, 18, 20 225:9 228:9 229:7, 23 230:8 232:10 238:13 242:5 250:18 251:25 256:6 285:20, 21 293:19 294:4 328:20 331:9 338:6 341:7 <b>JUDGES</b> 203:1 204:11 209:6, 24 210:2, 3, 18 212:4, 5 213:16, 20, 23, 24 214:14, 25 217:2 218:6, 18, 19 221:15 222:6 223:1, 4, 6 224:9 225:20 228:19, 20, 25 229:1 230:14 231:3 236:3, 9, 12, 24 237:1, 23 238:9, 15 239:15 240:3, 13, 15 241:3, 23, 24 243:1 244:9, 21, 25 245:5, 7, 10, 11 246:10, 22 247:13, 16, 17 248:3, 4, 15, 17, 19, 23, 24 251:10, 14, 15 252:2, 16, 17 253:15 255:21 256:8, 9, 14, 16, 20, 24 257:14 259:9 266:21 268:23 269:1 274:18 278:15, 23 282:14, 20, 22 283:9, 11, 13, 15, 24 284:12, 14 285:5, 12, 15 297:22 298:12 301:22 302:15, 16 303:8</p>	<p>304:13 315:25 316:8, 15 326:18 327:12, 17, 18, 20, 21 328:2 329:5, 18, 20, 25 330:9, 11, 14 332:10, 18 335:23 336:3, 14 337:13, 15, 17, 25 338:3, 9, 13, 20 339:21, 24 340:3, 4, 10, 14, 22 341:4, 12 345:3, 6, 20 <b>judge's</b> 209:8 242:3 327:21 <b>judgment</b> 328:19 <b>JUDICIAL</b> 203:7 204:14 208:3, 9 209:25 213:5, 12, 15, 18, 22 214:8, 11 215:2, 11, 21 218:4, 8 220:10 221:21 222:21 225:13 238:5 241:9 254:24 255:5, 12, 24 256:1, 2, 23 257:9, 21 258:2, 3, 7, 8 259:4, 5, 13, 23 260:5, 8 272:5 273:7 274:24 278:18 293:14, 15 296:18 306:25 309:14 310:3 311:10, 14, 17, 20 313:25 314:10 316:22, 25 322:22 324:18 326:25 329:19 331:21, 22 332:12 341:11 345:1, 5, 13 354:1 <b>Judiciary</b> 204:15 211:12 247:24 255:8 258:9 259:1 260:10 272:24 273:8 291:25 293:20 294:12 298:17 305:21</p>	<p>307:25 310:9 316:12 321:23 343:4, 18 344:4 346:2, 14 347:6 350:25 351:16, 24 352:2 355:24 <b>judiciary's</b> 258:15 290:16 309:11 323:18 324:9, 14 350:22 <b>June</b> 226:15 230:10 334:1, 4 <b>juridical</b> 208:19 <b>jurisdiction</b> 208:13 209:2, 5, 16 210:6, 13, 20 223:25 231:20, 22 234:3 236:15 237:13 252:21 276:20 277:22 278:12 279:19 280:5, 11 307:2 326:24 327:3, 16, 24 328:1 329:13, 17 330:8 332:20 353:13 354:21 <b>jurisdictional</b> 206:13, 16 233:25 <b>jurisdictions</b> 252:13, 23 <b>jury</b> 212:11 223:21 <b>Justice</b> 204:13 205:1, 7 206:8, 19 207:1, 2, 13, 16, 21, 24 208:15, 22 209:10, 11 210:10, 22, 23, 25 211:1, 13, 22 212:1, 2, 5, 12, 23 213:9, 13, 19 214:3, 4, 15, 20, 21 215:8, 16, 19, 20 217:6, 8, 13, 16 218:16 219:2, 10, 13, 18, 19 220:1, 3, 4, 8, 11, 18, 19, 22 221:2, 5, 6, 7, 9, 10, 14, 18, 21 222:4, 5, 7, 9, 18,</p>	<p>22 223:8, 14, 16, 19 224:1, 3, 9, 12, 13 225:8, 11 226:2, 4, 9, 21, 25 227:20 228:4, 6, 12, 14, 21, 24 229:5, 21 230:1, 10 231:4, 10, 15, 16 232:5, 6, 15 233:2, 8, 9, 11, 13, 14, 19, 21 234:6, 7, 17, 20, 21 235:24 237:6, 20, 25 238:1, 3 239:3, 5, 7, 10, 15, 16, 17 240:11 241:7, 11, 19 242:1, 2, 11, 22 243:8, 9, 10, 14, 17, 21, 25 244:16 246:23 247:2 250:4 251:23 252:6 253:5, 9, 10 254:2 255:5, 10 256:3, 22 260:11 264:25 265:1 271:8 276:11 277:4, 5, 9, 10, 24 281:1, 8 283:19 284:10 285:1, 13, 24 317:8 319:18 320:18 325:17 326:5, 6, 8, 15, 19 328:4, 5 329:6, 9 330:3, 22, 24 331:13, 20 332:1, 9, 13 333:9, 11, 13, 22 334:6, 18, 22, 23 335:6, 8, 9, 10, 12, 14 340:13 356:9, 12, 15, 23 357:2 358:2, 12 <b>Justices</b> 215:6, 25 216:10, 11, 12 218:9, 13, 14 225:21 228:21 231:17 238:8 257:12 263:12 264:11, 13</p>	<p>279:8 283:23 334:6 <b>Justice's</b> 224:22 231:11 333:2 <b>justification</b> 268:25 315:24 <b>justified</b> 301:18, 19 <b>justifies</b> 337:7 <b>justify</b> 312:2  &lt; K &gt; <b>Kerr</b> 207:8 <b>kind</b> 292:9 340:10 <b>kindness</b> 249:25 <b>Kirk</b> 204:23 <b>knocks</b> 268:21 <b>knowing</b> 240:3 250:9 273:10 <b>known</b> 310:21  &lt; L &gt; <b>labour</b> 267:11, 18 268:3 287:14, 21 291:2, 7 297:10 353:19 <b>Labrador</b> 230:14 <b>lack</b> 213:2, 5, 8 221:11, 24 283:10 339:2 344:9 <b>lacks</b> 231:22 <b>laid</b> 248:2 <b>land</b> 221:12 <b>language</b> 219:25 223:6 <b>languages</b> 358:9 <b>lapsed</b> 342:11 <b>large</b> 236:11 288:13 302:3 354:23 355:8 <b>larger</b> 258:21 293:11 <b>late</b> 263:5 <b>lately</b> 238:22 239:18 <b>launch</b> 215:13 <b>launchpad</b> 282:7 <b>Lavictoire</b> 207:6 <b>law</b> 211:15, 16 236:14, 18, 19 237:4 246:7</p>
---	--	--	---	--

252:4 255:4  
258:25 260:11  
319:22 320:24,  
25  
**lawyer** 270:15  
272:2, 6 293:17  
294:23 295:12,  
24 300:16  
311:9 318:3  
349:19  
**lawyers** 211:17  
257:9 269:20  
271:5 272:15  
274:16 289:10,  
12, 24 296:8  
300:3, 14, 15, 19  
301:22 302:13,  
23 303:1, 9  
317:19 318:7, 8,  
9, 15 319:1  
335:15 345:4  
349:6 355:17  
**lead** 302:24  
**leadership**  
258:21  
**leads** 324:3  
**leave** 286:2, 12  
325:9  
**leaving** 331:9  
**Leblanc** 269:12  
270:1, 6  
**lecture** 219:6  
**led** 274:10  
350:10  
**leeway** 352:5  
**left** 206:5  
267:25 270:13,  
15 291:3 307:10  
**legal** 207:11  
227:12 257:11  
263:6 327:14  
356:17  
**legislation**  
240:21, 23  
306:22 334:21  
**legislative**  
291:24 298:3  
352:16  
**legitimacy**  
259:21 351:19  
**length** 344:10  
**Létourneau**  
207:9  
**letter** 244:17  
246:22 250:6,

18 251:25  
347:9 353:9  
354:7  
**level** 221:13  
227:7 229:8  
238:13 256:23,  
25 257:8  
261:10 262:20,  
25 263:11  
269:5, 14 270:4  
283:7 292:15  
293:10 300:25  
317:18 318:10  
335:21 355:7  
**levels** 257:13,  
16 267:15  
269:21 272:14  
291:17 292:14  
294:16 303:20  
313:21 318:15  
**Levitt** 245:2  
247:7 249:20  
251:11 252:10,  
24 253:1 283:1  
284:3 324:23  
338:16 339:7, 17  
**liaison** 227:16  
**Lieutenant**  
207:8  
**light** 252:5  
263:19 281:21  
284:4 325:15  
**likelihood**  
270:23  
**likewise** 329:3  
**limit** 209:4  
292:9  
**limited** 217:21  
275:21 286:1  
**limits** 294:16,  
25 324:24 334:5  
**liner** 316:24  
325:11  
**lines** 239:21, 23,  
24  
**link** 305:15  
**links** 259:4  
**listed** 250:17  
285:5 319:17  
354:12  
**listen** 334:8  
**litigant** 211:23  
**litigants** 265:4, 5  
**litigation** 215:13

**litigations**  
215:14  
**loaning** 238:9  
**located** 229:17  
**location** 217:23  
222:24 230:15  
**locations**  
221:19 229:18  
**logistic** 275:8  
**Lokan** 204:18  
230:25 265:21,  
22 266:1  
272:22 273:17,  
24 274:8 275:7  
305:1 318:8  
343:16  
**long** 274:20  
287:24 345:16  
**longer** 254:4  
320:21  
**long-term** 321:6,  
7  
**looked** 261:8  
273:11 279:22  
**looking** 277:6  
282:13 289:6  
297:21 354:6  
**lose** 241:5  
339:18  
**lot** 223:13  
357:23  
**Louise** 206:25  
357:6  
**love** 349:11  
**low** 289:25  
301:3 312:19  
313:2, 3  
**lower** 267:20,  
25 269:22  
270:25 271:19  
274:18 284:22  
291:2, 6 293:11  
295:17 300:4  
302:5 303:1  
315:5, 11  
**lowered** 267:5  
**low-income**  
264:1  
**lunch** 275:10,  
13 307:22 358:7  
  
< M >  
**Madam** 204:2  
206:2, 22  
210:24 211:2

220:1 223:12,  
18 233:2, 18  
234:22, 23  
237:5, 17, 18  
241:18 243:7, 9,  
19 246:24  
251:23 253:3, 8  
254:1, 11, 17  
260:16, 20, 21  
261:13 263:14,  
25 265:12, 15,  
17 272:22  
273:22, 25  
274:1, 2 275:5,  
20, 24 276:2  
279:13 286:3, 5,  
19 288:16  
290:18, 22, 23  
291:10 292:7  
293:13 294:6  
295:11, 23  
296:13, 25  
297:5, 6, 11, 17,  
18 301:2 302:7  
304:9, 11  
305:18 306:12,  
16 307:7, 14, 15,  
18 308:5, 8, 24  
312:12 315:19  
320:5 323:12  
325:22 326:3, 9,  
14 333:8 335:7,  
13 341:15  
342:24 343:8,  
24 344:2, 5, 17  
345:23 346:8,  
23, 25 348:1, 18  
349:9, 11  
350:12, 15  
352:7, 14, 24, 25  
353:6, 7, 24  
354:20 355:4,  
14 356:22  
357:4, 7, 8, 17  
358:11, 14  
**made** 228:18  
235:21 239:18  
240:10 246:6  
262:9 277:11,  
15 278:9  
279:16, 21, 25  
281:5, 22 305:1  
308:11 316:1  
321:21 329:24  
338:11 339:19,

24 341:21  
348:6, 8, 9, 10  
356:4, 16  
**Maharaj** 205:12  
254:23 255:18  
260:15, 19  
261:12 262:18  
263:14, 23  
264:3 265:13,  
18, 25  
**main** 207:15  
239:1 240:8  
315:15 318:23  
322:5 323:18  
324:15 350:23  
**maintained**  
260:3  
**Major** 341:25  
**majority** 271:6  
357:13  
**maker** 215:3  
**making** 259:4,  
14 277:7 282:8  
293:10 308:19  
313:11  
**mandate** 223:3  
230:13 232:3  
233:21 234:4  
242:21 255:3  
277:6 332:6  
**mandated** 232:6  
**mandates**  
242:18  
**mandatory**  
218:8  
**Manitoba** 254:19  
**manner** 306:22  
323:5  
**manual** 353:20  
**March** 228:11  
231:12 244:4,  
18 297:13 330:6  
**Margaret** 204:6  
237:8 253:4  
260:17 265:14  
273:23 275:6  
290:19 307:9  
344:3 354:25  
357:5  
**marked** 302:22  
304:22  
**market** 267:18  
287:14, 21, 23  
314:12

<p><b>markets</b> 268:3 <b>market's</b> 267:11 <b>Martel</b> 204:14 <b>Martial</b> 205:1 207:5, 13, 17 208:2, 8 211:22 212:9, 23 213:13 214:3, 13 215:16 216:6, 22 217:4, 14 218:17 219:3, 13 223:21 233:22, 23 236:4, 12, 25 238:10, 14, 15 326:17 333:21, 22, 24 334:17, 24 335:4 <b>Martine</b> 204:2 <b>Martineau</b> 203:25 359:4, 19 <b>mask</b> 286:13 <b>masters</b> 330:19 335:6 <b>match</b> 296:3, 7 <b>material</b> 209:19 <b>materials</b> 276:9 <b>mathematical</b> 311:13 <b>MATTER</b> 203:1 221:9 225:8 227:7 228:1 247:5, 21 248:8 250:1, 9 255:1 278:2 281:8 284:16 286:16 306:14, 17, 20 338:10, 17 339:12 346:17 <b>matters</b> 209:18 218:9 227:6 247:15 274:15 276:5, 15, 17, 21, 22, 25 277:4, 12, 15, 18 279:17 281:2, 19 285:9 286:15 309:4 327:12, 24 332:11 <b>mature</b> 263:4 271:10 <b>maximum</b> 323:23 <b>McCawley</b> 239:10</p>	<p><b>McLellan</b> 341:20, 24 <b>Meagher</b> 206:25 <b>means</b> 206:9 225:24 256:9 288:8 295:2 341:11 <b>meant</b> 268:1 <b>measure</b> 257:8 311:12 314:7 321:11 322:14 <b>measurement</b> 261:4 <b>Meehan</b> 205:3 206:22, 25 210:24 220:7 232:25 233:4, 5 234:5 237:11, 15 238:1 243:10 278:25 326:10, 12, 15 329:11, 21 332:3 335:8 356:2, 8 357:2 <b>meeting</b> 238:6 358:17 <b>meetings</b> 216:9 <b>meets</b> 225:14 <b>member</b> 207:21 215:7 223:23 233:13, 15 <b>members</b> 208:9 211:24 212:9, 16 213:10, 14 218:10 234:23 240:22 254:17 255:3 258:12 261:3, 14 262:20 308:25 313:10 314:23 318:19 322:19 324:12 <b>men</b> 334:14 335:2 <b>mention</b> 214:23 230:21 279:21 339:19 341:20 <b>mentioned</b> 226:4 233:12 298:22 315:15 341:1 349:4 <b>merely</b> 313:10, 14 <b>merits</b> 342:13 <b>message</b> 316:23</p>	<p><b>metaphor</b> 316:24 <b>meting</b> 316:11 <b>Métis</b> 254:20 <b>metropolitan</b> 264:2 <b>microphone</b> 210:21 <b>mid-career</b> 257:3 263:5 <b>middle</b> 319:6 <b>midpoint</b> 322:7 <b>military</b> 208:6 211:15 212:4 219:17 220:19 227:17, 20 233:20 234:17 240:22 241:11 327:17, 20 335:2 <b>mind</b> 292:8 320:22 336:14 <b>mindful</b> 283:6 <b>mine</b> 250:7 <b>minimum</b> 218:4, 8 225:14 334:10 <b>Minister</b> 213:19 230:10 342:2, 3 351:22 352:1 <b>Ministers</b> 236:21 323:7, 24 345:10 347:21 <b>Minister's</b> 350:19 351:11 <b>minute</b> 290:25 <b>minutes</b> 206:4, 5, 9, 20, 21 243:23 254:14, 15 266:4 272:19 276:1 307:10 308:6 324:6 335:13 <b>mirrors</b> 289:20 <b>mischaracterizati on</b> 324:13 <b>misleading</b> 236:17 247:14 <b>misnomer</b> 327:9 <b>missed</b> 357:5 <b>mistaken</b> 245:5 <b>mistakes</b> 338:11 <b>mix</b> 236:9 <b>modification</b> 299:5 <b>modify</b> 351:9</p>	<p><b>moment</b> 242:3 276:24 297:5 306:3 <b>moments</b> 289:7 <b>money</b> 294:17 295:4, 6 340:4 341:17 <b>month</b> 238:11 <b>months</b> 238:11 <b>morning</b> 254:17 261:13 275:23 276:4, 17 277:9, 24 278:4 279:1, 4, 8 280:8, 23 281:8, 16 282:23 284:11 286:1 300:2 305:2 314:19 329:23 330:20, 25 341:1 343:16 350:3 <b>morning's</b> 358:4, 7 <b>Morris</b> 233:19 281:4 <b>motion</b> 224:18 240:10 <b>motions</b> 224:14 <b>move</b> 230:7 231:25 269:6 282:11 344:19 345:17 <b>moved</b> 301:7, 15 <b>Mtre</b> 204:2 <b>multiple</b> 209:17 305:25 <b>Musallam</b> 204:24 <b>mute</b> 223:13, 15 254:7 315:21  &lt; N &gt; <b>named</b> 331:6 <b>names</b> 244:17 <b>narrative</b> 271:6 <b>narrow</b> 289:9 312:10 321:2 <b>Nation</b> 254:20 <b>national</b> 216:2, 7 220:15 232:21 327:19 329:16 330:9 331:14 332:4, 6 <b>Nations</b> 261:16</p>	<p><b>nature</b> 287:11 288:7 315:17 321:8 323:14 <b>navigate</b> 318:19 <b>near</b> 304:19 <b>nearly</b> 245:24 <b>necessarily</b> 281:10 288:15 289:20, 21 298:4 <b>needed</b> 311:19 346:20 <b>needs</b> 215:16 217:7 225:8 231:1 237:4 241:16 351:23 <b>Neesons</b> 203:18 <b>negative</b> 220:14 265:3 273:3, 10, 13 291:21 292:1, 4 343:19 <b>negotiate</b> 222:12, 22 <b>neighbourhood</b> 340:2 <b>neither</b> 247:1 260:10 308:21 <b>neutral</b> 258:20 <b>New</b> 207:22 216:19, 20 233:14 241:14 282:4 293:14, 23 294:20 295:8, 22 333:17, 18 <b>Newell</b> 309:11, 13, 16 <b>Newell's</b> 310:3 <b>nicely</b> 301:15 <b>night</b> 353:9 <b>nine-page</b> 209:15 <b>noises</b> 223:12 <b>nonconcurrent</b> 329:13 <b>nonpartners</b> 319:15, 22 <b>normal</b> 225:17 238:23 267:15, 19 268:5, 7 287:20, 21 288:12 292:6 336:12 341:25 <b>normalize</b> 268:3 <b>normalizes</b> 267:18</p>
---	--	---	--	--

<p><b>normalizing</b> 291:6</p> <p><b>normally</b> 238:20 287:24</p> <p><b>normative</b> 208:5</p> <p><b>notable</b> 257:22</p> <p><b>notably</b> 220:11</p> <p><b>note</b> 206:15 216:17 232:22 283:10 284:13 297:23 322:24 333:1 347:11 353:5 354:13 355:5</p> <p><b>noted</b> 220:23 282:17 284:11, 15 329:23</p> <p><b>notes</b> 356:19 358:4, 8 359:13</p> <p><b>notice</b> 233:19</p> <p><b>notion</b> 315:25</p> <p><b>Nova</b> 207:19 233:16 326:20 334:24</p> <p><b>Number</b> 208:1, 12, 17 209:23 210:8, 15 218:5 240:23 258:6 276:8 282:19, 21 285:3 287:7 290:12 291:2 302:22 312:21 324:3 327:7, 14, 23 328:3, 8, 24 336:15 337:16 338:5 348:20 349:3, 8 353:16</p> <p><b>numbers</b> 320:22</p> <p><b>numerous</b> 241:8</p> <p><b>Nunavut</b> 228:19, 20 242:5</p> <p><b>&lt; O &gt;</b></p> <p><b>objection</b> 210:5, 12, 19</p> <p><b>objective</b> 208:17 248:1 255:20 262:5 263:10 265:11 320:8, 16 337:21, 23</p> <p><b>obligation</b> 258:20 328:12, 22 333:5 351:18</p>	<p><b>obligations</b> 232:16 259:12</p> <p><b>observation</b> 283:19</p> <p><b>observations</b> 219:21</p> <p><b>observed</b> 324:22</p> <p><b>observer</b> 255:20</p> <p><b>observers</b> 207:7</p> <p><b>obstacles</b> 349:1</p> <p><b>obtain</b> 349:4</p> <p><b>occasion</b> 213:25</p> <p><b>occupy</b> 244:6</p> <p><b>occur</b> 217:1 225:5</p> <p><b>occurred</b> 245:23 287:13 291:15 350:20</p> <p><b>ocean</b> 316:24 325:11</p> <p><b>offensive</b> 239:23</p> <p><b>offer</b> 347:23</p> <p><b>offered</b> 213:24 214:7</p> <p><b>Office</b> 207:12, 24 228:24 230:17 231:9, 16 236:5 273:2 307:1 328:3 347:21 353:25 354:1</p> <p><b>official</b> 331:1 358:9</p> <p><b>officials</b> 263:8</p> <p><b>old</b> 259:8</p> <p><b>on-call</b> 224:21</p> <p><b>ones</b> 250:17 251:2 354:3, 5</p> <p><b>one's</b> 311:18</p> <p><b>ongoing</b> 277:3, 18 330:19 331:23</p> <p><b>Ontario</b> 239:8 283:12, 15 339:8, 13, 20 354:22 355:6</p> <p><b>open</b> 215:5</p> <p><b>opening</b> 239:20, 23, 24 277:13</p> <p><b>operate</b> 220:21</p> <p><b>operating</b> 302:23</p> <p><b>operation</b> 224:8</p> <p><b>operational</b> 208:21</p>	<p><b>operations</b> 214:5 229:16</p> <p><b>opinion</b> 207:11 245:7 309:8 313:23 345:25</p> <p><b>opinions</b> 217:12 309:3</p> <p><b>opportunity</b> 232:9 244:2 254:25 260:13 333:15 342:23</p> <p><b>opposed</b> 296:18</p> <p><b>opposes</b> 283:15</p> <p><b>oral</b> 308:17 314:14</p> <p><b>orally</b> 297:1 356:12</p> <p><b>order</b> 206:6, 10 208:6 263:18 264:9 306:20 308:11 351:4 352:22</p> <p><b>organized</b> 336:19</p> <p><b>Ottawa</b> 229:20</p> <p><b>Ottawa-centred</b> 229:15</p> <p><b>ought</b> 263:1 264:15 265:9</p> <p><b>outcome</b> 242:20 256:9, 12 352:1</p> <p><b>outlined</b> 267:9 329:21</p> <p><b>outreach</b> 227:8</p> <p><b>outset</b> 211:9</p> <p><b>outside</b> 284:14 290:12, 15 309:4 310:12</p> <p><b>outstanding</b> 231:2, 9 258:6 320:9, 16</p> <p><b>overall</b> 264:11 285:11 324:4</p> <p><b>overemphasize</b> 240:7</p> <p><b>overlap</b> 332:16</p> <p><b>overly</b> 264:22</p> <p><b>overstated</b> 311:8</p> <p><b>overstepping</b> 234:2</p> <p><b>overturn</b> 341:12</p> <p><b>&lt; P &gt;</b></p>	<p><b>p.m</b> 243:22 308:3, 4 343:6, 7 358:17</p> <p><b>package</b> 345:7 352:21</p> <p><b>pages</b> 209:20 330:7</p> <p><b>paid</b> 210:3 230:16 267:25 269:4 274:16 285:18 341:24 342:3, 4</p> <p><b>pale</b> 224:24 330:20</p> <p><b>pandemic</b> 257:24 259:25 267:12 287:12, 13, 18 288:7 291:16 299:5 314:12, 16, 23, 25 315:5</p> <p><b>panel</b> 223:23 243:5 272:20</p> <p><b>paragraph</b> 210:1, 8, 16 245:14 247:11 248:7, 12 250:15, 16 270:10 281:13 282:13, 16, 25 283:25 285:1 301:9 312:23 315:18 316:6 324:1, 16, 25 333:6 338:24 340:12 344:21, 24</p> <p><b>paragraphs</b> 230:11 282:16 297:4, 12 324:15 328:18</p> <p><b>parallel</b> 220:22, 23 322:8</p> <p><b>Pardu</b> 239:16, 17</p> <p><b>Parliament</b> 208:14 218:7 258:22 292:7, 16 316:10</p> <p><b>part</b> 215:8 230:12 232:2 244:10, 11, 13 291:22 298:12 302:3 327:25</p>	<p>328:1, 7 329:20 330:23, 25 345:7</p> <p><b>partially</b> 327:9</p> <p><b>participant</b> 262:3</p> <p><b>participants</b> 203:23 359:10</p> <p><b>participate</b> 351:18, 24</p> <p><b>participated</b> 351:22</p> <p><b>participation</b> 210:4 221:16 351:16, 19</p> <p><b>particular</b> 214:1 262:3, 14 274:22 316:13 344:7</p> <p><b>particularly</b> 259:24 344:13</p> <p><b>parties</b> 206:11 245:14 284:17 286:8 288:21 307:24 317:15 343:3 346:6 357:20</p> <p><b>partly</b> 246:17</p> <p><b>partners</b> 319:14</p> <p><b>parts</b> 212:2 340:5</p> <p><b>party</b> 206:4 255:22</p> <p><b>path</b> 350:11</p> <p><b>patience</b> 232:24 342:17</p> <p><b>pay</b> 256:15 271:15 282:23 323:23 345:4</p> <p><b>payable</b> 278:22</p> <p><b>paying</b> 271:19</p> <p><b>PCs</b> 302:23 318:7</p> <p><b>PDF</b> 270:9</p> <p><b>peak</b> 319:1</p> <p><b>peers</b> 257:11 262:25 263:7</p> <p><b>PEI</b> 240:16, 17 316:5, 14</p> <p><b>pen</b> 240:4</p> <p><b>pension</b> 294:4 296:17 344:14 346:1</p> <p><b>pensions</b> 345:11</p> <p><b>people</b> 223:13 242:18 257:1</p>
---	--	---	---	---

258:10 265:4 271:10 272:14 291:4 293:9 336:18 340:2 <b>perceived</b> 213:3, 5 214:15 215:4 219:9 <b>percent</b> 244:24, 25 247:20 248:3 249:17, 19 251:13 266:13, 17 267:3, 4, 6, 23 273:5 274:17 287:1, 2, 5 290:11 292:6, 10, 15, 17 293:22 296:17, 18, 21 297:16, 22 298:2 307:3 310:19 311:6 314:9 319:21, 24 323:24, 25 324:17, 21, 22, 23 339:23 340:18, 19 341:8 352:16 <b>percentage</b> 236:12 <b>percentile</b> 301:23 302:8, 12, 17, 21 303:8, 23, 25 304:3, 12, 14, 15 305:8 <b>perception</b> 208:7, 10 215:5 221:3 228:5 232:17 <b>Perfect</b> 275:24 307:18 326:3 348:18 349:11 352:14, 24 353:7 357:17 <b>perfecting</b> 212:8 <b>perfectly</b> 303:9 <b>performance</b> 323:23 <b>performed</b> 261:7 <b>period</b> 251:18 258:4 266:14 284:8 325:6 <b>permanent</b> 230:3 <b>permission</b> 219:4 227:25	<b>persistently</b> 260:4 <b>person</b> 315:20 <b>personal</b> 250:1, 8 253:21 256:10 318:21 334:2, 13 335:1 <b>persons</b> 258:11 <b>perspective</b> 242:4 255:12 256:4 <b>persuading</b> 271:10 <b>persuasive</b> 317:8 <b>Peter</b> 204:4 237:8 253:4 260:18 263:15 273:23 274:2 275:6 290:19 297:18 307:9 326:22 347:1 354:25 357:5 <b>phenomenon</b> 270:22 314:18 317:17, 25 <b>phrase</b> 279:1 <b>physical</b> 216:15 <b>pick</b> 298:21 <b>picked</b> 272:15 <b>Pickler</b> 269:12 270:1, 7 <b>picture</b> 266:12 <b>piece</b> 309:7 <b>Pierre</b> 204:10 <b>pitfall</b> 250:24 <b>place</b> 226:21 247:23 267:6 311:13 332:21 <b>placed</b> 281:5 <b>plain</b> 310:20 <b>plainly</b> 234:13 <b>plan</b> 333:14 <b>platform</b> 203:19 <b>play</b> 264:5 265:9 297:8 <b>plays</b> 220:17 264:11 <b>pleasant</b> 358:1 <b>pleasure</b> 219:24 <b>plus</b> 207:10 293:20 <b>pocket</b> 290:13 <b>point</b> 235:18 244:8 248:10	250:13 267:18 269:23 282:18 283:3 285:6 290:9 292:12 293:1 296:14 298:22 303:22 304:20 305:1 308:6 309:2 316:2 323:11 324:5 325:14 337:3 340:19, 25 343:22 351:10 <b>pointed</b> 294:7 316:20 329:11 344:7 <b>pointedly</b> 327:1 <b>points</b> 207:25 209:22 308:11 309:10 314:1, 5 355:19 <b>policies</b> 213:21 217:7 <b>policy</b> 214:10 215:10, 12 279:24 280:2 286:13 329:1, 3, 4 <b>politicize</b> 260:6 <b>politicized</b> 259:3 <b>pool</b> 274:17, 23 288:22 289:5 320:19, 21 321:2 <b>poor</b> 238:9 <b>Popescul</b> 204:14 271:9 317:9 320:18 <b>Popescul's</b> 325:18 <b>populate</b> 269:9 270:19 <b>population</b> 240:18, 19 258:9 312:11 <b>populations</b> 272:11 <b>portion</b> 294:10 <b>position</b> 215:18 217:15 226:8 231:15, 21 235:24 241:7, 16, 17 245:25 253:23 264:4 265:6, 10 267:4 270:21 276:13	277:2, 13 279:9 280:9, 24 285:11 291:14 299:2 301:16 305:16, 20 309:15, 21 337:8, 12 342:15 345:15, 20 346:22 <b>positions</b> 215:14 217:13 257:6 276:8 299:7 313:25 <b>possibility</b> 215:1, 17 230:18 306:5, 10 311:1 <b>possible</b> 206:6 242:20 306:6 308:10 356:7 <b>post</b> 257:16 262:17 <b>post-</b> <b>appointment</b> 262:13 <b>potential</b> 208:25 223:23 275:12 311:14 320:23 <b>power</b> 339:15 <b>practical</b> 208:20 256:4 <b>practically</b> 241:21, 22 <b>practice</b> 257:5 263:4 271:5 274:14 319:7 <b>practices</b> 271:10 318:4 <b>practitioners</b> 257:2, 10 261:10, 23 263:4, 8 319:6 <b>pre</b> 257:16 262:17 304:16 <b>pre-appointment</b> 261:5 262:13 <b>preceded</b> 337:9 <b>precipitous</b> 291:16 <b>precision</b> 312:12 <b>preface</b> 220:6 <b>prefer</b> 275:18 <b>preferable</b> 312:13	<b>preparation</b> 221:20 235:3 <b>prepared</b> 211:18 275:23 286:18 343:15 358:4 <b>pre-retirement</b> 210:11 <b>prerogative</b> 219:11 <b>present</b> 220:12 227:18 229:21 244:10, 11 257:23 265:22 275:18 <b>presentation</b> 206:5 234:24 235:1 254:13 266:12 356:2, 16 358:5, 8 <b>presentations</b> 276:4, 10 343:9 <b>presentation's</b> 211:9 <b>presented</b> 207:16 249:11 250:17 266:12 308:12 <b>preservation</b> 208:4 <b>President</b> 254:22 341:16 <b>press</b> 233:22 <b>pressing</b> 259:11 <b>pressure</b> 291:8, 11, 12 315:7 <b>pressures</b> 266:20 <b>Presumably</b> 237:23 <b>pretty</b> 298:14 339:23 <b>prevailing</b> 257:20, 22 <b>prevalence</b> 261:1 318:2 <b>previous</b> 246:18 248:13 253:13 271:17 281:10, 20, 25 282:6, 10 293:24 295:20 298:13 299:7 306:15 312:4 336:8 <b>primarily</b> 231:7
--	---	--	--	---



<p><b>primary</b> 208:24 224:10 280:9</p> <p><b>prime</b> 208:17</p> <p><b>principal</b> 321:8, 17, 18</p> <p><b>principle</b> 208:3 217:18 241:21 245:11 247:5 250:11 251:16 255:6 309:5 336:25 337:8 338:15 341:6</p> <p><b>principles</b> 245:16 255:15 258:25</p> <p><b>Prior</b> 207:20 209:18, 20 233:11 245:4 342:7</p> <p><b>priorities</b> 259:7</p> <p><b>privacy</b> 354:14, 21 355:11</p> <p><b>private</b> 257:5, 10 271:5 274:17 293:17 294:1, 9, 17, 23 295:12, 24 308:15 317:6, 10 318:25 320:3, 21 321:12, 14 344:9 345:4 353:15, 22</p> <p><b>privilege</b> 211:5, 14 212:17 216:24 244:5</p> <p><b>privileged</b> 238:19</p> <p><b>Privy</b> 347:21</p> <p><b>problem</b> 234:15 238:12 239:1 241:22 271:4 303:16 305:13 316:20 320:17 330:18 332:23</p> <p><b>problems</b> 215:23</p> <p><b>proceed</b> 299:12</p> <p><b>process</b> 214:24 215:9 246:16 250:7 255:23 259:3, 18, 22, 25 260:3, 7 262:3 306:9 308:18</p>	<p>342:6 351:17, 18, 20</p> <p><b>produced</b> 267:22</p> <p><b>profession</b> 261:3, 24 263:6</p> <p><b>professional</b> 212:15 235:23 255:2 261:1, 2, 9, 19, 22 263:19 266:10 269:6, 9, 13, 21 270:5, 13, 19, 23 271:11 272:13, 16 295:13, 15, 18, 25 296:6 299:13, 21 303:17, 19 304:2 312:22 317:14 318:2, 4, 11 319:8 348:21 349:7, 15, 18, 20</p> <p><b>professionals</b> 263:5</p> <p><b>Professor</b> 292:23 312:24 315:2</p> <p><b>program</b> 269:3</p> <p><b>programs</b> 214:7 227:10</p> <p><b>project</b> 273:3</p> <p><b>projected</b> 273:19 324:20</p> <p><b>projections</b> 287:2 292:3, 4</p> <p><b>projects</b> 227:14, 15</p> <p><b>promotes</b> 320:15</p> <p><b>promoting</b> 256:2</p> <p><b>pronouns</b> 261:17</p> <p><b>proper</b> 256:22 264:11, 12 276:24 277:2 332:15</p> <p><b>properly</b> 219:14 255:24</p> <p><b>property</b> 274:15</p> <p><b>proportion</b> 319:24</p> <p><b>proposal</b> 316:17, 19, 25</p>	<p>324:9, 11, 14 325:1</p> <p><b>proposals</b> 290:17</p> <p><b>propose</b> 231:12</p> <p><b>proposed</b> 310:18 315:24 325:5</p> <p><b>proposes</b> 316:6, 16</p> <p><b>proposing</b> 293:14 298:7 335:19</p> <p><b>proposition</b> 316:15 318:25</p> <p><b>prospect</b> 231:6 311:15</p> <p><b>protecting</b> 256:2</p> <p><b>protection</b> 266:18</p> <p><b>Prothonotaries</b> 204:19 210:19 266:22 269:1 273:8 274:5, 7, 12 275:1 279:23 286:22</p> <p><b>proud</b> 211:24</p> <p><b>provide</b> 259:10 297:2 300:12 322:25 337:12 351:9 356:7</p> <p><b>provided</b> 294:12 347:19</p> <p><b>provides</b> 256:14 312:16</p> <p><b>providing</b> 231:14 313:14</p> <p><b>province</b> 230:4, 6 231:25 242:4 252:22</p> <p><b>provinces</b> 237:2 252:14</p> <p><b>province's</b> 283:17</p> <p><b>provincial</b> 230:1, 20 355:7</p> <p><b>provision</b> 230:20</p> <p><b>proxy</b> 263:19</p> <p><b>Public</b> 203:18 257:10 266:18 269:5 319:25 345:14 353:16, 22</p>	<p><b>publications</b> 227:15</p> <p><b>puisne</b> 209:1 213:1 229:1 241:2 242:3 283:24 340:14</p> <p><b>punishment</b> 316:11</p> <p><b>purchasing</b> 293:17</p> <p><b>pure</b> 340:16</p> <p><b>purports</b> 319:13</p> <p><b>purpose</b> 264:16 345:18, 19</p> <p><b>purse</b> 266:18 269:5</p> <p><b>purview</b> 232:2 327:12</p> <p><b>pushing</b> 230:22</p> <p><b>put</b> 226:7 254:7 274:9 276:9 279:12, 20 291:19 292:9 295:6, 9 296:11 313:8 315:21 335:16 343:2 344:23 345:20, 24 346:18 350:9, 23 357:21</p> <p><b>pyramid</b> 341:13</p> <p><b>pyrotechnics</b> 311:13</p> <p>&lt; Q &gt;</p> <p><b>Q.C</b> 205:3</p> <p><b>Quad</b> 209:18 251:3</p> <p><b>Quadrennial</b> 206:3 209:21 284:8 287:8 298:8 306:2 326:24 350:20</p> <p><b>qualified</b> 257:1 312:5</p> <p><b>quality</b> 255:8 288:23 289:20, 21 290:2 312:14</p> <p><b>quantify</b> 270:21</p> <p><b>quantity</b> 288:23 289:21, 23 312:14</p> <p><b>Quebec</b> 244:9, 15 248:20, 25 250:5 284:15</p>	<p>335:23 354:22 355:6</p> <p><b>Queens</b> 216:20</p> <p><b>Queen's</b> 241:15 333:17</p> <p><b>question</b> 215:6 218:15 233:18 234:22 235:19 236:2 237:7, 11, 18 244:20 245:9, 11 246:21 249:23 251:24 261:13, 18 272:23 273:8 274:3 296:14 298:5 299:25 300:8 303:4 305:19, 22 312:13 314:20 319:20 320:5 326:23 336:23 343:15 344:3, 17 346:6 347:11 349:10 350:16 353:9 354:11</p> <p><b>questioned</b> 214:19</p> <p><b>questions</b> 207:4 219:1, 23 233:6 245:16 251:22 253:5, 7, 9 255:18 260:15, 18, 21, 23 265:14 266:6, 7 271:18 272:20 273:24 274:1 275:5 286:3, 9, 24 288:19 290:20 297:19 307:12 326:1 343:2, 10 347:1, 10</p> <p><b>quick</b> 242:17</p> <p><b>quickly</b> 242:19, 24</p> <p><b>quite</b> 216:18 218:20 235:19 238:12 239:24 242:17, 23, 24 248:10 267:17 299:16 329:21 336:17 354:23</p>
---	--	--	--	--

**quote** 270:11  
292:20, 22  
298:13

**< R >**

**R.S.C** 203:2

**raise** 209:19

**raised** 245:13  
247:2 250:20  
252:9, 11  
276:15 277:1,  
12, 15 279:3, 8  
280:8, 25  
293:24 323:11  
328:5 337:4  
339:16 352:18

**raising** 249:6  
251:3

**range** 261:23  
272:7 290:15  
292:6 322:7, 11  
323:9 347:12,  
13, 15 348:12, 15

**ranges** 287:23

**rare** 350:25  
351:25

**rate** 295:17

**rationale** 259:7  
293:4

**reach** 272:14  
355:12

**reached** 266:19  
284:2 353:24

**reaching** 253:19  
262:7

**reaction** 267:12

**read** 246:19  
270:10 285:7, 8  
304:17 311:3  
312:23, 25  
330:23 331:1, 11

**reading** 226:13  
302:9

**reads** 316:7

**ready** 243:15  
265:22 275:18  
308:2 335:10  
343:19

**real** 228:5  
230:18 249:23  
266:22 330:19  
331:23 336:22

**reality** 208:11  
228:3 232:17  
236:15 240:20

249:5 272:1  
293:6 294:22  
322:16, 23

**realize** 273:4  
357:10

**realized** 253:11

**really** 248:8  
251:8 268:19

**realty** 222:14

**reason** 237:3  
239:1 240:8, 9  
249:14 253:17  
269:8 287:10  
290:25 292:23  
293:5 312:20  
327:14 348:2

**reasonable**  
357:11

**reasoning**  
281:25 324:13

**reasons** 235:21  
250:7 251:9  
282:2 285:4  
311:24 327:5

**rebound** 291:18

**rebuttal** 243:21

**recall** 226:13  
252:14 316:22

**recede** 315:5

**receive** 244:21  
245:10

**received** 255:13  
323:4 330:24  
347:19

**RECESSED**  
254:9 308:3  
343:6

**recognition**  
341:5

**recognize**  
230:13 258:1

**recognized**  
280:19

**recognizing**  
294:7, 22 325:7

**recommend**  
228:12 229:3  
251:15 316:21  
351:8

**recommendation**  
215:1 251:12  
268:13 280:18  
283:20 321:19  
350:24

**recommendation**  
s 208:14, 18  
209:13 213:18  
228:18 230:9  
231:13 232:13,  
20 234:13, 14  
235:10, 17  
251:11 259:15  
260:5, 13 277:8,  
15 280:20, 21  
281:5 327:16  
328:15 329:4,  
23, 24 330:14,  
17 332:5, 19, 22,  
25 350:4, 8

**recommended**  
228:20 230:12,  
15 258:18  
320:6, 7, 10, 13,  
14 325:2

**recommends**  
210:1 218:4  
268:11

**reconcile** 320:8

**reconvene**  
275:13

**record** 313:1  
347:19

**recorded** 359:10

**recovery** 268:4

**recruiting** 271:4  
320:9, 16

**recruitment**  
274:5

**red** 336:22

**redesign** 252:1

**redress** 234:18

**reduce** 259:8  
288:22 289:5  
325:2

**reduced** 316:9

**reduces** 289:23  
339:14

**reduction**  
289:20 290:1

**re-engineering**  
283:21

**refer** 213:15  
224:16 231:2  
245:14 297:3  
315:2

**referable** 328:7  
329:5

**reference** 221:8  
247:12 270:6

315:16 316:5,  
14 320:2  
351:11, 21  
352:1 356:5, 24

**referral** 350:20

**referred** 225:10,  
12 245:20  
292:20, 22  
356:25 357:2

**refers** 341:22

**reflect** 255:25  
258:9 293:3, 7  
311:8 322:23

**reflected** 292:25  
293:6 299:14  
329:22

**reflecting** 303:1

**reflective** 258:19

**reflects** 247:22  
258:14 276:7

**regard** 209:7  
210:3, 11, 19  
226:3 301:20,  
25 328:10, 22  
338:14 344:15

**regarding** 333:2

**regards** 210:18  
251:13 310:24  
314:4

**Regehr** 205:11  
254:16, 21  
260:17, 19  
265:17

**regime** 296:9

**regions** 354:15  
355:10

**registry** 217:25

**regroup** 308:13

**regular** 208:25  
212:24, 25  
215:7, 19  
217:16 218:10,  
18 224:20  
238:13, 15  
240:13, 22

**regularly** 229:18

**regularly-held**  
216:9

**reimbursed**  
351:1

**reimbursement**  
280:13 350:17,  
21 351:5, 14

**reinstatement**  
320:10

**reject** 310:10,  
12, 18

**rejected** 249:20  
251:4 252:23,  
25 253:2

**rejoin** 268:2

**relate** 213:2

**related** 213:21  
228:18 234:16  
251:24 267:11  
278:5 279:6, 15

**relates** 213:4, 6  
221:1 330:2

**relating** 278:10  
313:9

**relation** 216:25  
291:13 310:2  
329:24

**relationship**  
212:14

**relatively** 304:18

**relayed** 354:7

**release** 233:22

**relegated** 346:11

**relevance** 313:2,  
15

**relevancy**  
288:24

**relevant** 246:20  
248:1 250:22,  
23 259:24  
262:4 263:10  
264:5 265:11  
277:5 285:10  
313:12, 22  
316:5 326:23  
337:21, 23  
339:4, 5

**reliability**  
313:16 317:13,  
25

**reliable** 313:13  
314:3 322:14

**relied** 316:3  
318:24

**relitigating**  
321:24

**relocation**  
230:3, 16

**rely** 255:7  
311:22 319:25

**remain** 241:6  
257:4

**remainder** 336:4

**remained** 322:12

<p><b>remains</b> 309:22 322:11 327:4 <b>remarkably</b> 248:18 <b>remarks</b> 209:12 308:23 335:9 <b>remedy</b> 246:5 <b>remember</b> 229:6 253:1 273:17 310:25 324:10 <b>Rémillard</b> 245:4 246:14 247:3 249:24 250:2, 23, 24 251:19 253:12 281:12, 17 282:8, 17, 25 284:20 290:6 292:21, 24 336:23 337:7 338:24 342:12 344:21 <b>remind</b> 206:3 232:4 254:13 <b>reminder</b> 276:1 278:16 <b>remote</b> 230:14 <b>removal</b> 213:19 214:9 215:1 230:21, 22 <b>remove</b> 208:18, 20 <b>remunerating</b> 323:6 <b>remuneration</b> 259:5 <b>Rennie</b> 239:15, 16 <b>reopening</b> 312:2 <b>repeat</b> 226:6 335:20 344:11 <b>repeated</b> 300:1 <b>repeats</b> 323:13 <b>replicate</b> 272:4 294:15, 18, 24 295:5, 7 305:2 311:10 <b>replicated</b> 291:18 <b>replicating</b> 294:10 <b>replication</b> 294:8 <b>reply</b> 210:9, 16 230:12 247:11</p>	<p>266:9 272:18 275:16, 21 285:2, 25 302:11 307:21 308:2, 10, 13 319:11 324:1 325:10 326:5 335:9, 11 344:7 354:19 358:5, 6 <b>report</b> 230:9 232:23 245:15 258:24 259:21 260:2 262:24 264:19 269:12 270:7 282:12 290:3, 7 296:15 297:13, 14 301:9 309:3, 5, 6 310:20, 23, 24 311:7 312:24 313:8, 19 315:3 328:12 338:25 344:21 345:25 346:12, 14 <b>REPORTED</b> 203:25 <b>Reporter</b> 359:5, 20 <b>REPORTER'S</b> 359:2 <b>Reporting</b> 203:18 <b>reports</b> 298:13 <b>represent</b> 249:12, 13 322:16 <b>representation</b> 280:13 350:5 356:18 <b>representational</b> 306:13, 18 307:3 350:18, 22 351:1, 3, 5, 12, 14 352:3 <b>representations</b> 277:11 <b>representative</b> 206:7, 18 254:12 305:20 326:7 <b>representatives</b> 235:7 326:9 <b>represents</b> 337:5</p>	<p><b>reproach</b> 249:24 250:10 <b>reproaching</b> 321:23 <b>request</b> 224:12 242:8 244:3 247:3 248:13 249:3 306:3, 7 336:21 342:8 351:2 <b>requested</b> 207:11, 12 208:18 209:12 232:20 239:10 244:25 305:13 <b>requesting</b> 335:19 <b>requests</b> 227:23 305:25 <b>require</b> 225:16 283:21 <b>required</b> 217:5 219:4 222:4, 5, 12 225:15 229:8, 22 230:7 242:16 282:2 332:11 <b>requirement</b> 231:24 234:12 <b>requires</b> 212:22 222:23 258:7 <b>research</b> 261:21 <b>resigned</b> 331:5 <b>resiling</b> 299:6 <b>resolved</b> 227:6 277:1 <b>resources</b> 216:16 217:6, 25 218:1 222:21, 23 226:25 <b>respect</b> 213:9, 19, 23 215:5 216:1 219:15 236:17 241:8 246:13, 17 248:13, 21 260:25 261:19, 21 262:8 268:24 277:21 278:11 279:17, 18, 23 280:3, 11, 12, 22, 25 284:1, 25 290:8 332:5, 8 335:18 339:6</p>	<p>340:13 350:4 354:11 <b>respectfully</b> 231:20 251:10 270:17 <b>respective</b> 214:8 <b>respond</b> 238:2 324:7 328:12 330:16 332:11 333:4, 5 <b>responded</b> 327:4 <b>responding</b> 259:16 275:22 347:9 <b>response</b> 209:15 323:11 351:2 354:7, 8, 9 355:13 <b>responsibilities</b> 208:24 216:1 219:15 238:17 241:8 246:4 247:25 248:1 337:24 338:9, 19 <b>responsibility</b> 224:10 325:12 <b>responsible</b> 224:7 269:23 <b>rest</b> 253:24 288:6 310:10 331:16 <b>restrain</b> 209:4 <b>restraint</b> 268:23 269:3 <b>restraints</b> 269:1 <b>restriction</b> 226:2 <b>result</b> 291:6 <b>resume</b> 315:6 <b>RESUMED</b> 254:10 308:4 343:7 <b>retail</b> 267:24 <b>retain</b> 256:25 <b>retire</b> 334:1 <b>retired</b> 239:11 <b>retirement</b> 228:25 230:16 239:12 253:19 <b>retroactively</b> 251:17 <b>return</b> 228:15 229:5, 9 231:6 306:24 <b>revenue</b> 311:19</p>	<p><b>reverse</b> 267:22 289:25 314:24 336:24 337:8 <b>reversed</b> 268:4 315:12 <b>review</b> 233:22 258:4, 23 327:8, 10, 15 332:4 353:20 <b>reviewed</b> 271:2 319:20 343:21 <b>reviewing</b> 233:20 <b>reviews</b> 224:4, 17 <b>revisions</b> 227:14 <b>revisit</b> 247:4 <b>revisited</b> 341:18 <b>revisiting</b> 250:10 <b>Richard</b> 205:2 206:8, 19 211:1 234:21 238:3 242:1 326:8 333:13 356:15 358:2, 12 <b>ridiculous</b> 248:22 <b>rise</b> 292:13, 14 312:21 <b>rising</b> 292:17 <b>risk</b> 264:14 273:21 298:15 <b>road</b> 287:16 <b>robust</b> 314:5 <b>role</b> 207:9 215:19 220:17 240:11, 12 246:3 247:9 258:21 264:5, 12 285:13, 15, 20, 21 338:11 <b>roles</b> 247:24, 25 285:17 337:24 338:8, 19 <b>rolling</b> 242:23 <b>room</b> 286:13 <b>rose</b> 304:19 <b>roster</b> 240:15 <b>rough</b> 324:24 <b>roughly</b> 283:14 301:7 <b>round</b> 236:1 238:7 271:17 <b>routine</b> 215:12 <b>RRSP</b> 294:16, 25</p>
--	---	--	--	---

**rule** 227:14  
258:25 260:10  
**ruling** 206:15  
**Rupar** 204:22  
266:11 267:10  
269:8 275:14,  
20 276:2 286:6,  
11 287:9 289:1  
291:9 292:12  
294:5 295:14  
296:2, 22 297:8,  
21 298:20  
299:16, 22  
303:13, 15  
304:17 305:10  
306:11, 17  
307:19 308:17  
309:9 310:25  
314:8, 13, 20  
328:24 337:4  
348:22 349:3, 9,  
12 352:12, 15,  
19 353:1, 4  
357:13, 18  
**Rupar's** 268:18  
269:15  
**Ryan** 245:2  
  
< S >  
**sadly** 217:2  
**salaries** 245:6  
257:9 258:2  
261:5 273:11,  
15 278:21  
289:24 300:15  
301:7, 15, 21  
302:13, 15, 17  
303:1, 8 304:13  
314:10 316:9,  
22 317:1  
322:22 324:18  
343:20 345:3  
348:14  
**salary** 244:21,  
24 245:10  
246:21 251:13,  
16 269:1, 3  
280:4 282:14  
283:8, 22 284:7  
285:4 293:20  
294:9, 24  
299:20 305:3  
313:23 317:18  
322:6, 7, 8, 11  
323:9 324:9

336:9 339:21  
340:9, 21 341:7  
347:12, 13, 15,  
22 348:6, 8, 12,  
15  
**Samar** 204:24  
**sample** 289:13  
312:11  
**sat** 216:18  
239:9 252:17  
253:12  
**satisfy** 248:7  
**Savard** 244:16  
**save** 272:8, 10  
**Scanlan** 207:2,  
17 208:16  
209:10, 11  
210:23 219:19  
220:3, 4 223:14,  
16, 19 233:3, 9,  
15 234:7 239:3  
242:2 243:8, 10  
276:11 277:10,  
24 281:1  
326:11, 19  
328:5 329:6, 9  
333:9 334:22  
335:9 356:9  
357:2  
**scarce** 226:24  
**SCC44** 328:18  
**scene** 298:2  
**schedule**  
206:11 222:5, 8,  
10 224:22  
225:1, 3, 24  
237:21 239:13  
242:9 243:6  
**schedules**  
225:22 237:24  
243:2  
**schedule's**  
242:13  
**scheduling**  
219:9 223:5  
279:6, 17  
**Schoenholz**  
204:12  
**scope** 289:9  
**Scotia** 207:19  
233:16 326:20  
334:25  
**scratched** 358:6  
**screen** 249:22

336:22  
**sea** 248:17  
**seats** 214:7, 18,  
22  
**secondary**  
218:24  
**Secondly** 211:8  
257:13  
**secrecy** 239:22  
**secret** 237:2  
**section** 209:6  
231:3 248:8  
252:3, 4, 16  
278:15 284:6  
297:22, 24  
330:10  
**sector** 263:6  
293:17 294:1, 9,  
18, 23 295:12,  
24 308:16  
317:6, 10  
318:25 320:4,  
21 321:12, 15  
344:9 345:4, 14  
353:15, 16, 23  
**security** 247:13,  
19 248:9  
**seek** 219:4  
227:24  
**seeking** 226:18  
255:3 308:24  
316:23 344:19  
345:17  
**self-contained**  
220:20  
**self-correcting**  
288:13 314:18,  
22 315:1, 17  
**self-correction**  
287:16, 24, 25  
**self-corrective**  
273:1 287:6, 10  
343:18  
**self-corrects**  
268:8  
**self-employed**  
272:14 296:8  
301:6 302:13  
303:9 318:15  
355:17  
**send** 352:22  
356:20 358:10  
**sending** 250:5  
**senior** 206:24  
207:6 228:19,

20 257:2, 10  
263:4, 7, 8  
**sensation** 341:3  
**sense** 223:4  
226:11 263:25  
265:5 281:23  
298:6 311:12  
319:10  
**sentence** 316:3,  
5 344:23  
**separate** 221:14  
235:25 275:1  
285:14, 17  
**separated**  
228:12  
**separation**  
334:15  
**series** 250:16  
297:24 347:3  
**Serious** 219:1  
238:16, 17  
277:12  
**seriously** 276:17  
**servants** 257:11  
**serve** 208:25  
238:20, 21  
256:19 321:17  
330:5, 18 334:10  
**served** 333:19  
334:3  
**serves** 227:4  
232:10  
**service** 240:18  
334:14  
**services** 213:8  
215:23, 24 226:6  
**serving** 216:24  
242:19 335:3  
**session** 225:15  
**set** 208:16  
209:6 222:5, 8  
225:6 234:8  
242:9 244:17  
264:11 267:6  
277:17 282:19  
285:2 306:22  
316:25 336:12  
359:8  
**setting** 231:6, 8  
340:18  
**settled** 311:25  
**sever** 232:16  
**severance**  
302:20  
**sexual** 258:12

**Shannon**  
204:23 272:1  
286:12 289:2, 9,  
18 290:18  
296:22 297:3,  
12, 21 299:25  
300:1, 6 301:1,  
16 303:12  
304:23, 25  
307:19 319:13  
321:22 324:10  
347:8, 17  
348:16, 19  
353:8, 24 355:9,  
15  
**Shannon's**  
286:17 289:16  
**share** 239:3  
260:13 315:25  
316:2  
**shed** 252:5  
**Sheila** 244:20  
**shifts** 299:20  
300:11  
**shock** 291:14  
292:9  
**shoes** 311:14  
335:16  
**short** 207:25  
208:7 273:20  
352:22  
**Shorthand**  
359:5, 13, 20  
**short-term**  
299:10  
**show** 211:19  
302:11, 16  
304:12 319:13  
**showed** 288:4  
324:19  
**shown** 310:14  
312:1 313:12  
316:3 319:12  
**shows** 304:15  
**side** 234:1  
**sight** 339:18  
**significant**  
229:14 245:18,  
23 257:15  
258:17 304:4, 7,  
21 317:12  
318:17 337:1, 6  
339:25 345:6  
**significantly**  
289:5

<p><b>similar</b> 215:23 228:16 259:12 261:8 293:17 328:21 <b>simple</b> 273:20 <b>simply</b> 224:25 239:24 242:8 243:2 268:9 289:23 290:14 300:13 305:5 313:21 325:25 352:10 <b>single</b> 224:7 262:19 267:2 269:2 315:20 341:19 <b>singled</b> 316:15 <b>sir</b> 261:18 <b>sit</b> 224:10 225:20, 25 229:1 242:4, 6, 7 243:5 <b>sits</b> 224:3 228:8 229:6, 18 <b>sitting</b> 207:18, 21 217:3 218:18 224:20 230:14 233:13, 15 239:15 240:16 247:8 298:5 322:17 331:14 334:24 <b>situation</b> 245:21 251:8 257:4 306:12 322:10 325:7 341:2 <b>sixteen</b> 236:20 <b>size</b> 240:19 288:22 289:14 <b>skeptical</b> 271:23 <b>slight</b> 275:25 332:16 349:17 <b>small</b> 289:13 324:3 336:15 355:11 <b>smoke</b> 249:22 336:22 <b>smoother</b> 291:19 <b>social</b> 298:12, 23, 24, 25 <b>society</b> 211:8 258:15 <b>sole</b> 256:1</p>	<p><b>solutions</b> 275:12 <b>solve</b> 234:15 <b>somebody</b> 315:19 <b>somebody's</b> 331:24 <b>soon</b> 354:19 <b>sophisticated</b> 235:2 <b>sorry</b> 209:10 210:1 289:15 302:4 352:19 354:1 <b>sort</b> 301:17 <b>sought</b> 309:9 <b>source</b> 209:1 212:24 214:5, 21 219:5, 10 220:9, 13, 25 221:4, 7, 8, 9, 23, 25 222:11, 13 224:11, 23, 25 225:2, 6, 18, 23 226:9, 13, 23 227:25 228:2, 4, 13, 15 229:4, 21, 25 230:5, 24 231:3 232:16 234:12 235:25 241:12, 13 243:6 271:14 278:6 300:5, 7 330:21 331:2, 18 334:17 335:5 353:11 <b>spaces</b> 214:1 <b>speak</b> 227:8 231:1 234:13 246:6 253:17 255:11, 14 312:5 326:10, 18 342:23 356:8 <b>SPEAKERS</b> 223:10 <b>SPEAKER'S</b> 317:4 <b>speaking</b> 235:6 238:24 254:18 261:14 263:3 283:14 356:19 <b>speaks</b> 221:24 290:2 <b>spearhead</b> 227:14</p>	<p><b>Special</b> 281:20 351:25 <b>specialist</b> 313:18 <b>specific</b> 261:20 274:10, 21 275:3 277:17 300:9, 23 329:19 354:12 <b>specifically</b> 290:16 297:4 309:12 310:17 327:18 330:4 <b>spelled</b> 337:20 <b>spike</b> 268:15, 21 287:5 288:5, 13 291:1 293:2, 7 <b>spite</b> 224:20 <b>spoke</b> 226:15 289:7 330:25 <b>spoken</b> 233:9 <b>spot</b> 262:22 <b>spread</b> 336:15 <b>squarely</b> 209:13 232:1 327:2, 25 <b>stable</b> 266:12, 23 304:18 <b>staff</b> 206:25 207:6 212:13 227:10 <b>stances</b> 317:16 <b>stand</b> 316:18 336:24 339:9, 11 <b>stand-alone</b> 241:17 <b>standard</b> 267:8 <b>stands</b> 316:14 335:21 <b>start</b> 206:8 243:15 275:18 276:13 282:12 283:1 286:7, 8, 20 303:13, 15 326:13 <b>started</b> 352:20 <b>starting</b> 206:20 249:9 283:3 290:8 <b>state</b> 211:8 227:20 276:8 <b>stated</b> 248:16 276:14 290:7 311:6 328:25</p>	<p><b>statements</b> 277:9 <b>states</b> 337:4 <b>statistical</b> 264:18 <b>statistics</b> 319:16 354:5 <b>status</b> 210:18 224:21 228:14, 23 229:10, 20 230:2 231:23 232:9 320:1 332:13 <b>statute</b> 266:16 298:1 <b>statutorily</b> 327:25 <b>statutory</b> 259:17, 18, 19 <b>steady</b> 323:7 <b>Steering</b> 216:10 <b>stenographically</b> 359:10 <b>step</b> 280:6 <b>stolen</b> 289:15 <b>stop</b> 206:10, 20 254:8 282:16 <b>strategies</b> 215:14 <b>stratus</b> 287:22 <b>stream</b> 311:20 <b>striking</b> 266:14 <b>strong</b> 264:25 265:1 <b>strongest</b> 234:18 <b>strongly</b> 234:8 241:6 <b>structural</b> 210:2, 17 234:8, 10 274:19 279:3 280:22 <b>structure</b> 212:22 237:12 252:1 277:25 278:3, 5, 9, 10 279:10, 14, 16 280:7, 10, 18, 19 342:2 <b>struggle</b> 341:4 <b>struggling</b> 208:22 <b>studies</b> 235:11 261:8</p>	<p><b>Subcommittee</b> 254:24 <b>subissues</b> 280:8 <b>subject</b> 218:9 224:22 251:18 296:9 349:13 <b>submission</b> 207:12, 15, 23 209:23 235:21 246:20 255:14 276:23 277:23 302:10, 11 314:14 315:15, 18 318:24 319:12 322:5 323:18 324:2, 15 325:10 350:24 356:3 <b>submissions</b> 216:14 228:10 231:12 236:1 247:11 270:8 272:18 275:22 291:22, 23 308:13, 18 330:6 333:7 <b>submit</b> 270:17 271:21 310:11 317:8 319:9 343:10 <b>subsection</b> 297:23 <b>subsequent</b> 268:15 315:13 <b>subset</b> 272:3 <b>subsidy</b> 266:21 <b>substance</b> 247:5 250:11, 21 251:5 339:6 340:16 <b>substantial</b> 226:1 <b>substantially</b> 228:6 <b>successive</b> 236:21 <b>sudden</b> 267:1 <b>Suddenly</b> 267:4 <b>suffer</b> 221:11 291:25 <b>sufficient</b> 248:5 249:15 264:22 270:18 273:20 320:22 <b>sugar</b> 220:9</p>
---	---	---	--	---

<p><b>suggest</b> 242:15 276:5 279:1 280:15 285:18 287:15 291:23 304:9 329:12 330:8 332:8, 17 <b>suggested</b> 262:24 263:9 299:5 <b>suggesting</b> 220:7 231:21 264:18 298:25 <b>suggestion</b> 321:21 355:5 <b>suggestions</b> 215:17 <b>suit</b> 345:18 <b>suitable</b> 320:20 <b>suited</b> 277:14 <b>summarize</b> 231:19 <b>summary</b> 207:11 <b>summed</b> 312:12 <b>super</b> 207:10, 24 236:22 <b>superficial</b> 310:16 <b>Superior</b> 204:10 209:24 218:19 230:1, 19 232:7 237:1 241:3, 14 252:2 283:13, 23 285:16 316:8 339:20 <b>supernumerary</b> 210:18 223:1 228:14, 23, 25 229:10, 20 230:2, 4, 7 231:15, 23 232:1, 9 239:2, 4, 6, 9, 12 279:22 280:3 329:25 330:3 332:12 334:23 <b>support</b> 244:14 248:17 249:15, 17, 18 283:8, 17, 284:12, 16, 17, 22 312:17 335:18, 20, 24 336:21 337:5 338:12 339:1 350:24</p>	<p><b>supported</b> 248:15, 19 <b>supporting</b> 282:22 313:1 324:13 <b>supports</b> 271:16 318:17 <b>suppose</b> 285:11 340:20 <b>supposing</b> 337:5 <b>Supreme</b> 216:3 220:24 246:3 328:16 333:4 <b>Surely</b> 238:3 <b>surrounding</b> 218:23 <b>suspect</b> 318:21 <b>sweet</b> 262:22 <b>system</b> 208:19 212:3, 5, 12 219:18 220:18, 19, 20, 23 227:20 231:18 234:10 241:11 256:23 265:1 294:22 <b>Szekely's</b> 313:8  &lt; T &gt; <b>tab</b> 230:11 297:14 315:3 <b>table</b> 215:7, 21 217:11, 17, 19 238:7, 8 322:4 <b>tactical</b> 235:18 <b>takes</b> 276:15 <b>talk</b> 276:23 282:13 291:21 <b>talked</b> 341:22 <b>talking</b> 272:2 306:13 340:25 <b>targeted</b> 290:16 <b>task</b> 223:5 313:22 330:19 <b>tasked</b> 233:20 <b>Tax</b> 216:8, 12 270:14 293:16, 25 294:11, 19, 22 295:1, 6, 7, 16, 17, 19 296:9 <b>taxed</b> 295:6 <b>tax-free</b> 295:4 <b>team</b> 275:9 286:10 308:1</p>	<p><b>telephonically</b> 203:24 <b>tells</b> 312:8 319:16 <b>tend</b> 257:1 <b>tendering</b> 313:16 <b>tens</b> 289:12 <b>term</b> 274:20 278:6 287:24 291:15 334:5 <b>terms</b> 221:18 222:1 224:1 225:5 226:17 227:23 229:15 232:4, 18 242:17 264:14 301:21 356:5, 24 <b>Territorial</b> 232:7 <b>territories</b> 261:15 <b>Territory</b> 254:19 278:16 <b>test</b> 272:25 324:24 <b>thanking</b> 238:7 <b>thanks</b> 286:7 <b>themes</b> 308:14 <b>thereof</b> 224:5 <b>thing</b> 233:10 252:18 272:8 292:13 312:9, 10 349:23 350:1 <b>things</b> 212:19 222:3 223:2 224:1 225:11 227:22 242:23 249:9 342:10 353:14 355:20 <b>Third</b> 215:10 248:11 332:3 <b>Thirdly</b> 257:19 <b>thirds</b> 350:6 <b>thirteen</b> 245:24 <b>thought</b> 212:7 253:16 308:9 <b>thousands</b> 289:12 <b>threadbare</b> 336:1 <b>threatened</b> 260:9 <b>three-point</b> 207:10</p>	<p><b>threshold</b> 263:2 <b>tie</b> 230:24 <b>tied</b> 241:12 330:1 335:5 <b>till</b> 242:12 <b>time</b> 206:16 219:22 221:19, 20, 23 222:12, 23 225:16 226:1, 20 227:24 232:24 239:3, 7, 15, 19 242:6, 16 243:11 244:6 252:9, 13, 19 259:17 265:19 268:8, 17 272:24 275:10 286:6 288:4 297:6, 25 307:11, 13, 20 308:7 321:12 322:10 325:19, 23 326:7 331:5, 11, 15, 17, 19 333:10 334:3, 8 336:7 338:13 343:9 352:3 359:7 <b>timeline</b> 357:9, 11, 16 <b>times</b> 290:11 316:1 <b>today</b> 206:15 207:5, 9 218:25 240:11 242:14 246:1 248:10 253:17, 18 255:11 261:15 285:10 301:10 344:7 <b>told</b> 275:11 313:9 324:10 331:15 334:6, 7 339:8 349:21, 22 350:7 <b>tomorrow</b> 235:7 <b>tone</b> 342:19 <b>top</b> 264:2 268:21 271:11, 20 274:13 301:23 353:17, 21 <b>topic</b> 246:23</p>	<p>321:4, 5, 6 <b>Toronto</b> 301:24 <b>total</b> 293:15, 19 323:16, 19 <b>totally</b> 287:17 288:5 294:11 <b>toughest</b> 216:25 <b>trace</b> 345:16 <b>tracked</b> 302:2 <b>traditional</b> 261:15 <b>training</b> 213:10 214:1, 7 218:3, 5, 8, 10, 11, 23 219:5, 8, 15, 20 <b>transcribed</b> 359:11 <b>transcript</b> 203:17 269:16 359:13 <b>translation</b> 224:5 <b>translators</b> 275:9 <b>travel</b> 225:15 <b>treated</b> 349:19 <b>treatment</b> 338:2 <b>Treaty</b> 254:18 261:16 <b>tremendous</b> 211:19 212:7 218:21 <b>trend</b> 267:14, 19 268:16 287:20 288:10, 12 291:19 303:18 <b>trends</b> 319:14 <b>trial</b> 212:5 216:7 229:6, 22 231:6 244:22 245:6, 10 246:2, 6 247:17 248:6 251:14 285:15, 20 331:6, 15 337:14, 15 338:3, 12 339:24 340:4 341:7 <b>trials</b> 221:20 <b>tribunal</b> 252:1 <b>tribunals</b> 245:25 <b>trough</b> 268:16, 22</p>
--	---	---	---	--

<p><b>true</b> 291:5 311:9 314:24 337:5 359:12 <b>truth</b> 249:21 <b>trying</b> 262:21 294:2, 15 296:3 297:8 299:11 306:9 307:13 330:18 <b>Turcotte</b> 204:2 266:2 <b>turn</b> 212:21 215:22 218:2 281:7 289:2, 16 292:21 296:22 314:8 317:10 <b>turnaround</b> 242:15 <b>turned</b> 326:13 <b>twelve-person</b> 212:11 <b>twenty</b> 336:11 341:5 <b>two-thirds</b> 306:4 <b>two-year</b> 325:6</p> <p>&lt; U &gt; <b>Ultimately</b> 260:8 <b>unanimity</b> 283:11 339:2, 3 <b>unanimous</b> 244:14 339:3 <b>unaware</b> 356:11 <b>uncertainty</b> 330:2 <b>unchallenged</b> 269:11, 24 270:2 <b>unchanged</b> 322:12 <b>uncomfortable</b> 341:3 <b>underlie</b> 338:4 <b>underline</b> 259:15 <b>underlying</b> 319:4, 19 <b>underpinnings</b> 211:7 <b>underreports</b> 318:14 <b>underrepresente d</b> 258:13 <b>understand</b> 206:12, 17 232:25 235:8, 9</p>	<p>237:11, 19, 22 238:18 241:19, 20 254:1 263:24 273:2 275:21 277:8 282:20 285:25 290:25 292:2, 24 293:18 294:2 295:16 298:1, 11 299:9, 11, 17 306:8, 11, 18 309:18 342:9 347:14 348:11, 14, 21 353:11, 18 354:3 355:9 <b>understanding</b> 263:21 348:25 352:11 <b>understood</b> 279:9 308:22 348:16 <b>Unexplained</b> 259:21 <b>unfair</b> 351:15 <b>unfortunate</b> 245:8 247:14 251:9 <b>unfortunately</b> 270:20 <b>unfounded</b> 310:15 <b>uniform</b> 207:7 <b>unilaterally</b> 222:10 <b>unique</b> 211:14 220:19 224:6 287:3, 11, 17 288:1, 7 299:3 <b>universe</b> 320:2 <b>unknown</b> 314:11 <b>unmindful</b> 235:5 <b>unprecedented</b> 322:10 <b>unreliable</b> 319:4 <b>unrepresented</b> 211:23 <b>unvarnished</b> 228:3 <b>upcoming</b> 273:12 <b>update</b> 227:19 <b>updated</b> 268:18 347:20</p>	<p><b>upper</b> 305:7 <b>ups</b> 287:21 <b>urge</b> 228:11 257:19 259:14 267:7 332:24 <b>urgency</b> 222:15 <b>useful</b> 269:13, 18 308:9 355:7 <b>usefulness</b> 317:13 <b>utilized</b> 262:6 <b>utmost</b> 246:13 284:1</p> <p>&lt; V &gt; <b>vacation</b> 225:7 237:24 279:6 <b>vacations</b> 225:6 231:23 <b>Valid</b> 282:2 285:10 <b>valuable</b> 262:4 264:5 <b>valuation</b> 293:21 309:18, 20, 25 <b>value</b> 272:4 293:25 294:3 296:16 309:14 310:2, 6, 19 321:7, 20 339:15 344:14, 25 345:11, 12, 25 <b>variability</b> 300:2 323:16 <b>variable</b> 323:20 <b>variation</b> 314:25 324:3 <b>variety</b> 262:21 <b>various</b> 227:10 229:18 283:21 303:20 343:3 <b>varnished</b> 220:12 <b>vary</b> 225:7 <b>vehicle</b> 296:11 <b>version</b> 268:18 <b>versus</b> 306:4 319:14 337:13 338:3 340:14 353:16 355:3 <b>vice-president</b> 341:17 <b>video</b> 254:8 326:12, 13</p>	<p><b>view</b> 211:11 235:19, 23 236:6 241:7 244:8 257:7 262:8 264:15 296:16 303:3 344:8 346:20 <b>viewed</b> 227:1 <b>viewpoint</b> 263:11 <b>views</b> 265:20 273:16 311:23 349:14 <b>virtual</b> 203:19 <b>virtually</b> 203:23 210:22 <b>voiced</b> 284:15, 17 <b>votes</b> 217:19</p> <p>&lt; W &gt; <b>wage</b> 268:23, 25 269:3 293:8 299:20 300:17 315:6, 12 <b>wages</b> 292:25 349:16 <b>wait</b> 242:12 <b>waiting</b> 306:19 <b>wall</b> 272:12 <b>wanted</b> 340:21 <b>wanting</b> 320:12 <b>wants</b> 293:23 303:13, 14 <b>warn</b> 206:20 <b>warning</b> 266:5 272:23 <b>warranted</b> 284:7 <b>watch</b> 206:20 <b>Watt</b> 239:7 <b>ways</b> 310:22 <b>week</b> 357:14, 16 <b>weight</b> 263:1 <b>well-reasoned</b> 212:6 <b>wide</b> 262:21 <b>wild</b> 324:3 <b>willing</b> 239:24 <b>willingness</b> 214:18 <b>wish</b> 211:8 222:3 239:25 254:8 <b>Witch</b> 307:11</p>	<p><b>withdrawal</b> 304:21 <b>witness</b> 313:20 <b>witnesses</b> 308:20, 21 310:13 <b>women</b> 258:10 334:14 335:3 <b>wonder</b> 286:5 344:12 <b>won't</b> 276:3 291:20 294:25 338:25 344:11 <b>word</b> 212:25 310:25 314:14 <b>wording</b> 354:9 <b>words</b> 238:9 246:25 247:15 267:13 268:7 273:13 293:18 299:18 <b>work</b> 221:23 222:13, 24 223:22 225:3, 12 226:5 229:22 233:24 236:18 240:17 241:9, 10 249:10 255:23 267:25 268:3, 13 277:7 292:15 293:1 330:22 331:20 352:20 355:25 357:11, 21, 24 358:14 <b>worked</b> 236:23 <b>workers</b> 291:2, 7 315:6, 12 <b>working</b> 212:18 231:7 300:17 <b>workload</b> 222:14, 15, 24 225:18 231:23 <b>works</b> 218:20 <b>world</b> 272:17 <b>worn</b> 278:15 <b>worry</b> 288:17 <b>worsen</b> 316:20 <b>wrap</b> 232:25 <b>write</b> 212:6 239:25 240:2 354:18 <b>writing</b> 221:19 356:3, 11</p>
--	---	--	--	--

**written** 228:10  
231:11 255:13  
276:9 328:20  
334:21 356:18  
358:4, 8  
**wrong** 266:25  
273:4, 6 317:1  
336:2 350:11  
354:2  
**wrote** 323:2

**< Y >**

**year** 224:14  
225:14, 17  
238:21 249:8  
259:24 266:17  
267:2 268:5  
272:4 273:13  
287:12 288:2, 8  
289:25 291:3  
293:2 299:4  
300:22 302:14,  
15, 19, 21  
315:13 322:6  
334:1 341:19  
**year-after-year**  
322:19  
**years** 211:21  
231:7 236:20  
245:25 250:4,  
12 258:2  
266:15, 24  
267:15 268:6,  
14 287:7  
290:12 299:11  
301:8 305:25  
313:18 314:2  
315:13 317:2  
323:14, 21  
334:4, 9, 11  
336:11 341:5  
342:11, 14  
**year-to-year**  
300:15  
**Yesterday**  
230:25 245:20  
246:24 281:14  
286:16 288:5,  
11 289:10  
296:5 300:1  
319:12 323:12  
344:6 347:10  
**Young** 269:12

**< Z >**

**zero** 273:5  
**Zoom** 203:19